



Estes Park • Fort Collins • Longmont • Loveland

Board of directors regular meeting

2000 E. Horsetooth Road, Fort Collins, CO 80525
Thursday, Oct. 29, 2026, 9 a.m.

Call to order

- | | |
|---|--------------------------|
| 1. Consent agenda | <i>Motion to approve</i> |
| a. Minutes of the regular meeting of Sept. 24, 2026 | |
| b. 2027 Rate Tariff Schedules | <i>Resolution 08-26</i> |

Public comment

Board action items

- | | |
|---|----------------------------|
| 2. 2026 Strategic Plan adoption | <i>Motion to accept</i> |
| 3. Resource Diversification Policy approval | <i>Resolution 09-26</i> |
| 4. 2026 Baker Tilly financial audit plan | |
| a. Audit engagement letter | <i>Motion to authorize</i> |

Management presentations

5. Proposed 2027 Strategic Budget – public hearing
6. Proposed 2026 Supplemental Budget and Appropriation – public hearing
7. Community survey results
8. Southwest Power Pool market reliability operations update

Monthly informational reports – September

9. Operational health report
10. Financial health report
11. Q3 organizational report

Executive session

12. Personnel matters – *Motion (2/3 vote required)*
 - a. Reconvene regular session – discussion and any action resulting from personnel matters discussion

Strategic discussions

Adjournment



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2026 board meeting planning calendar

Updated Oct. 19, 2026

November 2026

No board of directors meeting

Dec. 10, 2026

Board action items	Management presentations	Management reports	Monthly informational reports
2027 Strategic Budget review and adoption	Weld Energy Storage wrap-up	Benefits update (memo only)	Operational health report
2026 Supplemental budget and appropriation	2027 Legislative session briefing		Financial health report
2027 proposed board of directors regular meeting schedule			
Committee report			
Defined Benefit committee report			

Topics to be scheduled:

-

This calendar is for planning purposes only and may change at management's discretion.



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2026 board of directors

Owner communities

Term expiration

Town of Estes Park

P.O. Box 1200, Estes Park, Colorado 80517

Mayor Gary Hall—Chair, Board of Directors

April 2028

Travis Machalek

April 2028

City of Fort Collins

P.O. Box 580, Fort Collins, Colorado 80522

Mayor Emily Francis

January 2028

Travis Walker

Continuing until removed

City of Longmont

350 Kimbark Street, Longmont, Colorado 80501

Mayor Susie Hidalgo-Fahring

November 2027

Darrell Hahn

December 2026

City of Loveland

500 East Third Street, Suite 330, Loveland, Colorado 80537

Mayor Patrick McFall

November 2027

Sharon Israel—Vice Chair, Board of Directors

December 2029



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Our vision

To be a respected leader and responsible power provider improving the region's quality of life through a more efficient and sustainable energy future.

Our mission

While driving utility innovation, Platte River will safely provide reliable, environmentally responsible and financially sustainable energy and services to the owner communities of Estes Park, Fort Collins, Longmont and Loveland.

Our values

Safety

Without compromise, we will safeguard the public, our employees, contractors and assets we manage while fulfilling our mission.

Integrity

We will conduct business equitably, transparently and ethically while complying fully with all regulatory requirements.

Service

As a respected leader and responsible energy partner, we will empower our employees to provide energy and superior services to our owner communities.

Respect

We will embrace diversity and a culture of inclusion among employees, stakeholders and the public.

Operational excellence

We will strive for continuous improvement and superior performance in all we do.

Sustainability

We will help our owner communities thrive while working to protect the environment we all share.

Innovation

We will proactively deliver creative solutions to generate best-in-class products, services and practices.



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Memorandum

Date: 10/21/2026

To: Board of directors

From: Jason Frisbie, general manager and chief executive officer
Angela Walsh, executive director of board and administration

Subject: **Consent agenda - October**

Staff requests approval of the following items on the consent agenda. The supporting documents are included for the items listed below. Approval of the consent agenda will approve all items unless a board member removes an item from consent for further discussion.

Attachments

- Minutes of the regular meeting of Sept. 24, 2026
- Resolution 08-26: 2027 Rate Tariff Schedules



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Regular meeting minutes of the board of directors

2000 E. Horsetooth Road, Fort Collins, CO
Thursday, Sept. 24, 2026

Attendance

Board members

From Estes Park: Mayor Gary Hall and Travis Machalek
From Fort Collins: Mayor Emily Francis and Travis Walker
From Longmont: Mayor Susie Hidalgo-Fahring and Darrell Hahn
From Loveland: Sharon Israel

Absent

Mayor Patrick McFall

Platte River staff

Jason Frisbie (general manager/CEO)
Sarah Leonard (general counsel)
Dave Smalley (chief financial officer and deputy general manager)
Travis Hunter (chief generation and transmission officer)
Tim Blodgett (chief strategy officer)
Mark Weiss (chief technology officer)
Shelley Nywall (chief financial officer – designate)
Angela Walsh (executive director of board and administration, board secretary)
Kaitlyn McCarty (senior executive assistant)
Josh Pinsky (audio-visual engineer)
Kendal Perez (senior manager, communications, community relations, and public education)
Javier Camacho (senior manager, external affairs)
Jason Harris (senior manager, financial planning and rates)
Tyler Marr (director, strategy and integration)
Leigh Gibson (senior external affairs specialist)
Jeremy Clark (director, power markets)
Kristin Turner (director, accounting, financial reporting and budget)
Libby Clark (director, human resources and safety)
Maia Jackson (supervisor, communications, community relations and public education)
Kathleen West (supervisor, communications, community relations and public education)

Guests

Call to order

Chair Hall called the meeting to order at 9:00 a.m. A quorum of board members was present via roll call. The meeting, having been duly convened, proceeded with the business on the agenda.

Action items

1. Consent agenda

- a. Approval of the regular meeting minutes of Aug. 27, 2026

Vice chair Israel moved to approve the consent agenda as presented. Director Hidalgo-Fahring seconded. The motion carried 7-0.

Public comment

Chair Hall opened the general public comment section by reading instructions, noting that time to accommodate each speaker would be divided equitably among in-person members of the public and callers wishing to speak at the start of public comment, but limited to a maximum of three minutes per speaker. No members of the public addressed the board.

Committee report

2. Defined Benefit Plan committee report

Committee Chair Darrell Hahn reported the Defined Benefit Plan Retirement Committee met on August 27 and the committee received an update from Russell Investments regarding a change in its ownership structure. Russell reported that an investor consortium led by B Capital and CalPERS will become the firm's new owners, while Russell will continue operating independently under its current brand, leadership team, and investment approach. The committee also reviewed the retirement plan's investment performance for the quarter ending June 30, noting that plan assets increased by \$10.7 million as investment gains and contributions exceeded benefit payments. The portfolio returned 8.7% for the quarter, compared to the benchmark return of 8.8%, and achieved a year-to-date return of 8.3%, compared to the long-term target of 7.5%. The plan actuary, Willis Towers Watson, presented the results of an actuarial experience study, and the committee approved updates to several plan assumptions related to participant terminations, pension payment valuations, salary scale, and expected leave payouts at retirement. These changes are expected to increase the recommended 2028 plan contribution by approximately \$1.1 million. The committee also approved revisions to the plan's Qualified Domestic Relations Order procedures and model notices to align with current legal requirements and administrative practices.

Committee Chair Hahn noted the next committee meeting is scheduled for October 29 and the report was presented for informational purposes only, and no board action was required.

Management presentations

3. Strategic Plan review (presenter: Tim Blodgett)

Tim Blodgett, chief strategy officer, reviewed the proposed 2026 Strategic Plan and summarized the development process, which included an organization-wide SWOT analysis, a board work session in June to review proposed strategic initiatives, and an internal staff review. The presentation served as a final opportunity for board input on the draft 2026 Strategic Plan before its presentation at the joint council/board briefing session scheduled for Oct. 2, 2026. No board action was required; however, staff welcomed feedback and suggested edits.

Chair Hall commented that responses to public comment emails sent to mayors regarding the direction of the Strategic Plan are public records and publicly available.

4. Resource Diversification Policy review (presenter: Tyler Marr)

Tyler Marr, director of strategy and integration, reviewed the proposed modifications to the Resource Diversification Policy (RDP). He noted that the proposed updates will be a primary agenda item during the Oct. 2 joint council/board briefing session, where city council and town board members will receive an overview of the changes and have an opportunity to ask clarifying questions.

Director Francis asked what information would be presented during the joint council/board briefing session regarding rate pressures and requested that staff define the costs associated with achieving a 100% noncarbon energy portfolio by 2030 for comparison purposes.

Discussion ensued among board members and staff regarding the results of the Integrated Resource Plan, the projected cost impacts of the portfolio options evaluated in 2024 compared to current projections, and the financial assumptions used in developing the RDP in 2018.

Board members and staff reiterated that achieving a 100% noncarbon energy portfolio by 2030 remains cost prohibitive, particularly as customers in the owner communities continue to face inflationary pressures. The board also noted that, although the organization has not yet achieved a fully noncarbon energy portfolio, there are periods when the owner communities' electric load is met entirely by renewable energy resources when operating conditions are favorable.

5. Proposed 2027 Strategic Budget work session (presenter: Jason Harris)

Jason Harris, senior manager, financial planning and rates, presented the proposed 2027 Strategic Budget document, and reviewed the budgeting schedule, process, the document layout, the trends recognized and the 2027 budget overview. He also highlighted the capital five-year forecast. He noted that a second review session and the required public hearing are scheduled for October and board adoption is scheduled for December.



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Director Hahn asked whether the Distributed Energy Resource (DER) operating expense line item includes efforts related to establishing a virtual power plant (VPP). Mr. Harris clarified that DER operating expenses include rebates and incentives, while development of Distributed Energy Resource Management Systems is categorized as capital investment.

Chair Hall asked when the Weld Energy Storage Project is expected to become commercially operational. Mr. Frisbie responded that commercial operation is anticipated on Dec. 1, 2026. Mr. Harris added that the first lease payment is expected in January 2027.

Director Machalek inquired about the frequency of budget contingency utilization. Mr. Harris stated that contingency funding is used regularly and referenced historical contingency usage data included in the board materials. Mr. Frisbie noted that contingency funds were utilized this year to reimburse Series JJ bonds. Mr. Harris added that, in a typical year, approximately 20% to 40% of the capital contingency budget is expended.

Directors and staff discussed projected natural gas expenditures and associated budget assumptions.

Vice Chair Israel commented on the five-year capital forecast, noting the transition toward cleaner energy resources and observing that significant capital investment cycles do not occur every year. She further noted the long-term benefits owner communities are expected to realize from these investments. Mr. Frisbie discussed planned changes to the presentation of purchased power expenses to better illustrate costs associated with renewable energy resources. Directors and staff also discussed how renewable energy projects are reflected in the budget through power purchase agreements.

6. 2027 Rate Tariff Schedules (presenter: Shelley Nywall)

Shelley Nywall, chief financial officer – designate, reviewed the proposed 2027 Rate Tariff Schedules and associated charges, which were previously presented at the May board meeting. Staff provides the proposed charges in May to support the owner communities' budget development and rate-setting processes. The proposed 2027 budget reflects an average wholesale rate increase of 7.5% compared to the 2026 budget. Ms. Nywall noted that staff will request board approval of the 2027 Rate Tariff Schedules at the October board meeting, with an effective date of Jan. 1, 2027.

Vice Chair Israel asked whether the Southwest Power Pool Regional Transmission Organization (SPP RTO) will require fees to be paid in advance before owner communities complete their review of large-load rates. Ms. Nywall confirmed that the fees are paid in advance. Mr. Frisbie added that Platte River will be reimbursed by the applicable large-load customers. Chair Hall commented that the standard rates charged by the SPP RTO are a normal cost of doing business.

7. Public education campaign (presenter: Kathleen West)

Kathleen West, supervisor, communications, community relations and public education, provided an overview of Platte River's VPP public education campaign. She reviewed the rationale for launching the campaign, its key objectives, and the role customer participation can play in supporting the energy transition. Board members received an update on campaign strategy, viewed creative assets, and learned about planned outreach channels.

Chair Hall asked how many Flex Thermostats had been installed during the initial weeks of the program and whether performance data had been collected. Ms. West reported that approximately 200 units had been enrolled but noted it was too early to determine whether sufficient data had been collected, as the program had been active for only two weeks.

Mr. Blodgett added that the success of the program will depend on active participation by the owner communities and continued collaboration with Platte River staff. Vice Chair Israel complimented staff on the professionalism and quality of the campaign videos and marketing materials.

Management reports

8. Staffing update (presenter: Libby Clark)

Libby Clark, director, human resources and safety, presented the staffing update memorandum in support of the 2027 Strategic Budget. She explained that the pursuit of strategic initiatives and the rapidly evolving energy landscape require ongoing evaluation of staffing needs to ensure Platte River can continue serving its owner communities while advancing its long-term goals.

Ms. Clark reported that staff is proposing a net increase of 10 full-time positions for 2027. She noted that staff will request board approval of the 2027 staffing levels in December as part of the 2027 Strategic Budget adoption process.

Monthly informational reports for August

9. Operational health report (presenter: Travis Hunter)

Travis Hunter, chief generation and transmission officer, provided highlights to the August operations report, noting that system operations remained reliable throughout the month of August and net variable cost to serve load was above budget. This variance is primarily due to significantly higher gas generation volume and purchased power pricing.

10. Financial health report (presenter: Dave Smalley)

Mr. Smalley highlighted financial results for August, also reporting favorable results year to date. Change in net position of \$45.2 million was favorable by \$23.8 million compared to budget, primarily due to above-budget operating revenues, partially offset by above-budget operating expenses.

Mr. Smalley added that participation in the SPP RTO represents a significant shift in how some revenues and expenses are realized. While the first several months in the market have been favorable, this may not be indicative of future results.

He reported that August was another hot month, and the owner communities set a peak load of 728 MW, which was 13% above budget and consumed 331,953 MWh of energy, which was 6.6% above budget.

11. Executive session

Chair Hall noted the next item on the agenda was an executive session for the purpose of developing strategy for negotiations, and to instruct negotiators. Staff therefore recommended the board convene an executive session for the board to instruct staff on potential negotiations related to resource development. Director Israel moved that the board of directors go into executive session for the board to instruct staff on potential negotiations related to resource development.

The general counsel advised that an executive session was authorized under Colorado Revised Statutes, Section 24-6-402(4)(e)(I), provided that the board took no formal action during the executive session. Director Machalek seconded, and the motion carried 7-0.

Reconvene regular session

The chair reconvened the regular session, confirming by roll call that all previously present board members were still present, and asked if there was further discussion or action because of the executive session. The board took no action after the executive session was concluded.

Roundtable and strategic discussion topics

Directors provided updates from their individual communities.

Adjournment

With no further business, the meeting adjourned at 12:32 p.m. The next regular board meeting is scheduled for Thursday, Oct. 29, 2026, at 9:00 a.m. either virtually or at Platte River Power Authority, 2000 E. Horsetooth Road, Fort Collins, Colorado.



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AS WITNESS, I have executed my name as Secretary and have affixed the corporate seal of the Platte River Power Authority this _____ day of _____, 2026.

Secretary

Adopted:
Vote:

DRAFT



Platte River Power Authority

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Memorandum

Date: 10/21/2026

To: Board of directors

From: Jason Frisbie, general manager and chief executive officer
Dave Smalley, chief financial officer and deputy general manager
Shelley Nywall, chief financial officer – designate
Jason Harris, senior manager, financial planning and rates

Subject: 2027 Rate Tariff Schedules

The Amended Contracts for the Supply of Electric Power and Energy between Platte River and each of the four owner communities require Platte River's Board of Directors to review the rate for electric power and energy furnished to the owner communities at least once each calendar year. The 2027 Rate Tariff Schedules were distributed and discussed at the September board meeting. Staff also presented details of the 2027 charges at the May board meeting. The 2027 budgeted average wholesale rate increase is 7.5% from the 2026 budget.

The tariffs and rate recommendations include the following:

- **Firm Power Service Tariff (Tariff FP-27):** Charges are as presented in May.
- **Standard Offer Energy Purchase Tariff (Tariff SO-27):** Unchanged. Pricing to be calculated at the time of energy delivery.
- **Large Customer Tariff (LC-27):** Unchanged. Charges are established through a separate contract and must comply with Platte River board-established policies governing new large loads. Staff has been working with the Brattle Group to revise this tariff and develop an underlying methodology to be applied to all potential large customers. This process is still under development. Once changes are made, staff will bring the revised tariff to the board for consideration and approval.

As stated in the 2026 Tariff Schedules, the Wholesale Transmission Service Tariff was rescinded when Platte River joined the Southwest Power Pool Regional Transmission Organization (SPP RTO) on April 1, 2026. Platte River now submits its annual transmission revenue requirement to the SPP RTO as the transmission service provider for Platte River facilities.

Staff recommends the board adopt the updated rate tariff schedules as proposed. If adopted, the 2027 Rate Tariff Schedules will become effective Jan. 1, 2027. Platte River will give each owner community written notice of the revised rates for Firm Power Service not less than 30 days before the effective date.

Background materials include an update to the May 2026 white paper on average wholesale rate: 2027 rate increase and tariff schedule charges. Staff has updated the white paper to correct Figure 9 in Appendix B, page 14. Figure 9 is an analysis of 2025 actual loads applied to the Firm Power Service Tariff charges, owner allocations and demand minimums from Tariff FP-26 and proposed Tariff FP-27 charges. This analysis isolates the impact to each owner community of changes to their charges.

Attachments

Tariff schedules and resolution

- 2027 Rate Tariff Schedules
- Resolution 08-26: 2027 Rate Tariff Schedules

Background information

- Average wholesale rate: 2027 rate increase and tariff schedule charges white paper – October 2026
- 2027 wholesale rate at a glance



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2027 Rate Tariff Schedules



Firm Power Service Tariff (Tariff FP-27)

Applicability:

The Firm Power Service Tariff (Tariff FP-27) will apply to all firm electric service furnished to an Owner Community for distribution and resale pursuant to its contract with Platte River Power Authority (Platte River), unless the Owner Community purchases a portion of its electricity requirements under another tariff schedule. For the purposes of this tariff the "Owner Communities" means the Town of Estes Park, the City of Fort Collins, the City of Longmont and the City of Loveland.

This tariff will not be available to an Owner Community for service to (a) any retail customer that requests new service entrance capacity of 10,000 kilowatts or greater or (b) any retail customer that has a new load of an unusual nature that cannot be readily served from the Owner Community's distribution system. Electric power and energy services that are provided to an Owner Community for resale to customers that are excluded from service under this tariff will be provided under the terms and conditions of the Large Customer Service Tariff.

Character of Service:

Alternating current 60 hertz; three-phase; delivery at 115 kilovolt or at other voltages subject to conditions as agreed upon; metering at each delivery point.

Monthly Rate:

The Monthly Rate charged to Owner Communities, as approved by the Platte River board of directors, will be as follows:

Owner Community Charge:

Owner Community rate of \$17,029 per month per Owner Community Allocation

Transmission Demand Charge

\$6.70 per kilowatt of Noncoincident Billing Demand

Generation Demand Charge:

Summer Season \$9.46 per kilowatt of Coincident Billing Demand

Nonsummer Season \$8.70 per kilowatt of Coincident Billing Demand

Fixed Cost Energy Charge:

\$0.01936 per kilowatt-hour for all energy supplied

Variable Cost Energy Charge:

\$0.02791 per kilowatt-hour for all energy supplied

Summer / Nonsummer Season:

The Summer Season will be the period June 1 through September 30 of each year. The Nonsummer Season will be the period January 1 through May 31 and October 1 through December 31.

Owner Community Allocation:

The Owner Community Allocation represents each Owner Community's share of Platte River's total Owner Community energy sales over the previous six-year period as determined at the end of the year. The Owner Community Allocation is calculated as the sum of each Owner Community's energy sales over the previous six-year period divided by the total Owner

Community energy sales during that time, using the year-end sales values as determined by Platte River. The resulting ratio is multiplied by 100 to create a value to be used as the Owner Community Allocation which is multiplied by the Owner Community Charge.

Billing Demand:

The Coincident Billing Demand will be the 60-minute average kilowatt demand of the electric system of the Owner Community, computed as the sum of 60-minute average kilowatt demands recorded simultaneously at all delivery points through which such Owner Community receives electric power and energy, measured coincident with the Monthly System Peak Demand for Platte River.

The Monthly System Peak Demand for Platte River will be the maximum coincident sum of the hourly demands for the Owner Communities recorded during the billing month subject to a minimum demand calculation. The minimum demand for the Coincident Billing Demand will be equal to 75% of the Owner Community's average maximum Coincident Demand during the three preceding summer periods beginning with the most recent completed year. Each summer period will have one peak Coincident Demand value, which is the peak Coincident Demand value during the summer period. The average is the total of the peak Coincident Demand values for the three preceding summer periods divided by three.

The Noncoincident Billing Demand will be the maximum 60-minute average kilowatt demand of the electric system of the Owner Community, computed as the sum of 60-minute average kilowatt demands recorded simultaneously at all delivery points through which such Owner Community receives electric power and energy, without regard to the timing of the Monthly System Peak Demand subject to a minimum demand calculation. The minimum demand for the Noncoincident Billing Demand will be equal to 75% of the Owner Community's average maximum Noncoincident Demand during the three preceding annual periods beginning with the most recent completed year. Similarly, each annual period will have one peak Noncoincident Demand value, which is the peak Noncoincident Demand value during that period. The average is the total of the Noncoincident Demand values for the three preceding annual periods divided by three.

Standard Offer Energy Purchase Tariff (Tariff SO-27)

Applicability:

The Standard Offer Energy Purchase Tariff (Tariff SO-27) applies to power production facilities that (1) have registered with the Federal Energy Regulatory Commission (FERC) as Qualifying Facilities (QFs) under the Public Utility Regulatory Policies Act of 1978, as amended, and its associated regulations (the PURPA Provisions), (2) are electrically connected to Platte River's transmission system or the distribution system of one of Platte River's owner communities (the Town of Estes Park, the City of Fort Collins, the City of Longmont or the City of Loveland) , and (3) have elected to sell output to Platte River, rather than selling directly to the Southwest Power Pool energy markets. Any Platte River purchase of output from a QF is subject to Platte River's policy governing purchase from QFs, as stated below.

Platte River's policy governing purchases from PURPA QFs

Capacity Forecast:

Platte River prepares an Integrated Resource Plan as required by 10 Code Federal Regulations (CFR) part 905. The Integrated Resource Plan forecasts Platte River's load, identifies and compares all practicable distributed energy resources and energy supply resource options to meet that load, and includes an action plan and timing to implement any additional capacity requirements. The Integrated Resource Plan is used to determine how much additional capacity Platte River will require and when. Platte River will maintain for public inspection its plans for capacity additions, by amount and type, for purchases of firm energy and capacity and for its capacity requirements.

Obligation to Purchase Energy:

Platte River is not obligated to enter into a new contract or purchase agreement with a QF if the QF has non-discriminatory access to an organized wholesale market, as determined by FERC, unless the QF successfully rebuts the presumption of access under 18 CFR § 292.309

Platte River will purchase energy or capacity (or both) from a QF only when a "legally enforceable obligation" has been established in accordance with applicable PURPA Provisions. A "legally enforceable obligation" is established only when Platte River's Board of Directors determines that the QF has demonstrated commercial viability and a financial commitment to construct the facility, consistent with criteria established by the Colorado Public Utilities Commission for utilities subject to Colorado Public Utilities Commission jurisdiction.

When legally required, Platte River will purchase, on a nondiscriminatory basis, the output from any QFs subject to the following limitations:

- a) Firm energy. Platte River is under no obligation to purchase firm energy or capacity offered by a QF under a "legally enforceable obligation" for a period greater than five years.
- b) Non-firm energy. Platte River is under no obligation to enter into a contract or "legally enforceable obligation" to purchase non-firm energy offered by a QF. For purposes of this policy, "non-firm" energy means power provided under an arrangement that does not guarantee scheduled availability for a specified term. At its discretion, Platte River may negotiate with a QF to develop mutually acceptable contract terms under which Platte River would purchase non-firm energy offered by the QF.

During a system emergency, Platte River may discontinue purchases of energy or capacity (or both) where necessary to protect the safety and reliability of the Platte River system. Platte River will have no obligation to purchase or accept delivery of energy or capacity for as long as an emergency condition exist.

Pricing:

If a QF establishes a legally enforceable obligation, Platte River will compensate the QF for energy purchased based on Platte River's avoided cost, defined as the cost Platte River would otherwise incur to generate the power itself or purchase it from another source at the time of energy delivery.

Capacity Payments:

The capacity value of firm QF power offered for sale to Platte River during periods where Platte River has no projected needs for additional capacity will be zero dollars (\$0.00). During these periods, QFs offering to sell firm capacity to Platte River will not be entitled to any capacity payments, and will be entitled only to avoided energy costs. Platte River will not enter into any new written contracts to make capacity payments to QFs in any year when Platte River has no projected resource deficit. In any year in which Platte River determines it needs to procure additional capacity, Platte River will calculate its avoided capacity costs using the information available to it and will publish the result of its studies. Platte River will not, in any event, be obligated to make capacity payments for any capacity greater than the resource deficit projected.

Interconnection:

A QF seeking to interconnect with Platte River's electric system for the delivery of energy and/or capacity to Platte River or a third party must sign an interconnection agreement with Platte River. The terms and conditions of such interconnection will be governed by Platte River's then-current interconnection policies and procedures applicable to third party providers. A QF must pay any interconnection costs Platte River assesses to customers with similar facility and operational characteristics.

Large Customer Service Tariff (Tariff LC-27)

Applicability:

The Large Customer Service Tariff (Tariff LC-27) is available and may be required for firm and interruptible energy furnished by Platte River Power Authority (Platte River) to Owner Communities for resale to Large Customers. For the purposes of this tariff the “Owner Communities” means the Town of Estes Park, the City of Fort Collins, the City of Longmont and the City of Loveland. Large Customers are end-use customers meeting any of the following criteria:

- Customer requests new service entrance capacity of 10,000 kilowatts or greater.
- Customer has a new load that cannot be readily served from the Owner Community’s distribution system under the Firm Power Service Tariff or its successor due to the unusual nature of the load.
- Customer metered demand is anticipated to reach 1,000 kilowatts at a single site within 12 months of requesting such service as demonstrated to the Owner Community and Platte River’s satisfaction; provided, however, that if the metered demand does not reach 1,000 kilowatts within a 12-month time frame, the customer must receive service under another tariff offered by the Owner Community until the metered demand reaches 1,000 kilowatts for a continuous 12-month period.
- Customer with load at a single site with a single meter measuring a minimum metered demand of 1,000 kilowatts or greater.
- Customer with load at a single site with multiple meters, where the sum of the coincident metered demand for such meters is 1,000 kilowatts or greater.
- Total load for a customer with multiple, non-contiguous sites aggregated under a single Service Agreement with the Owner Community provided that the customer has at least one site where the minimum metered demand is 1,000 kilowatts or greater and all loads are located within the Owner Community’s service territory.

Before receiving service pursuant to this tariff, the Large Customer must comply with any Platte River board-established policies governing new large loads and enter into an agreement for electric service (Service Agreement) with the Owner Community in which their load is located. The Service Agreement will identify Platte River as a third-party beneficiary of the Service Agreement. The Service Agreement will address, at a minimum, the following material terms:

- Charges for service, including responsibility for infrastructure costs
- Term of Service Agreement
- Initial date of service under this tariff
- Rate adjustments
- Amount and timing of curtailments or interruptions (if any)
- Standby provisions

Each of these terms and conditions will be established in consultation with Platte River and will be confirmed in a letter from the Platte River General Manager/CEO to the Owner Community. The Owner Community will negotiate the specific form of the Service Agreement with the Large Customer.

Charges for Service:

The monthly charges to an Owner Community for service by Platte River under this tariff will be determined based on the unique load characteristics, service requirements, and related costs to serve the Large Customer and will be approved by the Platte River board of directors.

Adjustment of Charges:

Unless otherwise agreed, adjustments to the charges will be made on an annual basis at a minimum and will reflect actual changes in Platte River's cost of service including, but not limited to, financing costs, fuel (including delivery), operation and maintenance, environmental management, and purchased power.

Character of Service:

Alternating current at approximately 60 hertz; three-phase; delivery at 115 kilovolts or at other voltages subject to conditions as agreed upon; metering at each delivery point.

Metering, Invoicing and Losses:

The Owner Community will provide to Platte River the monthly demand, energy, power factor and other usage characteristics as may be required for billing the Owner Community on a calendar month basis, for the Large Customer usage. The Owner Community should provide this information to Platte River within five business days of obtaining such data. Following its receipt of the monthly billing data for the Large Customer, Platte River will prepare and send to the Owner Community an invoice for the electric power service provided to the Owner Community for the Large Customer, with the appropriate charges.

The Owner Community, at its discretion, may opt to include in the Large Customer's monthly energy usage the distribution losses that occur between the Platte River point of delivery to the Owner Community and the point of delivery to the Large Customer. In such case, the Owner Community will provide to Platte River the total energy usage including losses of the Large Customer and an appropriate charge will be invoiced.

RESOLUTION NO. 08-26

Background

A. Platte River Power Authority (Platte River) was formed to provide electric generation and transmission services to the municipalities of Estes Park, Fort Collins, Longmont and Loveland (collectively, the owner communities).

B. The Amended Contracts for the Supply of Electric Power and Energy (power supply agreements) dated October 30, 2025 between Platte River and each of the owner communities require Platte River's board of directors (board) to review Platte River's wholesale rates for electric power and energy supplied to the owner communities at least once each calendar year.

C. The power supply agreements require the board, if necessary, to revise rates to produce revenues sufficient, but only sufficient, together with the revenues from all other sources, to (1) meet the cost of operation and maintenance, (2) meet the cost of purchased power, (3) make payments on indebtedness and provide an earnings margin adequate to obtain revenue bond financing on favorable terms, and (4) provide for reasonable reserves.

D. Platte River's management has estimated electric energy sales and the costs of service for 2027 and has submitted to the board a proposed strategic budget for 2027.

E. Platte River's management has advised the board that the tariff schedules as attached, combined with prior period reserves, will provide sufficient revenues to comply with the power supply agreements and Section 6.12 of the General Power Bond Resolution (No. 5-87).

F. Staff recommends the following:

1. for calendar year 2027, the Firm Power Service Tariff (FP-27) replaces the Firm Power Service Tariff (FP-26),
2. for calendar year 2027, the Standard Offer Energy Purchase Tariff (SO-27) replaces the Standard Offer Energy Purchase Tariff (SO-26), and
3. for calendar year 2027, the Large Customer Service Tariff (LC-27) replaces the Large Customer Service Tariff (LC-26).

Resolution

The board of directors of Platte River Power Authority therefore resolves that:

1. The 2027 Rate Tariff Schedules, as attached, are adopted with all changes effective Jan. 1, 2027, and
2. The general manager is authorized and directed, on behalf of Platte River, to give written notice to the owner communities of the Firm Power Service Tariff (FP-27) revised rates and terms applicable under the power supply agreements and to take any further actions, consistent with this resolution, he determines necessary.

AS WITNESS, I have signed my name as Secretary and have affixed the corporate seal of the Platte River Power Authority this 29th day of October, 2026.

Secretary

Adopted:
Vote:



Estes Park • Fort Collins • Longmont • Loveland

Average wholesale rate

2027 rate increase and tariff schedule charges

Platte River Power Authority white paper

May 2026 – Presented to board

October 2026 – Correction to Figure 9

Overview

Platte River establishes service offerings and supporting rate structures that complement its foundational pillars, vision, mission and values, strategic plan, and the underlying policies of the organization. Platte River establishes its tariffs and charges to achieve Strategic Financial Plan targeted financial metrics.

Rate increases and associated revenues help Platte River maintain a strong financial position and an AA credit rating, which enable it to obtain favorable debt financing. Over the long term, rate increases fund continued infrastructure investment, the resource portfolio transition, core operations, general inflationary expenses and market-based expenses.

Platte River's Board of Directors is required to review the rates for electric power and energy furnished to the owner communities at least once each calendar year. This is required by the Amended Contracts for the Supply of Electric Power and Energy between Platte River and each of the owner communities, and by Platte River's General Power Bond Resolution.

This white paper discusses the 2027 rate increase and tariff schedule charges in the following sections:

- The short story
- What is driving rate increases?
- What actions are being taken to stabilize rates?
- Why do rate projections change?
- What are the 2027 rate tariff schedules?
- What's next?
- Appendices
 - Appendix A: Firm Power Service Tariff charges
 - Appendix B: Owner community impacts
 - Appendix C: Rate comparison
 - Appendix D: Historical average wholesale rates

- Appendix E: Modeling assumption uncertainties

The 2027 average wholesale rate increase and long-term projections:

- 7.5% average wholesale rate increase recommended for 2027
 - \$86.38/MWh from the \$80.35/MWh 2026 budget
 - 7.3% due to increases in tariff charges and 0.2% due to decreases in projected load
 - Consistent with the October 2025 board resolution affirming commitment to the Resource Diversification Policy
- Long-term average wholesale rate projections from September 2025 board communications are as follows
 - 7.5% (2027 – 2028)
 - 5.5% (2029 – 2032)
 - 5.0% (2033)
 - 2.0% (2034 – 2036)

Staff continually reviews and refines planning assumptions as discussed in the section, *What actions are being taken to stabilize rates*. Long-term financial and rate projections are updated and presented to the board when changes are material. While long-term indicative average wholesale rates are provided, the board will be asked to approve only the 2027 Rate Tariff Schedules in October 2026.

The short story

- Per the board-adopted Resource Diversification Policy from 2018, Platte River and its owner communities of Estes Park, Longmont, Loveland and Fort Collins are pursuing a 100% noncarbon energy mix. Within that policy, there are important advancements that must occur in the near term to achieve the carbon reduction goal and successfully maintain Platte River's three foundational pillars: reliability, environmental responsibility and financial sustainability.
- Per the Resource Diversification Policy, Platte River is working to replace its existing coal-fired resources that provide energy to its owner communities. Platte River's traditional low-cost coal generation will be replaced with what is currently more expensive noncarbon energy and dispatchable resources to firm renewable energy's intermittency. New dispatchable technologies are also required to maintain reliability.
- This resource transition is complex. Services and equipment costs are increasing because of supply chain issues, economic externalities and labor increases.
- The increased costs of new resources increase wholesale rates to the owner communities. Platte River uses rate strategies to lessen the impact and minimize significant rate increases in a single year or multiple years. The future rate increase estimates will fluctuate based on projected cost changes. While costs are always uncertain, the magnitude of changes during this transition increases uncertainty.
- To support the resource transition, Platte River recommends a 7.5% increase in the 2027 average wholesale rate for the owner communities. This recommendation is consistent with the

October 2025 board resolution affirming the board's commitment to the Resource Diversification Policy. The rate increase to each owner community varies based on energy usage and load profiles, but the combined average is 7.5% (Appendix B).

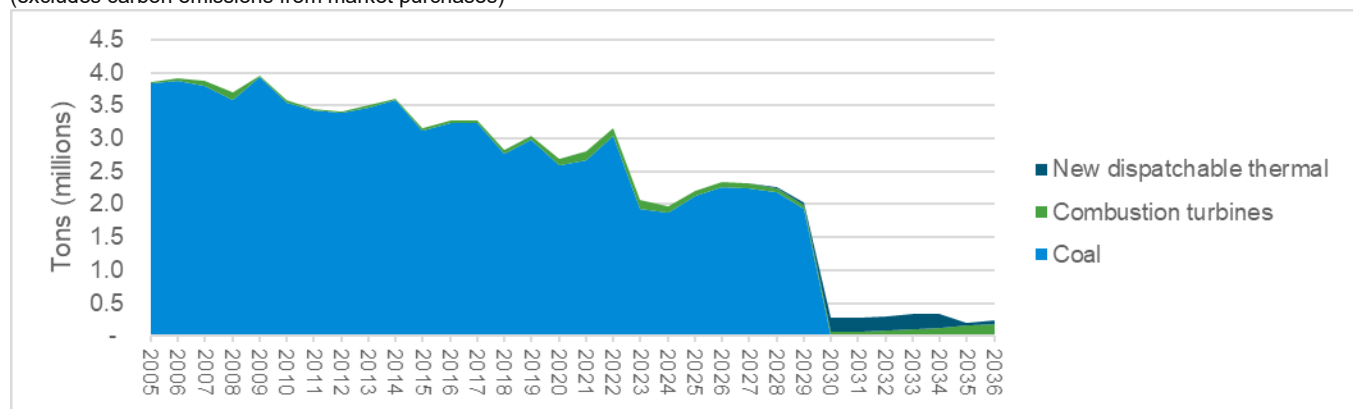
What is driving rate increases?

Short answer: Primarily the expenses associated with the asset transition to advance the board-adopted Resource Diversification Policy goal. Platte River is replacing long-term, low-cost coal-generation assets with more expensive, renewable and low-carbon resources. Wind and solar purchased power costs, labor, services and equipment costs continue to increase.

The Resource Diversification Policy goal is a reduction in carbon emissions. Since 2005, carbon emissions have trended downward due to generation portfolio changes. In 2036, carbon emissions from owned dispatchable thermal resources are projected to decrease approximately 3.6 million tons relative to 2005.

Figure 1: Tons of carbon emitted from owned dispatchable thermal resources

(excludes carbon emissions from market purchases)



What actions are being taken to stabilize rates?

Short answer: Implementing rate stability strategies outlined in the Strategic Financial Plan, which include fiscal responsibility by using revenue generation and expense management tactics, alongside rate smoothing strategies, including accounting policies and multi-year rate analysis.

Strategic Financial Plan

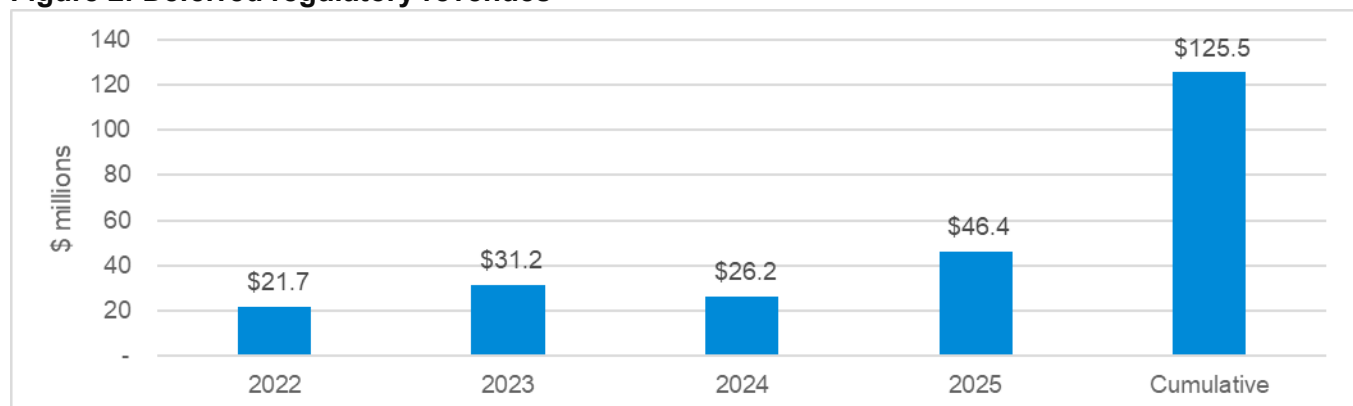
Platte River's Strategic Financial Plan is foundational to financial planning and rate setting. The Strategic Financial Plan provides direction to preserve long-term financial sustainability and manage financial risk by defining financial metrics and rate stability strategies. The objectives of the Strategic Financial Plan are to generate adequate cash flows, maintain sufficient liquidity for operational stability, maintain access to low-cost capital and provide wholesale rate stability.

Platte River has implemented rate strategies to help reduce rate pressure and give the owner communities greater rate predictability. Every year, staff reviews financial projections for the latest resource portfolio to develop long-term rate projections that optimize rate stability strategies. These strategies help smooth rates and avoid single year or multi-year significant rate increases. Please refer to the Strategic Financial Plan, available on www.prpa.org, for financial metrics and the rate stability strategy details.

Deferred revenue and expense accounting policy

In addition to attentive budgeting, managing revenues and expenses and general rate smoothing, staff uses board-approved accounting policies to smooth revenues and expenses to lessen rate pressure. Because Platte River is transitioning its resource portfolio by retiring coal-fired units and replacing those units with noncarbon and dispatchable resources, in 2022, the board adopted the deferred revenue and expense accounting policy. The policy's purpose is to help reduce rate pressure and achieve rate smoothing by establishing a mechanism to defer revenues earned and expenses incurred in one period, to be recognized in one or more future periods. Since policy adoption, Platte River deferred revenues of \$125.5 million to be recognized during the resource transition.

Figure 2: Deferred regulatory revenues



Revenue generation and expense management

Staff continues to refine assumptions across several critical factors, detailed below, to improve the accuracy of revenue and expense projections.

- **Revenue generation:** Platte River continually reviews strategies to generate additional revenue, including sale of renewable energy certificates and optimizing assets in the market.
- **Organized energy markets:** Platte River joined the Southwest Power Pool (SPP) regional transmission organization (RTO) expansion into the Western Interconnection on April 1, 2026. SPP RTO participation provides the opportunity to generate additional revenues and minimize overall system expenses by helping to optimize generation and transmission assets through

centralized market operations. Staff will continue to refine the financial projections, as recent market operating characteristics are insufficient to properly forecast their financial impact.

- **Economic externalities:** Ongoing uncertainty about federal legislation and regulatory policy affecting generating units may influence operational, compliance, and long-term resource planning outcomes. The implications of federal executive orders on Platte River are uncertain. Inflation and interest rate volatility will continue to affect financial results, along with tariffs on imported goods. Additionally, higher supply costs and supply chain constraints will contribute to increased expenses.
- **Operations and maintenance expense forecast:** Department managers complete ten-year operations and maintenance forecasts for improved projection granularity. Staff analyzes and refines forecasts to improve accuracy and alignment with organizational goals and objectives.
- **Capital forecast:** Department managers regularly review capital projects and refine the capital five-year forecast considering various factors, such as project prioritization, resource allocation, financial payback and operational efficiency. Debt to fund capital investments will be structured to support long-term financial stability.
- **Load forecast:** The latest load forecast projects energy growth lower than previous forecasts, but the forecast reflects growth attributed to building electrification, electric vehicles and distributed energy resources. Potential for new large load within the owner communities is analyzed outside the normal base projections.

Why do rate projections change?

Short answer: Changing assumptions due to uncertainty and the condensed timeframe to advance the Resource Diversification Policy goal.

Key assumptions are uncertain (Appendix E). To quantify uncertainties, multiple rate cases and sensitivities will be refreshed to provide a range of annual increases. Staff will update the previous range that showed annual increases from 5.0% to 9.0% through 2030. Key assumptions, including market prices, remain uncertain and can significantly alter projections. If costs rise, rate increases may be higher.

What are the 2027 rate tariff schedules?

Platte River's rate tariff schedules define the type and terms of service provided, including associated charges. The charges are designed to recover the costs incurred to generate and transmit electricity. Platte River has three tariffs. With Platte River's transition to the SPP RTO, transmission service is now provided under the SPP Open Access Transmission Tariff rather than Platte River's standalone Wholesale Transmission Service Tariff, which no longer applies. A brief tariff description and the proposed 2027 charges are presented below (Figure 3).

- Firm Power Service Tariff
- Standard Offer Energy Purchase Tariff
- Large Customer Service Tariff

Firm Power Service Tariff (Tariff FP-27)

The Firm Power Service tariff specifies charges to the owner communities. The charges reflect the cost of service and incorporate Platte River's recommended 7.5% average wholesale rate increase. Staff provides the charges now to support owner community budget preparation and rate development even though the board will not adopt the tariff until October.

The changes to the individual tariff charges will have varying impacts to each owner community, due to each owner community's unique load characteristics and energy consumption. Staff gives the owner community rates teams the projected overall impacts of the forecasted average rate, loads and total revenues collected based on Platte River's estimates. Appendix B contains more detailed analysis of owner community impacts of the average wholesale rate change, as well as analysis of the change to the tariff charges. Projected impacts will vary when applied to different load assumptions such as the owner communities' internal forecasts.

Platte River's revenue requirement and charges are unbundled into Platte River's business functions: owner community services, transmission and generation. Charges have been unbundled by fixed and variable costs, collected through either direct allocation or demand or energy charges. Appendix A includes an overview of the Firm Power Service charges.

The variable energy revenue requirement includes costs for intermittent and dispatchable resources collected through a single variable energy charge. Renewable energy certificate sales decrease the total MWh of noncarbon energy allocated to the owner communities while the revenues credit the variable energy charge. The owner communities receive their load ratio allocations of delivered hydropower, wind and solar energy. This information is provided to owner community staff.

The individual charges are changing due to the proposed average wholesale rate increase, updated cost of service estimates among the different charges and changes to projected energy and demand loads. Changes from 2026 to 2027 include estimates for general inflationary increases and known budget estimates, including the latest load, market price forecasts, and new debt projections. These assumptions may vary from the 2027 budget, which is currently under development.

Subject to board direction and barring any significant unforeseen events, the charges will remain unchanged and will be Platte River's recommendation for tariff schedules the board will adopt in October, to be effective Jan. 1, 2027.

Figure 3: Firm Power Service Tariff charges comparison

	Tariff FP-26	Tariff FP-27 recommendation	\$ change	% change
Owner community charge (\$/month per allocation)	\$16,841	\$17,029	\$188	1.1%
Demand charges (\$/kW)				
Transmission	\$7.04	\$6.70	(\$0.34)	-4.8%
Generation: summer	\$8.12	\$9.46	\$1.34	16.5%
Generation: nonsummer	\$6.60	\$8.70	\$2.10	31.8%
Energy charges (\$/kWh)				
Fixed cost	\$0.01871	\$0.01936	\$0.00065	3.5%
Variable cost	\$0.02583	\$0.02791	\$0.00208	8.1%

Change explanation

The overall increase in the charges is driven by a higher revenue requirement compared to last year. The lower load forecast also adds upward pressure on the charges. The primary drivers of the increase include the following.

- Margin from multi-year rate-smoothing strategy
- Financing for the new dispatchable thermal generation resource
- Addition of battery storage under GASB 87, Leases
- Fuel, purchased power, personnel and operations and maintenance expenses
- Credits increased because of higher surplus sales margin, partially offsetting the increases

The high-level explanation of the changes in the individual charges is below.

Demand charges

- Transmission demand charges decrease
 - Payoff of Series JJ debt, which funded transmission projects
- Generation demand charges increase
 - Financing for the new dispatchable thermal generation resource
 - Addition of battery storage
 - Seasonal demand charges are converging. Combustion turbine expenses are the only seasonally allocated demand costs and are becoming a smaller portion of the demand revenue requirement.

Energy charges

- Fixed cost energy charge increase
 - Addition of battery storage
- Variable energy charge increase
 - Higher renewable generation, including a full year of Black Hollow Sun

Figure 4 shows the 2027 average wholesale rate increase and impacts of the change from changes in tariff charges and projected loads.

Figure 4: Impact of Firm Power Service Tariff (Tariff FP-27) charge changes

Load year	2026 budget	2027 estimate	2027 estimate
Tariff charges	Tariff FP-26	Tariff FP-26	Tariff FP-27
Revenues (millions)	\$260.9	\$259.6	\$278.5
Energy sales (GWh)	3,247.7	3,224.3	3,224.3
Average rate (\$/MWh)	\$80.35	\$80.53	\$86.38
Change due to load		0.2%	
Change due to charges			7.3%
\$/MWh change			7.5%

Standard Offer Energy Purchase Tariff (Tariff SO-27)

The Standard Offer Energy Purchase applies to the purchase of available electricity from power production facilities that (1) have registered with the Federal Energy Regulatory Commission as Qualifying Facilities under the Public Utility Regulatory Policies Act, (2) are electrically connected to Platte River's transmission system or the distribution system of one of Platte River's owner communities, and (3) have elected to sell output to Platte River, rather than selling directly to the SPP energy markets. Any Platte River purchase of output from a Qualifying Facility is subject to Platte River's policy governing purchases from Qualifying Facilities. If a Qualified Facility establishes a legally enforceable obligation, Platte River will compensate a Qualifying Facility for energy based on pricing calculated at the time of energy delivery. No customers currently receive service under this tariff.

Large Customer Service Tariff (Tariff LC-27)

The Large Customer Service Tariff may be required for firm and interruptible energy provided to large customers meeting criteria specified in the tariff. Charges under this tariff are established through a separate contract.

What's next?

Staff will present the information from this white paper at the May board meeting. Staff also requests board direction to implement a 7.5% average wholesale rate increase in 2027, to \$86.38/MWh (from \$80.35/MWh in the 2026 budget), along with the individual charges as calculated in Appendix B.

In September, staff will provide the draft 2027 Rate Tariff Schedules. In October, staff will ask the board to approve the 2027 Rate Tariff Schedules with a Jan. 1, 2027, effective date.

Staff will support wholesale rate communications to stakeholders, as requested by the owner communities.

Appendix A

Firm Power Service Tariff charges

Owner charge

The owner charge is a monthly flat rate multiplied by each owner's share of Platte River's owner community kilowatt hour sales, based on the six most recent year-end values. The owner charge is intended to recover fixed costs for distributed energy resources, which are long-term behavior shifting programs. The six-year period allows owner communities to see change over time, without dramatically impacting year-to-year changes. This amount is invoiced monthly as a fixed sum, with no variability.

Demand charges

The demand charges are unbundled between transmission and generation and employ minimum billing demands designed to address owner community demand fluctuations, and provide greater monthly invoice stability for each owner community, as well as revenue certainty for Platte River. The minimum billing demands also emphasize the efficient use of infrastructure to maximize short-term marginal cost savings (avoiding expensive purchases or generation at time of peak) and long-term marginal cost savings (delaying or avoiding future capital investment, such as new generation or transmission resources). The minimum billing demands concentrate the signal to reduce consumption at time of peak, giving the owner communities a greater financial incentive to lower peaks during months with high demands, with less financial incentive to lower peaks during nonpeak months. Because of the minimum billing demand, approximately 90% of projected demand revenues are certain. Only the revenues based on loads above minimum billing demands vary by consumption.

Energy charges

The energy charges are unbundled into fixed and variable components. The fixed energy charge is a transparent mechanism to highlight the cost of firm energy service. Variable costs, including wind and solar, are recovered through the variable cost energy charge. Platte River (not the owner communities) assumes the risk of intermittent generation variances and associated costs. For informational purposes, monthly invoices display load share intermittent energy delivered. The energy charges provide the least revenue certainty, as the revenues vary based on consumption.

Figure 6 includes a high-level summary of the cost components and net revenue requirement of each charge.

Figure 6: Firm Power Service Tariff (Tariff FP-27) cost components

	Owner community	Transmission demand	Generation demand: summer	Generation demand: nonsummer	Fixed energy	Variable energy	Total
Costs	\$21.0	\$60.3	\$28.5	\$45.5	\$95.3	\$128.9	\$379.5
Purchased power: Battery, renewables, market			\$0.1	\$0.1	\$0.1	\$65.7	\$66.0
Purchased power: Hydro demand			\$2.7	\$4.4	\$2.4		\$9.5
Purchased power: Hydro energy						\$5.3	\$5.3
Purchased reserves			\$0.9	\$1.5			\$2.4
Fuel: Coal and natural gas						\$46.7	\$46.7
Operations and maintenance: Fixed baseload			\$4.5	\$7.4	\$36.0		\$47.9
Operations and maintenance: Fixed combustion turbines			\$1.2	\$1.5			\$2.7
Operations and maintenance: Fixed transmission		\$22.7					\$22.7
Operations and maintenance: Variable						\$11.2	\$11.2
Administrative and general	\$5.1	\$16.6	\$3.6	\$5.6	\$18.7		\$49.6
Distributed energy resources	\$15.4						\$15.4
Debt service expense	\$0.1	\$1.9	\$9.3	\$15.3	\$5.6		\$32.2
Margin: Deferred revenues	\$0.2	\$5.3	\$1.7	\$2.7	\$9.0		\$18.9
Margin	\$0.2	\$13.8	\$4.5	\$7.0	\$23.5		\$49.0
Credits	\$(0.6)	\$(14.9)	\$(5.4)	\$(8.2)	\$(32.9)	\$(39.0)	\$(101.0)
Surplus sales: Margin			\$(4.0)	\$(6.0)	\$(30.3)		\$(40.3)
Surplus sales: Cost of generation credit						\$(39.0)	\$(39.0)
Surplus sales: Cost of transmission credit		\$(13.6)					\$(13.6)
Interest income and other credits	\$(0.6)	\$(1.3)	\$(1.4)	\$(2.2)	\$(2.6)		\$(8.1)
Revenue	\$20.4	\$45.4	\$23.1	\$37.3	\$62.4	\$89.9	\$278.5

Appendix B

Owner community impacts

The impact of the recommended 7.5% average wholesale rate increase (budget to budget) and the recommended charges vary among the owner communities based on their unique load characteristics, including projected load growth among the owner communities. Platte River forecasts load at the system level and establishes the Firm Power Service Tariff charges based on the system-level load forecast. Platte River derives owner community loads from the system-level forecasts for budget detail reporting. The projected impact of the Firm Power Service Tariff charges will differ from forecasts owner communities prepare for their own use.

Additionally, the change in the total amount billed to each owner community will not be the same as the average rate increase. Forecasted demand and energy growth will increase the projected invoice total more than the average rate increase. Conversely, projected load decreases, as projected from 2026 to 2027, will increase the total bill less than average rate increase. Figure 7 shows the estimated impact of the rate changes from 2026 to 2027.

The significant drivers of the varying owner community rate impacts are:

- Transmission and generation minimum billing demand
- Energy consumption
- Load factors

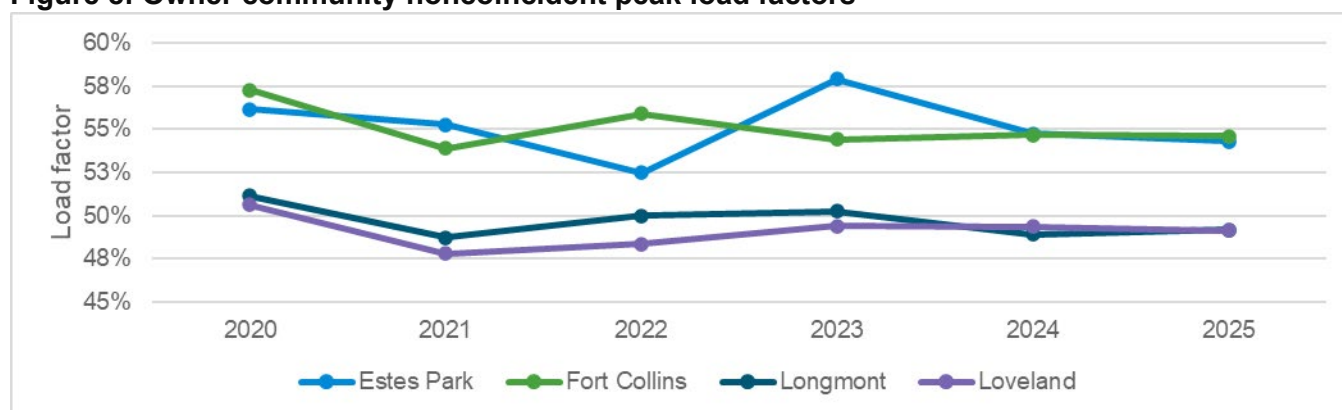
The minimum billing demands concentrate the signal to avoid consumption at time of peak, which is the summer season peak for generation, and the annual peak for transmission regardless of season. The lower annual coincident and noncoincident peak demand results in lower annual billing demands. Improvements in billing demand, relative to the other owner communities, can also lower an owner community's rate increase relative to the average.

Total energy consumption increases can create downward pressure on the average rate by spreading fixed costs over more energy.

The owner communities with the lowest average rate (Figure 7) also have the highest load factors (Figure 8). Load factor is a measure of electric system efficiency.

Figure 7: Owner community impact

		Estes Park	Fort Collins	Longmont	Loveland	Platte River
2026	Average rate (\$/MWh)	\$76.49	\$79.14	\$82.09	\$81.52	\$80.35
budget	Energy sales (GWh)	140.1	1,507.7	852.7	747.2	3,247.7
	Revenues (millions)	\$10.7	\$119.3	\$70.0	\$60.9	\$260.9
2027	Average rate (\$/MWh)	\$80.45	\$84.92	\$88.20	\$88.36	\$86.38
budget	Energy sales (GWh)	141.2	1,490.8	846.6	745.8	3,224.3
	Revenues (millions)	\$11.4	\$126.6	\$74.7	\$65.9	\$278.5
	Average \$/MWh change	5.2%	7.3%	7.4%	8.4%	7.5%

Figure 8: Owner community noncoincident peak load factors

It is important to recognize the 7.5% average wholesale rate increase is the net impact of projected changing loads and changing charges. Figure 9 is an analysis of 2025 actual loads applied to the Firm Power Service Tariff charges, owner allocations and demand minimums from Tariff FP-26 and proposed Tariff FP-27 charges. This analysis isolates the impact of charge changes.

Figure 9: Charge change impact: 2025 actual loads at Firm Power Service Tariff charges (correction from May 2026)

(\$/MWh)	Tariff FP-26	Tariff FP-27	% Change
Platte River	\$81.40	\$87.34	7.3%
Estes Park	\$77.29	\$82.60	6.9%
Fort Collins	\$80.34	\$86.18	7.3%
Longmont	\$82.83	\$88.92	7.4%
Loveland*	\$82.64	\$88.73	7.4%

*Loveland calculated assuming large customer at firm power service tariff charges.

Appendix C

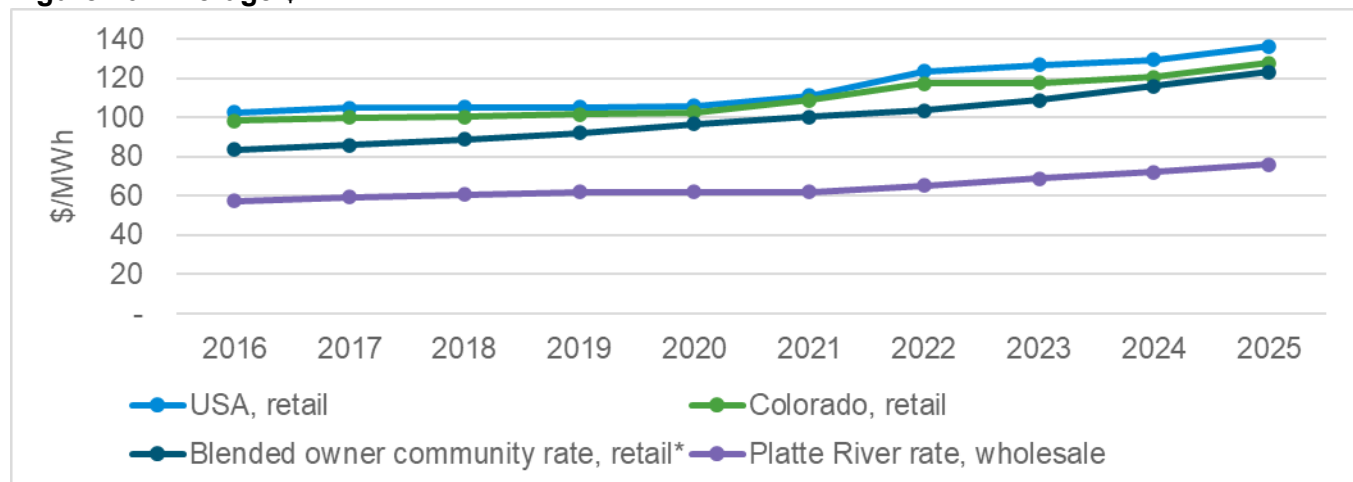
Rate comparison

As the electricity provider to Estes Park, Fort Collins, Longmont and Loveland, Platte River sustains its financial health and funds its operations through tariffs stating the wholesale rates charged for electricity delivered and services provided to its customers. Platte River's wholesale rates fund continued infrastructure investment, the resource portfolio transition, core operations, general inflationary expenses and market-based expenses.

Platte River is dedicated to maintaining high-quality services and rates that reflect exceptional value. It is important to consider not only rates, but also the goals and objectives of the organization to advance the three pillars of reliability, environmental responsibility and financial sustainability.

Figure 10 below shows that over the past 10 years, owner community rates have compared favorably to average rates for electricity throughout the United States and Colorado. For 2025, the blended owner community retail rate was 9.5% and 3.4% lower than the United States and Colorado averages, respectively. The Platte River wholesale rate was 61.8% of the blended owner community retail rate.

Figure 10: Average \$/MWh



* Blended owner community rate, retail: the sum of retail energy sales dollars divided by the sum of retail energy sales MWh

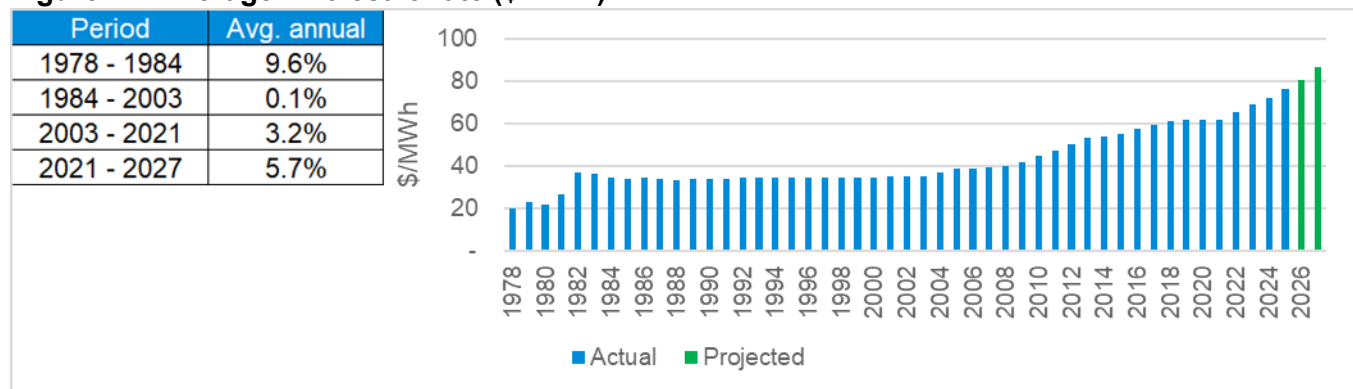
Source for USA and Colorado retail rates: U.S. Energy Information Administration, Form EIA-861

Appendix D

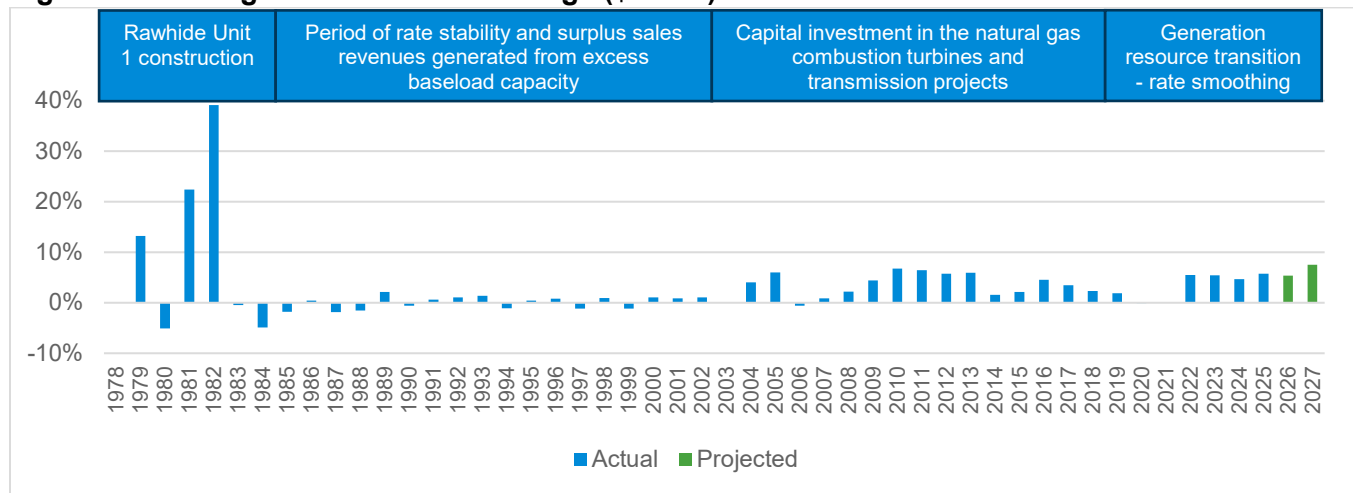
Historical average wholesale rates

From 1978 to 2025, Platte River's average wholesale rate increased an average of 2.9% annually. However, there are several distinct periods when the average increase has not been representative of the rate pressure for a specific period. As shown in Figure 11, in the period before Rawhide Unit 1 became operational in 1984, rates increased significantly to fund its construction and initial operation. From the mid-1980s throughout the 1990s, rates were stable as Platte River relied heavily on surplus sales revenues from excess baseload capacity. As Platte River's loads grew, and were projected to continue growing, the average wholesale rate began to rise in the early 2000s, with increased capital investment in transmission projects and the natural gas combustion turbines. The current rate increase period reflects Platte River's transition to a decarbonized generation resource portfolio, with significant cost increases in addition to general inflationary pressures.

Figure 11: Average wholesale rate (\$/MWh)



Not shown as clearly in Figure 11 are the significant annual changes in the average wholesale rate during the construction and early operation of Rawhide Unit 1. Figure 12 highlights this annual change. The rate increases associated with Rawhide Unit 1 were significant: 73% from 1978 to 1984. These substantial increases over such a short period contributed to the implementation of the Strategic Financial Plan and the board's preference to smooth rates to avoid significant increases over shorter periods. The resource transition to support the Resource Diversification Policy goal is Platte River's most significant generation resource transition since the addition of Rawhide Unit 1. Applying rate smoothing strategies will avoid increases similar to those in the early 1980s and provide greater financial flexibility and sustainability.

Figure 12: Average wholesale rate change (\$/MWh)

Appendix E

Modeling assumption uncertainties

Key assumptions are uncertain. Potential assumption changes include the following:

Category	Explanation
Asset integration schedule	Modeling assumptions include the following capacity additions. Changes to the asset integration schedule will impact future results. • Solar: 107 MW (2026) – under contract • Community storage: 15 MW (2028), 5 MW (2029) – negotiating contracts • Utility storage: 100 MW (2026) – under contract • Wind: 200 MW (2029) – negotiating contract • Dispatchable capacity: 200 MW (2029) – under contract
Asset sales	Staff will consider asset sales with the retirement of Rawhide Unit 1, reduction of coal inventory and Windy Gap water unit sales opportunities.
Capital investment forecast	The model incorporates the most recent long-term capital forecast, including investment in new dispatchable thermal resources, the distributed energy resource management system and transmission system investments. Cost estimates are subject to change. Revisions to the capital forecast are integrated as available.
Commodity prices	Platte River's Power Supply Plan, which includes the hourly dispatch modeling and associated costs, is updated throughout the year. Updates include Rawhide Unit 1 and the Craig units fuel assumptions, as well as market prices for electricity and natural gas. Updates change economic dispatch impacting fuel, purchased power and surplus sales.
Debt issuance costs	Debt structure, issuance costs and the cost of debt vary.
Decommissioning and plant closure	Craig decommissioning expenses are based on a budgetary estimate and will be refined as decisions are made by participants in the Craig Station. While Rawhide Unit 1 is projected to retire by 2030, assumptions include decommissioning the entire Rawhide Energy Station in 2055 and associated decommissioning expenses accrued through 2055. If the decommissioning date shifts, expenses and cash flows will be revised accordingly.

	Staff is working through the analysis of plant closure and determining the most beneficial plan for the facility and the remaining assets. Estimates are revised as information develops.
Deferred revenue and expenses	The amount of deferred revenues and expenses depends on actual results and projections. Deferring expenses creates additional future rate pressure. The deferred revenue and expense accounting policy is tied to the resource transition. The current financial plan does not defer any expenses, but if that changes, deferred expenses would not go beyond 2030 (recognition would occur through 2034). As the plant closure analysis is complete, this may change if expenses that go beyond 2030 are identified as part of the transition.
Distributed energy resources and strategy	The collaborative distributed energy resource (DER) process among the owner communities and Platte River is an important component to Platte River and its owner communities' ability to achieve noncarbon goals. Wide-spread adoption of DER is expected to provide benefits for the electric system and retail customers. Initially, financial incentives will be used to obtain customer participation. A planned rate study will analyze the impacts of DERs to inform future rate and incentive changes for consideration.
Economic externalities	The impact of executive orders on Platte River is uncertain. Inflation and interest rate volatility will continue to impact financial results. Supply chain constraints have increased capital and purchase power agreement cost projections. Modeling assumptions are revised accordingly, reflecting current conditions.
Federal hydropower allocations	Persistent drought conditions throughout the western United States have constrained hydropower resources, resulting in reduced energy allocations and increased prices. When snowpack levels are high, the spring runoff can produce excess hydropower for Platte River. Staff continues to monitor federal hydropower developments and adjust model assumptions accordingly.
Integrated resource plan	Integrated resource plans (IRPs) were mandated by the Energy Policy Act of 1992, requiring all Western Area Power Administration customers to submit plans every five years as part of its Energy Planning and Management Program. The IRP process is designed to ensure that customers evaluate a full range of alternatives to provide adequate and reliable service. Resource modeling assumption revisions will impact future rate projections.

Load forecast	The load forecast projects energy growth lower than previous forecasts. Growth attributed to building electrification, electric vehicles and distributed energy resources is reflected in the forecast. Potential for new large load within the owner communities is analyzed outside the normal base projections.
Noncarbon energy curtailments	As Platte River transitions to a more noncarbon based resource portfolio, the ability to sell surplus energy significantly impacts wholesale rate projections. At times, noncarbon energy cannot be consumed or sold but there are associated costs.
Operations and maintenance forecasts	Department managers complete multi-year operations and maintenance expense forecasts. Finance staff analyzes the results and works collaboratively with department managers to make refinements to align projections with organizational goals and objectives.
Organized energy markets	Platte River joined the SPP RTO on April 1, 2026. SPP participation provides the opportunity to generate additional revenues and minimize overall system expenses by more efficiently optimizing generation and transmission assets through centralized market operations. Due to the current lack of market data, efforts to obtain more accurate information and refine assumptions are ongoing.
Regulations	Platte River faces rising compliance-related risks resulting from aggressive and changing regulatory requirements that are difficult to predict and scope.
Resource Diversification Policy	In December 2018, the board adopted a policy with a goal for Platte River to reach a 100% noncarbon resource mix by 2030 while maintaining reliability, environmental responsibility and financial sustainability. Within that policy, there are important advancements that must occur in the near term to achieve this goal. Future decisions to achieve this goal will impact results. In October 2025, the board adopted a resolution affirming commitment to the Resource Diversification Policy.
Staffing	Modeling contains estimates for future staffing additions, including salary and benefits expenses, through 2036. Staff is also working through the Just Transition Plan which follows the six principles of its Workforce Resolution and supports the ongoing commitment to retain employees through the energy transition and to avoid involuntary separations (layoffs) due to Unit 1's retirement. These assumptions will be further analyzed and revised over time.

Surplus sales

Based on staff's continuous assessment of Platte River's loads and resources, there are periodic opportunities to sell excess capacity and energy to other entities. Margin from surplus sales reduces Platte River's revenue requirement and benefits the owner communities through lower rates.

Significant market price volatility, as experienced in recent years, is one of the most significant drivers of rate uncertainty. Longer-term surplus sales contracts are evaluated and contracted when operationally feasible to help mitigate market price volatility risk.

In addition to electricity market commodity price risk, hourly dispatch modeling market depth assumptions (ability to sell excess, must-take generation) are reviewed and updated regularly throughout the year.

Negative pricing has not been factored into model assumptions but there will be instances when energy supply exceeds demand producing negative energy prices.



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2027 wholesale rate at a glance

Platte River Power Authority is a not-for-profit, community-owned public power provider that generates and transmits electricity for the Colorado communities of Estes Park, Fort Collins, Longmont and Loveland. The organization is committed to delivering safe, reliable, environmentally responsible and financially sustainable energy and services.

Platte River is committed to:

- Investing in electricity generation resources, transmission infrastructure and energy markets to maintain system reliability, improve efficiency and to meet regulatory requirements
- Prudently managing expenses for long-term financial sustainability
- Appropriately balancing decarbonization progress with reliability and managing wholesale system costs that also drive customer rates

The 2027 average wholesale rate for electric service sales to the owner communities is increasing 7.5% from the 2026 Strategic Budget.

The owner communities' distribution utilities integrate Platte River's wholesale rates into their retail electric rates.

As a not-for-profit utility, Platte River's revenues from its wholesale electric rates fund ongoing operations and are reinvested into the system for the benefit of the owner communities.



What is driving rate increases?

The board approves rates annually that fund ongoing general infrastructure investment, general inflationary expenses, market-based expenses and the resource portfolio transition.

Platte River is replacing long-term, low-cost assets before normal retirement with more expensive, renewable and low-carbon resources. Wind, solar, labor, services and equipment costs have continued to increase.

Phasing out coal early

- Retiring Rawhide Unit 1 by the end of 2029
- Retiring Craig Unit 2 in 2028
- Planned retirement of Craig Unit 1 in 2025; the unit remains available for operation under federal emergency orders

Investing in renewables

- Adding wind resources to replace coal-fired generation
- Participating in an energy market to maximize renewable energy integration

Long-term reliability

- Investing in state-of-the-art natural gas aeroderivative combustion turbines to maintain reliability and balance renewable energy
- Adding battery storage
- Developing programs and systems with the owner communities to integrate distributed energy resources and create a virtual power plant

What actions are being taken to stabilize rates?

Platte River is dedicated to maintaining high-quality services and financially sustainable rates. It is important to consider not only rates, but also the strategic and operational goals of the organization.

Platte River's fiscal responsibility and rate stability strategies help reduce long-term rate pressure and give the owner communities greater rate predictability.

Strategies include fiscally responsible revenue generation and expense management and multi-year rate smoothing to avoid greater single-year impacts.

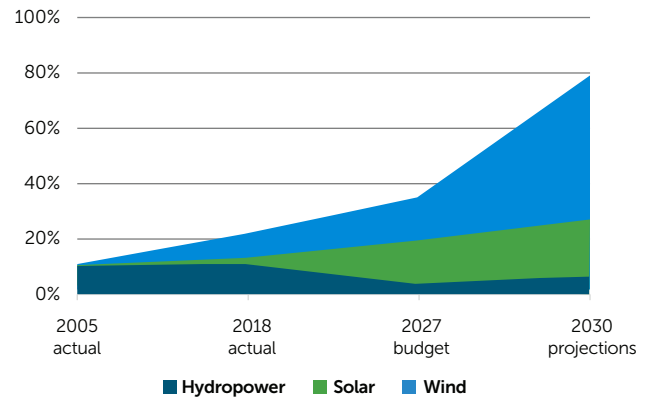
Why do rate projections change?

Assumptions for key activities in the resource and financial plans change due to uncertainty.

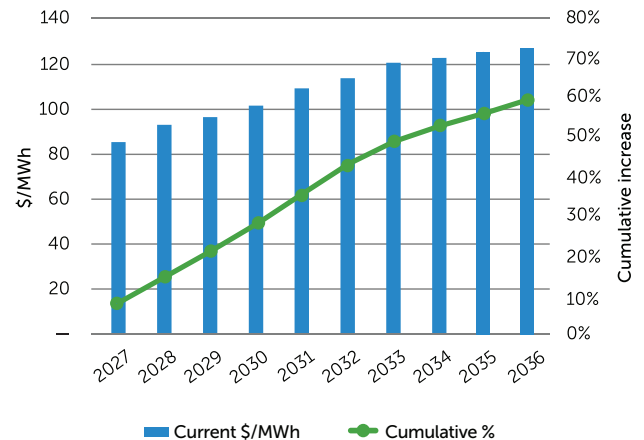
In partnership with its owner communities, Platte River is pursuing a noncarbon energy future through a diversified resource portfolio that balances reliability and financial sustainability while meeting the region's evolving energy needs. Thoughtful planning and disciplined financial management are required as costs continue to increase.

Platte River prepares 10-year financial and rate forecasts. The results are presented to the board of directors each year as assumptions and projections change.

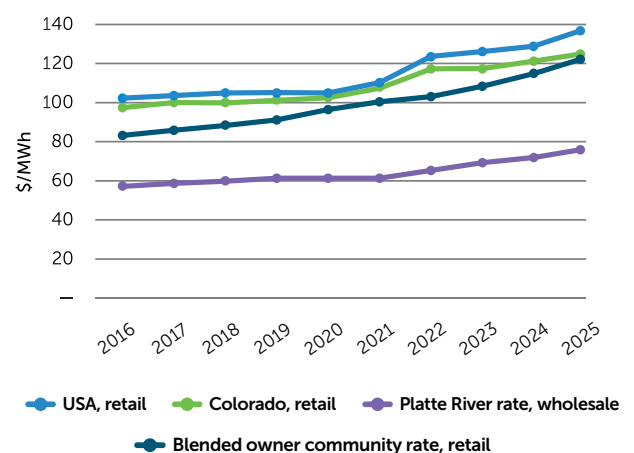
Noncarbon energy as percent of system total



Wholesale rate projections



Average rates





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Memorandum

Date: 10/21/2026

To: Board of Directors

From: Jason Frisbie, general manager and chief executive officer
Tim Blodgett, chief strategy officer
Tyler Marr, director of strategy and integration

Subject: 2026 Strategic Plan adoption

This item requests the Platte River Board of Director's adoption of the 2026 Strategic Plan. The board has received several updates and drafts of the plan, which represents an update of the 2023 Strategic Plan. The primary focus of a June work session was the Strategic Plan, and the board's input from the session and subsequent conversation is captured in the final draft included here for adoption. There are no changes to the text of the plan from the most recent version presented to the board in September.

As discussed in previous settings, the Strategic Plan provides three strategic initiatives for the organization to focus on and sets the strategic direction for the organization:

1. Portfolio diversification, integration and optimization
2. Partnership, engagement and alignment
3. Organizational dynamics

This represents a reduction and consolidation from the four strategic initiatives in the 2023 plan. Additionally, under each strategic initiative, there are five or six implementation areas that will further guide the organization's work and progress on these initiatives over the coming years.

Following adoption, staff will begin (or continue) work to implement and make progress on the plan. Beginning in 2027, staff will provide regular updates on the strategic initiatives as part of the quarterly organizational reports provided to the board.

Attachment

- Draft 2026 Strategic Plan

2026 Strategic Plan



Platte River
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2026 Strategic Plan



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Vision, mission and values

Vision

To be a respected leader and responsible power provider improving the region's quality of life through a more efficient and sustainable energy future.



Mission

While driving utility innovation, Platte River will safely provide reliable, environmentally responsible and financially sustainable energy and services to the owner communities of Estes Park, Fort Collins, Longmont and Loveland.

Values

The following values define our daily commitment to following the vision and mission of Platte River, which will strengthen our organization and improve the quality of life in the communities we serve.

Safety

Without compromise, we will safeguard the public, our employees, contractors and assets we manage while fulfilling our mission.

Innovation

We will proactively deliver creative solutions to generate best-in-class products, services and practices.

Integrity

We will conduct business equitably, transparently and ethically while complying fully with all regulatory requirements.

Operational excellence

We will strive for continuous improvement and superior performance in all we do.

Respect

We will embrace diversity and a culture of inclusion among employees, stakeholders and the public.

Sustainability

We will help our owner communities thrive while working to protect the environment we all share.

Service

As a respected leader and responsible energy partner, we will empower our employees to provide energy and superior services to our owner communities.



Our communities

Platte River Power Authority is a Colorado political subdivision established to provide wholesale electric generation and transmission to the communities of Estes Park, Fort Collins, Longmont and Loveland.



Town of Estes Park

Estimated population*:
5,768

Utility: Estes Park Power and Communications, established in 1945

Number of customers:
11,307

2025 retail energy sales:
129,956 MWh



City of Fort Collins

Estimated population*:
170,924

Utility: Fort Collins Utilities, established in 1935

Number of customers:
80,930

2025 retail energy sales:
1,453,039 MWh

*Based on data from the U.S. Census Bureau



City of Longmont

Estimated population*:
99,818

Utility: Longmont Power & Communications, established in 1912

Number of customers:
44,390

2025 retail energy sales:
804,565 MWh



City of Loveland

Estimated population*:
82,283

Utility: City of Loveland Utilities, established in 1925

Number of customers:
42,691

2025 retail energy sales:
727,650 MWh

Executive summary

Platte River Power Authority (Platte River) was formed in 1973 by Estes Park, Fort Collins, Longmont and Loveland, Colorado, to generate electricity for their customers. As a community-owned, not-for-profit organization, Platte River operates as an extension of the communities we serve. We are guided by a board of directors composed of two representatives from each community – typically the mayor and a council appointee – each holding equal authority in shaping policy and strategic direction.

Grounded in our vision to serve as a respected leader and responsible energy provider, Platte River prioritizes collaboration, transparency and strong partnerships with our owner communities and industry stakeholders. While this strategic plan defines the organization's priorities and actions, it also reinforces the shared responsibility and co-ownership that are the foundation of its success. The plan reflects a collective commitment, spanning employees and owner communities alike, to advance a unified mission that was established more than five decades ago.

This strategic plan builds on the 2023 Strategic Plan, which advanced the organization's progress toward the Resource Diversification Policy adopted by Platte River's Board in 2018. That policy established a goal to achieve a 100% noncarbon energy mix while upholding the organization's mission and values. This ambitious goal has fundamentally shaped Platte River's strategy and operations.

In 2026, the Resource Diversification Policy was updated to reflect the significant progress made since its adoption, as well as evolving priorities and challenges, particularly the increasing operational complexities and cost considerations associated with achieving a fully noncarbon energy portfolio.

Since the original policy was adopted, global demand and costs for equipment, materials and labor for new energy projects have increased significantly. This demand is happening amid an electrification of transportation, homes and businesses, evolving customer needs and expectations, and a regional commitment to a cleaner energy future. It also comes against a backdrop of increasing concerns and community focus about the cost of living, necessities and economic vitality in Northern Colorado.

To address the evolving energy landscape, Platte River has updated its strategic plan to align organizational and owner community efforts around the following set of strategic initiatives, all grounded in Platte River's vision, mission and values.

- Portfolio diversification, integration and optimization
- Partnership, engagement and alignment
- Organizational dynamics

Together, these initiatives unite Platte River and its owner communities in advancing shared priorities, fostering collaboration to support the growth, wellbeing and vitality of the people and communities we serve.



Portfolio diversification, integration and optimization

Platte River's resource planning and modeling activities help inform its path to a noncarbon energy future. Our objectives for this strategic initiative are to continue diversifying our energy portfolio while minimizing cost and rate impacts, maintaining system reliability and optimizing our membership in the Southwest Power Pool Regional Transmission Organization (SPP RTO).

The board approved the recommended portfolio from the 2024 Integrated Resource Plan (IRP) that includes additional solar and wind resources, utility-scale storage, dispatchable thermal resources, and distributed energy resources (DER) to participate in a virtual power plant (VPP). Platte River will continue implementing this portfolio until the next iteration of the IRP is updated and approved.

Success in portfolio diversification, integration and optimization means that Platte River thoughtfully invests in new resources that enhance system reliability while maintaining environmental responsibility and managing wholesale rate pressure. It also means that Platte River is an active participant in the RTO and maximizes the value of our resources for our owner communities and the broader region.

Implementation areas

- Use cross-functional teams to identify, monitor and evaluate additional dispatchable capacity solutions and emerging technologies
- Integrate selected technologies and solutions to plan and build a portfolio that balances decarbonization progress with wholesale system costs and retail rates
- Develop business and analytical capabilities to optimize transmission and generation assets for market performance
- Influence and participate in strategic regional transmission planning and expansion to realize potential revenue opportunities while balancing rate impacts
- Design rates and incentives to promote system benefits for the energy transition
- Collaborate with the owner communities to develop business processes and tools supporting integration of generation, transmission and distribution operations



Partnership, engagement and alignment

Platte River's objective under this strategic initiative is to work in partnership with our owner communities to educate the public with transparency and consistency. Platte River's ongoing DER development, including the VPP, will require us to enhance our focus on partnership, engagement and alignment as we deepen our relationship with the owner communities and their customers, whose participation is key to the VPP's success. As members of the SPP RTO, we must also partner and engage with our regional partners to protect our collective interests and goals through the RTO stakeholder process. Finally, Platte River must engage at a state, regional and national level with our trade groups and political representatives to further our mission as we navigate the challenges brought by changing political administrations, technological developments, and constrained supply chains.

Success in partnership, engagement and alignment means the owner communities and Platte River have a shared vision of the organization's future and a roadmap for how to get there. While significant progress has been made on this initiative already - as demonstrated by the owner communities' choice to extend Platte River's foundational documents (the Organic Contract and Power Supply Agreements) through 2075 - more work remains, including finding integration and shared services that provide financial benefit and long-term value across all five organizations.

Implementation areas

- Partner and align with the owner communities' leadership – including Platte River's Board of Directors and town and city leadership – to implement strategic initiatives
- Proactively build and maintain strong relationships with Platte River employees and owner communities' staff at all levels, while cultivating ambassadors within the owner communities' customer bases to achieve shared goals, increase efficiencies and foster long-term collaboration
- In collaboration with the owner communities, implement a customer-focused communication and engagement strategy that ensures clear, timely and inclusive outreach across customer segments
- Identify regional engagement opportunities through community activities, events and organizational sponsorships to develop deeper partnerships with local organizations and stakeholder groups
- Engage proactively with national, regional and industry partners to share our strategic initiatives and further Platte River interests



Organizational dynamics

A healthy organizational culture begins with excellence in governance. Platte River's Board of Directors recognizes the importance of engaging and educating community members on the realities of the energy transition. Directors are committed to aligning their own community organizations with adopted policies and in furtherance of this plan.

Platte River staff objectives include strengthening succession planning for critical roles and cascading goals and metrics, so everyone understands how their work advances Platte River's strategy and helps meet our noncarbon goals. Platte River must also continue to carry out the vision in our Just Transition Plan, to support employees affected by the closure of Rawhide Unit 1 and meet our commitment to support and retain employees who wish to remain with the organization through Unit 1's retirement and its transition to a noncarbon energy future.

Success in workforce culture means an engaged workforce that has a clear sense of how each team member's work contributes to meeting Platte River's goals. It means that each employee is empowered to strive for personal career growth in a way that supports organizational culture and aligns with Platte River's values, with clear opportunities for advancement and an understanding of our succession plan. Finally, it means that cross-functional teams will support implementation of strategic initiatives so that the organization can carry out its mission efficiently and transparently.

Implementation areas

- Develop employees through creation and deployment of a leadership philosophy and career roadmaps that include advancement, mentorship and leadership development
- Continue to implement the transition strategy directed by the board-adopted Responsible Transition for Rawhide Employees resolution and our Just Transition Plan
- Develop robust succession planning frameworks for continuity in critical and leadership roles
- Cascade organizational goals, priorities and metrics to connect employees back to Platte River's strategic plan
- Proactively identify initiatives that require cross functional teams within Platte River and with owner communities, and form those teams with intentionality and purpose





Acknowledgement and notes



The 2026 Strategic Plan, adopted in October 2026, reflects the current strategic initiatives guiding Platte River and the owner communities. This plan – and future updates – will inform Platte River’s strategic budget, annual report and integrated resource plan.

Development of the strategic plan was led by Platte River’s director leadership team, incorporating input from employees across the organization

and guidance from the senior leadership team. Leadership from both Platte River and the owner communities, along with employees across the organization, contributed to this effort and share responsibility for the successful implementation of these initiatives.

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Memorandum

Date: 10/21/2026

To: Board of Directors

From: Jason Frisbie, general manager and chief executive officer
Tim Blodgett, chief strategy officer
Tyler Marr, director of strategy and integration

Subject: **Resource Diversification Policy approval**

This item presents a resolution for adoption of the updates to the Resource Diversification Policy (RDP) requested by the Board of Directors at the June strategic planning work session and subsequently discussed in the July, August and September board meetings. There are no changes to the text of the policy updates since last presented to the board in September.

The board and staff shared proposed updates with owner community council and town board members, in addition to community management staff at an Oct. 2, 2026, briefing.

The updated RDP captures board feedback that the policy needs updating given the progress made since 2018, the headwinds pertaining to cost and rate pressures, and present technical limitations on the ability to reach a non-carbon generation portfolio. As such, the revisions proposed for adoption address the following:

- Acknowledges progress toward the goal
- Maintains the ultimate goal of a non-carbon energy portfolio, while removing 2030 as the intended achievement date
- Recognizes cost pressures and board sentiment that incremental decarbonization must be weighed against rate pressure and financial realities
- Updates required technical and market conditions to points of board emphasis around collaboration, cost defrayment and revenue opportunities that all five organizations – Platte River and owner communities – should be mindful of

Adoption of resolution 09-26 by the Platte River board will replace the 2018 policy and give new and updated direction to the general manager/CEO.

Attachments

- Resolution 09-26, adopting changes to the Resource Diversification Policy
- 2026 Resource Diversification Policy

 Platte River Power Authority	Policy – proposed draft	Version #: 1.7 Original effective date: 12/06/2018 Next review date: 10/01/2027
		TITLE: Resource diversification policy Page 1 of 3

Purpose:

This policy is established to provide guidance for resource planning, portfolio diversification and carbon reduction.

Policy:

Since the board of directors (board) adopted the initial version of this policy in 2018, Platte River has made substantial progress in transitioning to a lower carbon resource portfolio. Recent modeling shows noncarbon energy will exceed 80% by 2030, but advancements noted in 2018 as required across the industry to achieve full decarbonization have been mixed. Recognizing further decarbonization presents increasing financial and operational tradeoffs, the board updates and clarifies its direction to the general manager/CEO as follows:

The general manager/CEO should proactively work toward the goal of reaching a 100 percent noncarbon resource mix, while fulfilling Platte River's mission of providing reliable, environmentally responsible and financially sustainable electricity and services. These efforts require that future resource decisions appropriately balance decarbonization progress with reliability and managing wholesale system costs that also drive customer rates.

Furthermore, the board emphasizes the following considerations as resource decisions and recommendations are developed:

- The organization's long-term objective remains a 100% noncarbon resource mix, and future resource decisions should preserve and build upon desired decarbonization objectives.
- Rigorous evaluation of the timing, scale, and sequencing of future resource additions and distributed energy resource programs is necessary to proactively manage rate pressure on owner communities
- Integration opportunities and shared services that provide financial benefit and long-term value across the five organizations should be prioritized.
- Load growth opportunities in the owner communities that are consistent with the adopted Large Load Policy and have the potential to provide system benefits should be considered.
- Resource decisions should recognize that as variable energy resources are added, they must be supported by dispatchable resources in a timely manner to support system reliability.

The board recognizes that the pace at which a fully noncarbon resource mix can be achieved in a reliable and financially sustainable manner may differ from what some regional and community planning efforts assume. Continued coordination with owner communities will be important to align expectations regarding timing, cost, and system capabilities. Platte River's commitments to reliability, environmental responsibility,

 Platte River Power Authority	Policy – proposed draft	Version #: 1.7 Original effective date: 12/06/2018 Next review date: 10/01/2027
		TITLE: Resource diversification policy Page 2 of 3

and fiscal sustainability are central to the organization’s mission; they guide how we provide energy and other services to the owner communities. Because energy investments are long-term, every decision must evaluate potential impacts to system reliability, the environment, and the financial sustainability of Platte River.

Resource planning is an ongoing and iterative process. Platte River continuously evaluates opportunities to add noncarbon resources and technologies that create a more flexible, responsive and efficient system. Platte River reviews its generation portfolio annually as part of the budgeting and planning process.

As a leader in the utility industry in Colorado for many years, Platte River will continue to move forward to meet the resource needs of the four owner communities. The board appreciates and acknowledges how integration of noncarbon resources and new technologies has changed and will continue to shape the future of Platte River’s and the four owner communities’ energy supply.

Implementing Parties and Assigned Responsibilities:

The chief strategy officer reviews this policy and necessary revisions are brought before the Platte River Board of Directors.

Associated Items (if applicable):

Definitions (if applicable):

Document owner: Chief Strategy Officer	Original effective date: 12/06/2018
Authority: Board of Directors	Review frequency: Annually
Counsel review: General Counsel	Current effective date: 03/01/2026

 Platte River Power Authority	Policy – proposed draft		Version #: 1.7 Original effective date: 12/06/2018 Next review date: 10/01/2027
	TITLE: Resource diversification policy		Page 3 of 3

Version	Date	Action	Author	Change Tracking (new, review, revision)
1.0	12/06/2018	Original Policy or Board Resolution 28-18	Alyssa Clemesen Roberts	New
1.1	11/03/2020	Review, no changes	Alyssa Clemesen Roberts	Review
1.2	10/26/2021	Review, no changes	Trista Fugate	Review
1.3	04/17/2023	Review, no changes	Javier Camacho and Eddie Gutierrez	Review
1.4	04/29/2024	Review, no changes	Javier Camacho and Eddie Gutierrez	Review
1.5	03/18/2025	Review, no changes	Javier Camacho	Review
1.6	02/10/2026	Review, no changes	Tim Blodgett and Javier Camacho	Review
1.7	08/19/2026	Revised by board of directors – Resolution _-26	Tim Blodgett and Tyler Marr	Revision

RESOLUTION NO. 09-26

Background

A. The Platte River Power Authority (Platte River) Board of Directors (board) adopted a Resource Diversification Policy in 2018 (Initial Policy).

B. The Initial Policy directed Platte River's general manager/CEO to proactively work toward the goal of reaching a 100 percent noncarbon resource mix by 2030, while maintaining Platte River's three pillars of providing reliable, environmentally responsible and financially sustainable electricity and services. The Initial Policy also recognized a range of further conditions, developments, and actions that were necessary to reach this goal.

C. Since the board adopted the Initial Policy, both the utility industry and numerous factors that affect the cost and feasibility of decarbonization efforts have changed dramatically.

D. Beginning in 2025, the board collaborated with Platte River management and staff to evaluate and update Platte River's strategic plan, as adopted in December 2023. As part of that strategic planning process, the board also reviewed the Initial Policy.

E. In view of developments since 2018 and the outcome of the board's most recent strategic planning process, the board wishes to update and clarify the instructions to the general manager/CEO to guide Platte River's future efforts to diversify and decarbonize its resource portfolio.

F. In considering how to update the Initial Policy, the board and supporting staff members consulted with the leaders and governing bodies of Platte River's four owner communities. Platte River staff presented information and the board discussed proposed revisions at the July, August, and September, 2026 board meetings.

G. With the insights gained through this process, the board has determined that it is in the best interests of Platte River and its owner communities to update the Initial Policy.

Resolution

The Platte River Power Authority Board of Directors therefore adopts, by this resolution, the updated Platte River Power Authority Resource Diversification Policy, as presented to the board at its October 29, 2026, meeting.

RESOLUTION NO. 09-26

The secretary is delegated the authority to authenticate the documents of Platte River.

AS WITNESS, I have signed my name as secretary and have affixed the corporate seal of the Platte River Power Authority this 29th day of October, 2026.

Secretary

Adopted:

Vote:



Platte River Power Authority

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Memorandum

Date: 10/21/2026

To: Board of Directors

From: Jason Frisbie, general manager and chief executive officer
Dave Smalley, chief financial officer and deputy general manager
Shelley Nywall, chief financial officer – designate
Kristin Turner, director of accounting, financial reporting and budget

Subject: 2026 Baker Tilly financial audit plan

At the October board meeting, Bethany Ryers from Baker Tilly will discuss the planning and timing of the 2026 annual audit of the Platte River Power Authority (Platte River) financial statements and defined benefit plan and will answer any questions. Included in the packet are copies of the engagement letter and pre-audit letter describing the scope of services and arrangements proposed for the audit.

Platte River will implement GASB Statement No. 103, Financial Reporting Model Improvements, and GASB Statement No. 104, Disclosures of Certain Capital Assets, which are effective for year-end 2026. Platte River does not plan early adoption of any future standard.

The board authorized Platte River to enter a five-year agreement with Baker Tilly to provide audit services for 2026–2030 year-end financial results for both the financial statement and defined benefit pension plan audits. The combined audit base fee stated in the attached engagement letter is \$90,000, which represents a 13% decrease from 2025, plus a technology fee of 4%.

Staff recommends a motion authorizing the board chair to sign the engagement letter.

Attachments

- Audit engagement letter
- Pre-audit letter



Baker Tilly US, LLP
311 N Green Street, Suite 600
Chicago, IL 60607
United States of America

T: +1 (312) 729 8000
F: +1 (312) 729 8199

bakertilly.com

October 8, 2026

Gary Hall
Chair of the Board of Directors
Platte River Power Authority
2000 E Horsetooth Road
Fort Collins, Colorado 80525-5721

Dear Mr. Hall:

Thank you for using Baker Tilly US, LLP ("Baker Tilly", "we", "our") as your accountants.

The purpose of this letter (the "Engagement Letter") is to confirm our understanding of the terms and objectives of our engagement and the nature and limitations of the services we will provide to Platte River Power Authority ("Client", "you", "your").

Services and Related Report

We will audit the basic financial statements of Client as of and for the year ended December 31, 2026, and the related notes to the financial statements (collectively, the "financial statements"). Upon completion of our audit, we will provide Client with our audit report on the financial statements. If, for any reasons caused by or relating to the affairs or management of Client, we are unable to complete the audit or are unable to or have not formed an opinion, or if we determine in our professional judgment the circumstances necessitate, we may withdraw and decline to issue a report as a result of this engagement.

Circumstances may arise in which our report may differ from its expected form and content based on the results of our audit. Depending on the nature of these circumstances, it may be necessary for us to modify our opinion, add an emphasis-of-matter paragraph or other-matter paragraph to our auditor's report, or if necessary, withdraw from the engagement.

The following supplementary information accompanying the financial statements will also be subjected to the auditing procedures applied in our audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America ("GAAS"), and our auditor's report will provide an opinion on it in relation to the financial statements as a whole.

> **Budgetary comparison schedule**

Accounting principles generally accepted in the United States of America provide for certain required supplementary information ("RSI"), to supplement Client's financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic or historical context. As part of our engagement, we will apply certain limited procedures to Client's RSI in accordance with GAAS. These limited procedures will consist of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's response to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We will not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance. The following RSI is required by generally accepted accounting principles and will be subjected to certain limited procedures, but will not be audited:

- > Management's discussion and analysis
- > Pension - related schedules

We will read the following other information accompanying the financial statements to identify any material inconsistencies with the audited financial statements; however, the other information will not be subjected to the auditing procedures applied in our audit of the financial statements and our auditor's report will not provide an opinion or any assurance on that other information:

- > Introductory section

Our report does not include reporting on key audit matters.

Our Responsibilities and Limitations

The objective of a financial statement audit is the expression of an opinion on the financial statements. We will be responsible for performing that audit in accordance with GAAS. These standards require that we plan and perform our audit to obtain reasonable, rather than absolute assurance about whether the financial statements are free of material misstatement, whether caused by error or fraud. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. A misstatement is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user based on the financial statements. The audit will include examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit does not relieve management and the Board of Directors of their responsibilities. Our audit is limited to the period covered by our audit and does not extend to any later periods during which we are not engaged as auditor.

The audit will include obtaining an understanding of Client and its environment, including internal controls, sufficient to assess the risks of material misstatement of the financial statements and to determine the nature, timing and extent of further audit procedures. An audit is not designed to provide assurance on internal controls or to identify deficiencies in internal control. However, during the audit, we will communicate to management and the Board of Directors internal control matters that are required to be communicated under professional standards.

We are also responsible for determining that the Board of Directors is informed about certain other matters related to the conduct of the audit, including (i) our responsibility under GAAS, (ii) an overview of the planned scope and timing of the audit, and (iii) significant findings from the audit, which include (a) our views about the qualitative aspects of your significant accounting practices, accounting estimates, and financial statement disclosures; (b) difficulties encountered in performing the audit; (c) uncorrected misstatements and material corrected misstatements that were brought to the attention of management as a result of auditing procedures; and (d) other significant and relevant findings or issues (e.g., any disagreements with management about matters that could be significant to your financial statements or our report thereon, consultations with other independent accountants, issues discussed prior to our retention as independent auditors, fraud and illegal acts, and all significant deficiencies and material weaknesses identified during the audit). Lastly, we are responsible for ensuring that the Board of Directors receives copies of certain written communications between us and management including written communications on accounting, auditing, internal controls or operational matters and representations that we are requesting from management.

The audit will not be planned or conducted in contemplation of reliance of any specific third party or with respect to any specific transaction. Therefore, items of possible interest to a third party will not be specifically addressed and matters may exist that would be addressed differently by a third party, possibly in connection with a specific transaction.

Nonattest Services

Prior to or as part of our audit engagement, it may be necessary for either Baker Tilly US, LLP or Baker Tilly Advisory Group, LP to perform certain nonattest services.

Baker Tilly US, LLP and Baker Tilly Advisory Group, LP will not perform any management functions or make management decisions on your behalf with respect to any nonattest services we provide.

In connection with our performance of any nonattest services, Baker Tilly US, LLP or Baker Tilly Advisory Group, LP agree that you will:

- > Continue to make all management decisions and perform all management functions including approving all journal entries and general ledger classifications when they are submitted to you.
- > Designate an employee with suitable skill, knowledge and/or experience, preferably within senior management, to oversee the services performed.
- > Evaluate the adequacy and results of the nonattest services performed.
- > Accept responsibility for the results of the nonattest services.
- > Establish and maintain internal controls, including monitoring ongoing activities related to the nonattest function.

On a periodic basis, as needed, we will meet with you to discuss your accounting records and the management implications of your financial statements. We will notify you, in writing, of any matters that we believe you should be aware of and will meet with you upon request.

Management's Responsibilities

Our audit will be conducted on the basis that Client's management and, when appropriate, Board of Directors, acknowledge and understand that they have responsibility:

- > For the preparation and fair presentation of the financial statements and supplementary information in accordance with accounting principles generally accepted in the United States of America;
- > For the design, implementation, establishment, and maintenance of internal control relevant to the preparation and fair presentation of financial statements and supplementary information that are free from material misstatement, whether due to fraud or error; and for evaluating and monitoring ongoing activities to ensure that appropriate goals and objectives are met and;
- > To provide us with:
 - Access to all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements and supplementary information such as records, documentation, and other matters;
 - Additional information that we may request from management for the purpose of the audit; and
 - Unrestricted access to persons within Client from whom we determine it necessary to obtain audit evidence.

Management is responsible for (i) adjusting the financial statements to correct material misstatements and for affirming to us in a management representation letter that the effects of any uncorrected misstatements aggregated by us during the current engagement and pertaining to the latest period under audit are immaterial, both individually and in the aggregate, to the financial statements taken as a whole, and (ii) notifying us of all material weaknesses, including other significant deficiencies, in the design or operation of your internal control over financial reporting that are reasonably likely to adversely affect your ability to record, process, summarize and report external financial data reliably in accordance with GAAP. Management is also responsible for identifying and ensuring that Client complies with the laws and regulations applicable to its activities.

As part of our audit process, we will request from management and, when appropriate, the Board of Directors written confirmation concerning representations made to us in connection with the audit.

To the extent applicable, Management is responsible for informing us on a timely basis of the name of any single investor in you that owns 20% or more of your equity at any point in time. Management is also responsible for informing us on a timely basis of any investments held by you which constitutes 20% or more of the equity/capital of the investee entity at any point in time.

Our professional standards require that we remain independent of Client as well as any "affiliate" of Client. Professional standards define an affiliate as follows:

Included Entities: Entities that are required under the applicable financial reporting framework to be included in the financial statements of the financial statement attest client, and are included. This would include the following:

- > An entity included in a Client's financial statements and the auditor does not refer to another auditor's report regarding that entity;
- > An entity included in a Client's financial statements and the auditor makes reference to another auditor's report regarding that entity and is material to Client's financial statements as a whole, and Client has "more than minimal influence" over the entity's accounting or financial reporting process.

Excluded Entities: Entities that are required under the applicable financial reporting framework to be included in the financial statements of the financial statement attest client, but are excluded. This would include the following:

- > An entity excluded in a Client's financial statements and is material to Client's financial statements as a whole and Client has "more than minimal influence" over the entity's accounting or financial reporting process.

Investments in an investee: Investments in an investee held by the investor (Client or another "affiliate" of the Client). This would include investments when the following occurs:

- > When the investor either:
 - o Controls the investee (e.g., controlling or ownership interest) unless the investment in the investee is trivial and clearly inconsequential to Client's financial statements as a whole; or
 - o Has significant influence over the investee and the investment in the investee is material to Client's financial statements as a whole.

Baker Tilly is not a municipal advisor as defined in Section 975 of the Dodd-Frank Wall Street Reform and Consumer Protection Act or under Section 15B of the Securities Exchange Act of 1934 (the Act). Baker Tilly is not recommending an action to Client; is not acting as an advisor to you and does not owe a fiduciary duty pursuant to Section 15B of the Act to you with respect to the information and material contained in the deliverables issued under this engagement. Any municipal advisory services would only be performed by Baker Tilly Municipal Advisors LLC (BTMA) pursuant to a separate engagement letter between you and BTMA. You should discuss any information and material contained in the deliverables with any and all internal and external advisors and experts that you deem appropriate before acting on this information or material.

Other Documents

If you intend to reproduce or publish the financial statements in an annual report or other information (excluding official statements), and make reference to our firm name in connection therewith, you agree to publish the financial statements in their entirety. In addition, you agree to provide us, for our approval and consent, proofs before printing and final materials before distribution.

If you intend to reproduce or publish the financial statements in an official statement, unless we establish a separate agreement to be involved in the issuance, any official statements issued by Client must contain a statement that Baker Tilly is not associated with the official statement, which shall read "Baker Tilly US, LLP, our independent auditor, has not been engaged to perform and has not performed, since the date of its report included herein, any procedures on the financial statements addressed in that report. Baker Tilly US, LLP, has also not performed any procedures relating to this official statement."

With regard to the electronic dissemination of audited financial statements, including financial statements published electronically on your Internet website, you understand that electronic sites are a means to distribute information and, therefore, we are not required to read the information contained in these sites or to consider the consistency of other information in the electronic site with the original document.

Timing and Fees

Our estimated professional fees for these services will be \$90,000.

In addition to professional fees, our invoices will include our 4% standard technology charge.

Invoices for these fees will be rendered each month as work progresses and are payable on presentation. A charge of 1.5 percent per month shall be imposed on accounts not paid within thirty (30) days of receipt of our statement for services provided. In accordance with our firm policies, work may be suspended if your account becomes thirty (30) days or more overdue and will not be resumed until your account is paid in full. If we elect to terminate our services for nonpayment, our engagement will be deemed to have been completed upon written notice of termination, even if we have not completed our report. Client will be obligated to compensate us for all time expended and to reimburse us for all expenditures through the date of termination. In the event that collection procedures are required, Client agrees to be responsible for all expenses of collection including related attorneys' fees.

Our fee estimate is based on certain assumptions. Certain circumstances may arise during the course of our audit that could significantly affect the targeted completion date or our fee estimate, and additional fees may be necessary as a result. Baker Tilly shall communicate these additional fees to the Client with prior written notice. Such circumstances include but are not limited to the following:

- > Changes to the timing of the engagement initiated by Client, which may require the reassignment of our personnel.
- > Client's failure to provide all information requested by us (i) on the date requested, (ii) in the form acceptable to us, (iii) with no mathematical errors, and (iv) in agreement with the appropriate Client records.
- > Significant delays in responding to inquiries made of Client personnel, or significant changes in Client accounting policies or practices, or in Client accounting personnel, their responsibilities, or their availability.
- > Significant delays or errors in the draft financial statements and necessary schedules prepared by Client personnel.
- > Implementation of new general ledger software or a new chart of accounts by Client.
- > Significant changes in Client's business operations, including business combinations, the creation of new entities, divisions, or subsidiaries within Client or significant new employment or equity agreements, or significant subsequent events. Certain business transactions or changes in business operations or conditions, financial reporting, and/or auditing standards may require us to utilize the services of internal or external valuation or tax specialists.
- > New financing arrangements or modifications to existing financing arrangements, or significant new federal or state funding.
- > Significant deficiencies or material weaknesses in the design or operating effectiveness of Client's internal control over financial reporting.
- > A significant level of proposed audit adjustments.
- > Issuance of additional accounting or financial reporting standards subsequent to or effective for the periods covered by this Engagement Letter.
- > Circumstances beyond our control but are in Client's control.

While we have completed certain client acceptance procedures, we have not yet completed our preacceptance inquiries of Forvis Mazars, LLP. These inquiries are required by GAAS. Accordingly, our final acceptance of this engagement remains subject to your authorizing Forvis Mazars, LLP to respond fully to our inquiries regarding matters that will assist us in determining whether to accept this engagement, and our evaluation of the results of those inquiries. We will inform you promptly in the event we determine we cannot accept this engagement.

Additionally, you agree to authorize Forvis Mazars, LLP to allow a review of their audit documentation and respond to additional inquiries we consider relevant to our planning and performance of this engagement.

Any fees charged by Forvis Mazars, LLP in connection with the preceding paragraphs are your responsibility.

For new business transactions or changes in business operations or conditions, financial reporting and/or auditing standards may require us to utilize the services of internal or external valuation or tax specialists. This includes matters such as business combinations, impairment evaluations and going concern evaluation, among other potential needs for specialists. The time and cost of such services are not included in the fee estimate provided.

Revisions to the scope of our work will be communicated to you and may be set forth in the form of an "Amendment to Existing Engagement Letter." In addition, if we discover compliance issues that require us to perform additional procedures and/or provide assistance with these matters, fees at our standard hourly rates apply.

Acknowledgement

All work to be performed by Baker Tilly under this Engagement Letter shall be subject to Baker Tilly's Standard Assurance Terms attached herein. If you agree with the scope of work and fees outlined in the Engagement Letter and the Standard Assurance Terms, please sign and return this letter.

We appreciate the opportunity to be of service to you. If there are any questions regarding the Engagement Letter, please contact Bethany L. Ryers, the professional on this engagement who is responsible for the overall supervision and review of the engagement and for determining that the engagement has been completed in accordance with professional standards.

Sincerely,

BAKER TILLY US, LLP

Baker Tilly US, LLP

The services as set forth in this Engagement Letter and the attached Standard Assurance Terms are agreed to by:

Baker Tilly US, LLP

Signature:

Bethany L. Ryers

Name: **Bethany Ryers**

Title: Principal

Date: 10/9/2026

Platte River Power Authority

Signature:

Name: **Gary Hall**

Title: Chairman of the Board of Directors

Date:

Platte River Power Authority

Signature:

Name: **Dave Smalley**

Title: Chief Financial Officer & Deputy General Mgr.

Date:

**Platte River Power Authority
APPROVED AS TO FORM**

Signature:

Name: **Sarah Leonard**

Title: General Counsel

Date:

Baker Tilly US, LLP

Standard Assurance Terms

These Standard Assurance Terms ("Engagement Terms") govern the Services provided by Baker Tilly US, LLP ("Baker Tilly," "we," "us," "our") set forth in the engagement letter (the "Engagement Letter") to which these Engagement Terms are attached. These Engagement Terms and, where applicable, any online terms and conditions or terms of use ("Online Terms") related to online products or services ("Online Offering") or third-party software ("Third-Party Software") made available to Client by Baker Tilly, together with the Engagement Letter (collectively, the "Agreement"), constitute the entire understanding of the agreement between Baker Tilly and the Client referred to on such Engagement Letter. This Agreement shall supersede and replace all prior or contemporaneous representations, understandings or agreements with regard to the Services, and may not be modified or amended except by an agreement in writing signed between the parties hereto. For clarity and avoidance of doubt, these Engagement Terms and the Engagement Letter govern Baker Tilly's provision of Services, and the Online Terms govern Client's use of the Online Offering or Third-Party Software. If there is a conflict between these Engagement Terms and the terms of any Engagement Letter, these Engagement Terms shall govern. Any capitalized terms not defined herein shall have the meaning set forth in the Engagement Letter.

1. Client Information

All information provided by you or on your behalf ("Client Information") will be accurate and complete. You represent the provision of Client Information to us will not infringe any intellectual property, privacy, proprietary, or other third-party rights. You also represent that you have obtained all necessary consents and have provided all necessary notifications to the extent required by applicable law in connection with the provision of Client Information to us.

2. Confidentiality and Required Disclosures

- a. With respect to this Agreement and any information supplied by the disclosing party (the "Disclosing Party") in connection with this Agreement that should reasonably be treated as confidential and/or proprietary ("Confidential Information"), the receiving party (the "Recipient") agrees to: (i) protect the Confidential Information in the same manner in which it protects its confidential information of like importance, but in no case using less than reasonable care; (ii) use the Confidential Information only to perform its obligations under this Agreement; and (iii) reproduce Confidential Information only as required to perform its obligations under this Agreement. This section shall not apply to information which is (a) publicly known, other than as a result of a breach of this Agreement by Recipient, (b) already known to the Recipient, (c) disclosed to Recipient by a third party who, to the best of Recipient's knowledge, owes no obligation of confidentiality to the Disclosing Party or (d) independently developed by Recipient. Subject to the foregoing, Baker Tilly may disclose Client's Confidential Information (y) to its Subcontractors and subsidiaries, or (z) when required to comply with a legal requirement or order, or as required by regulations or professional standards governing the Services performed.
- b. Baker Tilly may be required to disclose Confidential Information to federal, state and international regulatory bodies or a court in criminal or other civil litigation. In the event that Baker Tilly receives a request from a third party (including a subpoena, summons or discovery demand in litigation) calling for the production of information, Baker Tilly will promptly notify the Client, unless otherwise prohibited. In the event Baker Tilly is requested by Client or required by government regulation, subpoena or other legal process to produce Baker Tilly's engagement working papers or its personnel as witnesses with respect to Services rendered to Client, so long as Baker Tilly is not a party to the proceeding in which the information is sought, Baker Tilly may seek reimbursement for Baker Tilly's professional time and expenses, as well as the fees and legal expenses, incurred in responding to such a request.
- c. Baker Tilly may be required to disclose Confidential Information with respect to complying with certain professional obligations, such as regulatory and state board of accountancy oversight and peer review programs. All participants in peer review programs are bound by the same confidentiality requirements as Baker Tilly and its employees. Baker Tilly will not be required to notify the Client if disclosure of Confidential Information is necessary for such purposes.

3. Workpaper Retention

- a. Our documentation for this engagement, including our workpapers, is the property of Baker Tilly and constitutes Confidential Information. We may retain the documentation for a period of time sufficient to satisfy our firmwide document retention policy and any applicable legal or regulatory requirements for records retention. Baker Tilly does not retain any original client records and Baker Tilly will return such records to Client at the completion of the Services rendered under this Agreement. When such records are returned to Client, it is the Client's responsibility to retain and protect its accounting and other business records for future use, including potential review by any government or other regulatory agencies. Client acknowledges and agrees that, upon the expiration of the documentation retention period, Baker Tilly shall be free to destroy its engagement files, including its workpapers, related to this Agreement. If Baker Tilly is required by law, regulation or professional standards to make certain documentation available to regulators, the Client hereby authorizes Baker Tilly to do so.

4. Support Staff and Personnel

- a. Baker Tilly may use temporary contract staff to perform certain tasks on this engagement and will bill for that time at the rate that corresponds to Baker Tilly staff providing a similar level of service. Upon request, Baker Tilly will be happy to provide details on training, supervision and billing arrangements Baker Tilly uses in connection with these professionals. Additionally, Baker Tilly may from time to time, and depending on the circumstances, use subcontractors (e.g., to act as a specialist or audit an element of the financial statements) in serving Client's account ("Subcontractors"). Baker Tilly may share Confidential Information about Client with these contract staff and Subcontractors. Baker Tilly remains committed to maintaining the confidentiality and security of Client's information. Accordingly, Baker Tilly maintains internal policies, procedures and safeguards to protect the confidentiality of Client's personal information. Contract staff and Subcontractors are subject to confidentiality agreements requiring them to maintain the confidentiality of Client's information and Baker Tilly will take reasonable precautions to determine that they have appropriate procedures in place to prevent the unauthorized release of Client's Confidential Information to others. In the event that Baker Tilly is unable to secure an appropriate confidentiality agreement, Client will be asked to provide Client's consent prior to the sharing of Client's Confidential Information with the contract staff or Subcontractors. Baker Tilly will remain responsible for the work provided by any such contract staff or Subcontractors.
- b. Certain engagement personnel who are not licensed as certified public accountants may provide services during this engagement.

Baker Tilly US, LLP

Standard Assurance Terms

5. Limitation on Damages and Indemnification

- a. THE LIABILITY (INCLUDING ATTORNEY'S FEES AND ALL OTHER COSTS) OF BAKER TILLY AND ITS PRESENT OR FORMER PARTNERS, PRINCIPALS, AGENTS OR EMPLOYEES RELATED TO ANY CLAIM FOR DAMAGES RELATING TO THE SERVICES PERFORMED UNDER THIS AGREEMENT SHALL NOT EXCEED THE FEES PAID TO BAKER TILLY FOR THE PORTION OF THE WORK TO WHICH THE CLAIM RELATES, EXCEPT TO THE EXTENT FINALLY DETERMINED TO HAVE RESULTED FROM THE WILLFUL MISCONDUCT OR FRAUDULENT BEHAVIOR OF BAKER TILLY RELATING TO SUCH SERVICES. THIS LIMITATION OF LIABILITY IS INTENDED TO APPLY TO THE FULL EXTENT ALLOWED BY LAW, REGARDLESS OF THE GROUNDS OR NATURE OF ANY CLAIM ASSERTED, INCLUDING THE NEGLIGENCE OF EITHER PARTY.
- b. IN NO EVENT SHALL EITHER PARTY BE LIABLE FOR CONSEQUENTIAL, SPECIAL, INDIRECT, OR INCIDENTAL DAMAGES, COSTS, EXPENSES OR LOSSES (INCLUDING, WITHOUT LIMITATION, LOST PROFITS AND OPPORTUNITY COSTS) ARISING OUT OF OR RELATED TO THIS AGREEMENT, EVEN IF A PARTY HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. IN NO EVENT WILL EITHER PARTY BE LIABLE FOR ANY EXEMPLARY OR PUNITIVE DAMAGES ARISING OUT OF OR RELATED TO THIS AGREEMENT.
- c. As Baker Tilly is performing the Services solely for Client's benefit, Client will indemnify Baker Tilly, its subsidiaries, and their present or former partners, principals, employees, officers and agents against all costs, fees, expenses, damages and liabilities (including attorney's fees and all defense costs) associated with any third party claim, relating to or arising as a result of the Services, or this Agreement.
- d. Because of the importance of the information that Client provides to Baker Tilly with respect to Baker Tilly's ability to perform the Services, Client hereby releases Baker Tilly and its present and former partners, principals, agents and employees from any liability, damages, fees, expenses and costs, including attorney's fees, relating to the Services, that arise from or relate to any information, including representations by management, provided by Client, Client personnel or agents, that is not complete, accurate or current, whether or not management knew or should have known that such information was not complete, accurate or current.
- e. Each party recognizes and agrees that the warranty disclaimers and liability and remedy limitations in this Agreement are material bargained for bases of this Agreement and that they have been taken into account and reflected in determining the consideration to be given by each party under this Agreement and in the decision by each party to enter into this Agreement.
- f. The terms of this Section 5 shall apply regardless of the nature of any claim asserted (including, but not limited to, contract, tort or any form of negligence, whether of Client, Baker Tilly or others), but these terms shall not apply to the extent finally determined to be contrary to the applicable law or regulation. These terms shall also continue to apply after any termination of this Agreement.
- g. Client accepts and acknowledges that any legal proceedings arising from or in connection with the Services provided under this Agreement must be commenced within twelve (12) months after the performance of the Services for which the action is brought, without consideration as to the time of discovery of any claim or any other statutes of limitations or repose.

6. Data Privacy and Security

- a. To the extent the Services require Baker Tilly to receive personal data or personal information, excluding protected health information, from Client, Baker Tilly may process, and engage subcontractors to assist with processing, any personal data or personal information, as those terms are defined in applicable privacy laws. Baker Tilly's processing shall be in accordance with the requirements of the applicable privacy laws relevant to the processing in providing Services hereunder, including Services performed to meet the business purposes of the Client, such as Baker Tilly's tax, advisory, and other consulting services. Applicable privacy laws may include any local, state, federal or international laws or regulations governing the collection, use, disclosure, sharing or other processing of personal data or personal information with which Baker Tilly or our clients must comply. Such privacy laws may include (i) the EU General Data Protection Regulation 2016/679 (GDPR); (ii) the California Consumer Privacy Act of 2018 (CCPA); and/or (iii) other laws regulating marketing communications, requiring security breach notification, imposing minimum security requirements, requiring the secure disposal of records, and other similar requirements applicable to the processing of personal data or personal information. Baker Tilly is acting as a Service Provider/Data Processor, as those terms are defined respectively under the CCPA/GDPR, in relation to Client personal data and personal information. As a Service Provider/Data Processor processing personal data or personal information on behalf of Client, Baker Tilly shall, unless otherwise permitted by applicable privacy law, (a) follow Client instructions; (b) not sell personal data or personal information collected from the Client or share the personal data or personal information for purposes of targeted advertising; (c) not process personal data or personal information for commercial purposes other than related to the Client's engagement; (d) notify Client if it becomes aware it can no longer comply with applicable privacy law and, upon such notice, shall permit Client to take reasonable and appropriate steps to remediate personal data or personal information processing; and (e) cooperate with and provide reasonable assistance to Client to ensure compliance with applicable privacy laws. Client is responsible for notifying Baker Tilly of any applicable privacy laws the personal data or personal information provided to Baker Tilly is subject to, and Client represents and warrants it has all necessary authority (including any legally required consent from individuals) to transfer such information and authorize Baker Tilly to process such information in connection with the Services described herein. Client further understands Baker Tilly US, LLP and Baker Tilly Advisory Group, LP and subsidiaries, including Baker Tilly One India LLP, may process Client data as necessary to perform the Services, pursuant to the alternative practice structure in place between these entities. Baker Tilly Advisory Group, LP maintains custody of client files for Baker Tilly. By executing this Agreement, Client hereby consents to the transfer to Baker Tilly Advisory Group, LP of all Client files, workpapers and work product. Baker Tilly Advisory Group, LP and its subsidiaries are bound by the same confidentiality obligations as Baker Tilly US, LLP. Client agrees that Baker Tilly has the right to utilize Client data to improve internal processes and procedures and to generate aggregated/de-identified data from the data provided by Client to be used for Baker Tilly business purposes and with the outputs owned by Baker Tilly. For clarity, Baker Tilly will only disclose aggregated/de-identified data in a form that does not identify Client, Client employees, or any other individual or business entity and that is stripped of all persistent identifiers. Client is not responsible for Baker Tilly's use of aggregated/de-identified data.

Baker Tilly US, LLP Standard Assurance Terms (cont.)

- b. Baker Tilly has established information security related operational requirements that support the achievement of our information security commitments, relevant information security related laws and regulations and other information security related system requirements. Such requirements are communicated in Baker Tilly's policies and procedures, system design documentation and contracts with customers. Information security policies have been implemented that define our approach to how systems and data are protected. Client is responsible for providing timely written notification to Baker Tilly of any additions, changes or removals of access for Client personnel to Baker Tilly provided systems or applications. If Client becomes aware of any known or suspected information security or privacy related incidents or breaches related to this Agreement, Client should timely notify Baker Tilly via email at dataprotectionofficer@bakertilly.com.

7. Termination

This Agreement may be terminated at any time by either party upon written notice to the other. In such event, Baker Tilly will stop providing services hereunder except on work, mutually agreed upon in writing, necessary to carry out such termination. In the event of termination: (a) Client shall pay for services provided and expenses incurred through the effective date of termination, (b) Baker Tilly will provide all finished reports that have been prepared pursuant to this Agreement, (c) neither party shall be liable to the other for any damages that occur as a result of Baker Tilly ceasing to render services, and (d) Baker Tilly will require any new accounting firm that Client may retain to execute access letters satisfactory to Baker Tilly prior to reviewing our files.

8. Alternative Dispute Resolution

- a. Except for disputes related to confidentiality or intellectual property rights, all disputes and controversies of every kind and nature arising out of or in connection with this Agreement and/or the Services, or any services subsequently provided to Client by Baker Tilly, or as to the existence, construction, validity, interpretation or meaning, performance, nonperformance, enforcement, operation, breach, continuation or termination of this Agreement and/or the continuation or termination of any services ("Dispute(s)") shall be resolved as set forth in this section using the following procedure. In the unlikely event that a Dispute is not resolved by mutual agreement, the parties to the Dispute agree to attempt in good faith to settle the Dispute by mediation administered by the American Arbitration Association (AAA) under its mediation rules for professional accounting and related services disputes before resorting to litigation or any other dispute resolution procedure. Each party shall bear their own expenses from mediation, and the fees and expenses of the mediator shall be shared equally by the parties.
- b. If mediation does not settle the Dispute, then the Dispute shall be settled by binding arbitration to be initiated by the party seeking damages or other permitted relief in any form (the "Claimant"). The arbitration proceeding shall take place in the city in which the Baker Tilly office providing the services subject to the Dispute is located, unless the parties mutually agree to a different location. The proceeding shall be governed by the provisions of the Federal Arbitration Act (FAA) as amended and effective February 1, 2015, and will proceed in accordance with the Arbitration Rules for Professional Accounting and Related Disputes of the AAA (the "Rules"), except that no prehearing discovery shall be permitted unless specifically authorized by the arbitrators upon a showing of substantial need. Any issue concerning the extent to which the Dispute is subject to arbitration, or concerning the applicability, interpretation, or enforceability of any of these procedures, shall be governed by the FAA and resolved by the arbitrators. The arbitration will be conducted before a panel of three (3) arbitrators, with experience in accounting and auditing matters or resolving accounting and auditing matters. In the thirty (30) days after the arbitration is initiated, the parties shall attempt to mutually agree on the three (3) arbitrators, including one arbitrator who will serve as chair of the panel, and all of whom may be selected from AAA, JAMS, the Center for Public Resources, or any other internationally or nationally-recognized organization mutually agreed upon by the parties. If the parties cannot agree on a panel of three (3) arbitrators within the thirty (30) day period, the three (3) arbitrators shall be selected according to Rules A-16(a) and (b) of the Rules except that the AAA shall send an identical list of fifteen (15) names to the parties to the arbitration. The arbitrators shall have no authority to award non-monetary or equitable relief and will not have the right to award punitive damages or statutory awards. Furthermore, in no event shall the arbitrators have power to make an award that would be inconsistent with the Agreement or any amount that could not be made or imposed by a court deciding the matter in the same jurisdiction. The award of the arbitration shall be in writing and shall be accompanied by a well-reasoned opinion. The award issued by the arbitrators may be confirmed in a judgment by any federal or state court of competent jurisdiction. Each party shall be responsible for their own costs associated with the arbitration, except that the costs of the arbitrators shall be equally divided by the parties. Both parties agree and acknowledge that they are each giving up the right to have any Dispute heard in a court of law before a judge and a jury, as well as any appeal. The arbitration proceeding and all information disclosed during the arbitration shall be maintained as confidential, except as may be required for disclosure to professional or regulatory bodies or in a related confidential arbitration. The arbitrators shall apply the limitations period that would be applied by a court deciding the matter in the same jurisdiction and subject to the choice of law provision set forth below, including the contractual limitations set forth in this Agreement, and shall have no power to decide the Dispute in any manner not consistent with such limitations period.
- c. Client and Baker Tilly agree that if a party breaches any of its obligations hereunder, and if such breach will cause irreparable harm, the nonbreaching party shall, without limiting its other rights or remedies, be entitled to seek equitable relief (including, but not limited to, injunctive relief) to enforce its rights hereunder, including without limitation protection of its proprietary rights. The parties agree that the parties need not invoke the mediation or arbitration procedures set forth in this section in order to seek injunctive or declaratory relief. Baker Tilly's Services shall be evaluated solely on Baker Tilly's substantial conformance with the terms expressly set forth herein, including all applicable professional standards. Any claim of nonconformance must be clearly and convincingly shown.

9. Force Majeure

In the event that either party is prevented from performing, or is unable to perform, any of its obligations under this Agreement due to any act of God; fire, casualty, flood, war, strike, lock out, failure of public utilities, or injunction; any act, exercise, assertion or requirement of any governmental authority; any epidemic, destruction of production facilities, or insurrection; any, inability to obtain labor, materials, equipment, transportation or energy sufficient to meet needs; or any other cause beyond the reasonable control of the party invoking this provision, and if such party shall have used reasonable efforts to avoid such occurrence and minimize its duration and has given prompt written notice to the other party, then the affected party's failure to perform shall be excused and the period of performance shall be deemed extended to reflect such delay as agreed upon by the parties.

Baker Tilly US, LLP

Standard Assurance Terms (cont.)

10. Taxes

Baker Tilly's fees are exclusive of any federal, national, regional, state, provincial or local taxes, including any sales taxes, VAT or other tax withholdings, imposed on this transaction, the fees, or on Client's use of the Services or possession of any deliverable (individually or collectively, the "Taxes"). All applicable Taxes shall be paid by Client without deduction from any fees owed by Client to Baker Tilly. If any applicable law requires Client to deduct or withhold taxes from any payment due to Baker Tilly, Client shall gross up such payment so that, after such deduction or of withholding, Baker Tilly receives the full amount originally invoiced. In the event Client fails to pay any Taxes when due, Client shall defend, indemnify, and hold harmless Baker Tilly, its officers, agents, employees and consultants from and against any and all fines, penalties, damages, costs (including, but not limited to, claims, liabilities or losses arising from or related to such failure by Client) and will pay any and all damages, as well as all costs, including, but not limited to, mediation and arbitration fees and expenses as well as attorneys' fees, associated with Client's breach of this Section 10.

11. Notices

Any notice or communication required or permitted under this Agreement shall be in writing and shall be deemed received (i) on the date personally delivered; or (ii) the date of confirmed receipt if sent by Federal Express, DHL, UPS or any other reputable carrier service, to applicable party (sending it to the attention of the signatory hereto) at the address specified in this Agreement or such other address as either party may from time to time designate to the other using this procedure.

12. Miscellaneous

- a. Any offer of employment to members of the engagement team prior to issuance of our report may impair our independence, and as a result, may result in our inability to complete the engagement and issue a report. In addition, Baker Tilly's dedication to client service is carried out through Baker Tilly's employees who are integral in meeting this objective. In recognition of the importance of Baker Tilly's employees it is hereby agreed that the Client will not solicit Baker Tilly's employees for employment or enter into an independent contractor arrangement with any individual who is or was an employee of Baker Tilly for a period of twelve (12) months following the date of the conclusion of this engagement. If the Client violates this non solicitation clause, the Client agrees to pay to Baker Tilly a fee equal to the hired person's annual salary at the time of the violation so as to reimburse Baker Tilly for the costs of hiring and training a replacement.
- b. The provisions of this Agreement, which expressly or by implication are intended to survive its termination or expiration, will survive and continue to bind both parties, including any successors or assignees. If any provision of this Agreement is declared or found to be illegal, unenforceable or void, then both parties shall be relieved of all obligations arising under such provision, but if the remainder of this Agreement shall not be affected by such declaration or finding and is capable of substantial performance, then each provision not so affected shall be enforced to the extent permitted by law or applicable professional standards.
- c. If because of a change in the Client's status or due to any other reason, any provision in this Agreement would be prohibited by, or would impair Baker Tilly's independence under laws, regulations or published interpretations by governmental bodies, commissions or other regulatory agencies, such provision shall, to that extent, be of no further force and effect and this Agreement shall consist of the remaining portions.
- d. Neither this Agreement, nor any claims, rights or licenses granted hereunder may be assigned, delegated or subcontracted by Client without the written consent of Baker Tilly. Baker Tilly may assign and transfer this Agreement to any successor that acquires all or substantially all of the business or assets of Baker Tilly by way of merger, consolidation, other business reorganization, or the sale of interests or assets.
- e. The parties hereto are independent contractors. Nothing herein shall be deemed to constitute either party as the representative, agent, partner or joint venture of the other. Baker Tilly shall have no authority to bind Client to any third-party agreement. Though the Services may include Baker Tilly's advice and recommendations, all decisions regarding the implementation of such advice or recommendations shall be the responsibility of, and made by, Client.
- f. This Agreement's provisions shall not be deemed modified or amended by the conduct of the parties. The failure of either party at any time to enforce any of the provisions of this Agreement will in no way be construed as a waiver of such provisions and will not affect the right of party thereafter to enforce each and every provision thereof in accordance with its terms.
- g. Client acknowledges that: (i) Baker Tilly and Client may correspond or convey documentation via Internet e-mail unless Client expressly requests otherwise, (ii) neither party has control over the performance, reliability, availability or security of Internet e-mail, and (iii) Baker Tilly shall not be liable for any loss, damage, expense, harm or inconvenience resulting from the loss, delay, interception, corruption or alteration of any Internet e-mail.
- h. Except to the extent expressly provided to the contrary, no third-party beneficiaries are intended under this Agreement.
- i. The Services performed under this Agreement do not include the provision of legal advice and Baker Tilly makes no representations regarding questions of legal interpretation. Client should consult with its attorneys with respect to any legal matters or items that require legal interpretation under federal, state or other type of law or regulation.
- j. Baker Tilly US, LLP and Baker Tilly Advisory Group, LP and its subsidiary entities provide professional services through an alternative practice structure in accordance with the AICPA Code of Professional Conduct and applicable laws, regulations and professional standards. Baker Tilly US, LLP is a licensed independent CPA firm that provides attest services to clients. Baker Tilly Advisory Group, LP and its subsidiary entities provide tax and business advisory services to their clients. Baker Tilly Advisory Group, LP and its subsidiary entities are not licensed CPA firms. Baker Tilly Advisory Group, LP and its subsidiaries and Baker Tilly US, LLP, trading as Baker Tilly, are independent members of Baker Tilly International Limited ("Baker Tilly International"). Baker Tilly International is an English company. Baker Tilly International provides no professional services to clients. Each member firm is a separate and independent legal entity, and each describes itself as such. Baker Tilly Advisory Group, LP and Baker Tilly US, LLP are not Baker Tilly International's agent and do not have the authority to bind Baker Tilly International or act on Baker Tilly International's behalf. None of Baker Tilly International, Baker Tilly Advisory Group, LP, Baker Tilly US, LLP, nor any of the other member firms of Baker Tilly International have any liability for each other's acts or omissions. The name Baker Tilly and its associated logo is used under license from Baker Tilly International Limited.

Baker Tilly US, LLP
Standard Assurance Terms (cont.)

k. If you request or require that we submit invoices through your vendor management or payment portal system ("VMS"), we will not be responsible for any management, administration or fees of any kind (including as a deduction or set-off to fees due to us) associated with our use of such VMS, and we shall not be subject to any additional terms and conditions of such VMS, notwithstanding a requirement that we click-through or agree to such terms in order to submit invoices. Any such terms will be void. Further, handwritten edits to this Agreement are expressly rejected and are void.

13. Use of Baker Tilly Name

The Client may not use any of Baker Tilly or its affiliates' names, trademarks, service marks or logos in connection with the services contemplated by this Agreement or otherwise without the prior written permission of Baker Tilly, which permission may be withheld for any or no reason and may be subject to certain conditions.

14. Governing Law

This Agreement shall be governed by and construed in accordance with the laws of the state of Illinois, without giving effect to the provisions relating to conflict of laws. Any non-arbitrable action arising under this Agreement shall be brought exclusively in the State of Illinois, and both parties consent to the personal jurisdiction of the state and federal courts located in Illinois .



2026 audit planning:

Platte River Power Authority

December 31, 2026



Executive summary

October 19, 2026

Board of Directors
Platte River Power Authority
2000 E Horsetooth Rd.
Fort Collins, CO 80525

We are pleased to discuss with the Platte River Power Authority (Platte River) our initial plan for your December 31, 2026 financial audit. This document includes information for discussion on:

- Communication with predecessor auditor
- Audit approach
- Significant risks and other areas of emphasis
- Other required communications
- Audit timetable
- Audit committee resources
- Client service team
- Accounting changes relevant to Platte River

Your audit should provide you with confidence in your basic financial statements. The audit is performed based on information obtained from meetings with management, data from your systems, knowledge of Platte River's operating environment, and our risk assessment procedures. We strive to provide you with clear, concise communication throughout the audit process and of the final results of our audit.

If you have questions at any point, please connect with us:

- Bethany Ryers, Principal: bethany.ryers@bakertilly.com or +1 (608) 240 2382
- Dan La Haye, Director: dan.lahaye@bakertilly.com or +1 (608) 240 2534

Sincerely,

Baker Tilly US, LLP



Bethany Ryers, Principal



Dan La Haye, Director

THIS COMMUNICATION IS INTENDED SOLELY FOR THE INFORMATION AND USE OF THOSE CHARGED WITH GOVERNANCE, AND, IF APPROPRIATE, MANAGEMENT, AND IS NOT INTENDED TO BE AND SHOULD NOT BE USED BY ANYONE OTHER THAN THESE SPECIFIED PARTIES.

Baker Tilly Advisory Group, LP and Baker Tilly US, LLP, trading as Baker Tilly, are members of the global network of Baker Tilly International Ltd., the members of which are separate and independent legal entities. Baker Tilly US, LLP is a licensed CPA firm that provides assurance services to its clients. Baker Tilly Advisory Group, LP and its subsidiary entities provide tax and consulting services to their clients and are not licensed CPA firms. Nonattest services are provided by Baker Tilly Advisory Group, LP.

Communication with predecessor auditor

We will perform the necessary inquiries of the prior audit firm to determine there are not any particular matters to address. In addition, we will review the working papers that were completed by the prior firm for the 2025 audit in order to rely on the beginning balances for the December 31, 2026 audit.

Audit approach

We will perform the financial statement audit in accordance with auditing standards generally accepted in the United States of America (GAAS) in order to obtain reasonable, rather than absolute, assurance that Platte River's basic financial statements are prepared in accordance with accounting principles generally accepted in the United States of America and are free from material misstatement, whether due to fraud or error.

We will communicate significant matters related to the financial statement audit that are, in our professional judgment, relevant to your responsibilities as the Board of Directors, in overseeing the financial reporting process.

Our financial statement audit for 2026 represents an approach responsive to our risk assessments and the specific needs of Platte River. We design our audit and other procedures for the following:

- Express an opinion on the basic financial statements of Platte River Power Authority.
- Prepare and present an audit results report to management and the Board of Directors.

Our audit does not relieve management of its responsibilities with regard to the basic financial statements.

Our audit includes consideration of internal controls over financial reporting as a basis for designing our audit procedures, but not for the purpose of expressing an opinion on the effectiveness of Platte River's internal controls over financial reporting.

Significant risks

A significant risk is an identified and assessed risk of material misstatement that, in the auditor's professional judgment, requires special audit consideration. Based on our preliminary understanding of the entity's operations, gleaned through our meeting with management, and based on our professional standards, we currently anticipate identifying the following as significant risks:

- Management override of controls
- Improper revenue recognition due to fraud

Other areas of emphasis

We will also focus on other areas that do not meet the definition of a significant risk, but are determined to require specific awareness and a unique audit response. We have identified the following as areas of emphasis:

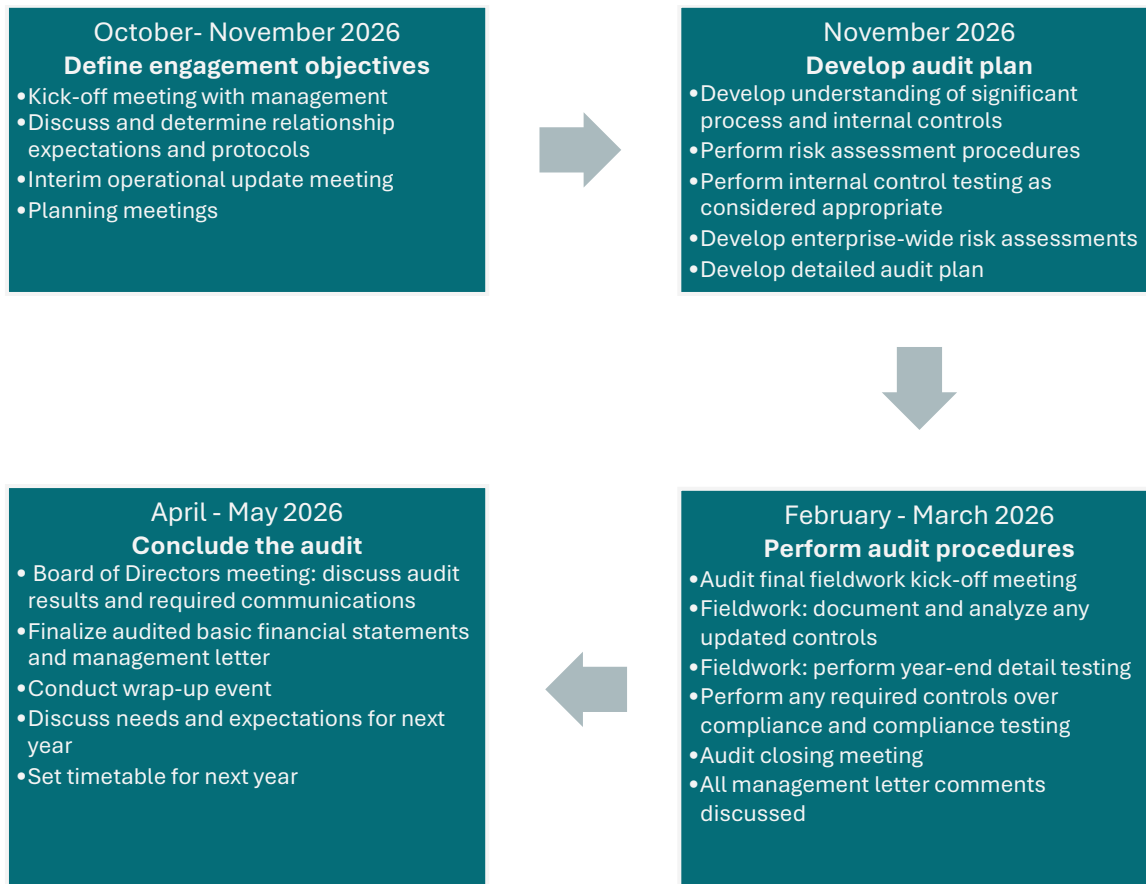
- Review, re-compute, and substantiate financial statement amounts and disclosures
- Review application and disclosures for new accounting standards adopted
- Existence, valuation, and proper classification of revenues and receivables
- Fair value measurements and disclosures (including alternative investments)
- Payroll and other expenses
- Pension related liabilities and deferrals
- Test of compliance over certain provisions of laws, regulations, contracts, and grant agreements

Other required communications

- We did not discuss any significant issues with management in connection with our engagement as auditors regarding the application of accounting principles and auditing standards.
- We anticipate using specialists for the following audit areas:
 - Valuation of liabilities associated with employee benefit plans (management specialist).
 - Valuation of investments (internal specialist).
 - Understanding Platte River's information system internal controls (internal specialist).
- We do not have any planned use of other participating firms.
- We are not aware of any circumstances or relationships that may reasonably be thought to bear on our independence.

Audit timetable

Following is the planned timing and detailed list of the activities during each stage for our planning discussion.



Generative artificial intelligence

Organizations are adopting generative artificial intelligence (GenAI) tools rapidly across finance, compliance, operations, and other business functions to improve efficiency and support decision-making. While these technologies can provide significant benefits, they also introduce new risks, including cybersecurity threats, inaccurate or misleading outputs, changes in system behavior over time, and limited transparency into how results are generated. If not properly governed and monitored, these risks could affect the reliability of financial reporting, operational processes, and regulatory compliance.

As part of our current year audit, we will make various inquiries regarding Platte River's use of GenAI in the various phases of the financial reporting process. GenAI can be used to –

- initiate, authorize, process, record, or report transactions;
- create accounting records or supporting information that is utilized in the audit; or
- prepare financial statements and the related notes.

At the end of our audit, we will ask management to affirm the representations made to us during our audit regarding Platte River's use of GenAI.

Audit committee resources

Our business is to know every aspect of yours and to maintain a constant lookout for what's next. We invite you to learn about some of the trending challenges and opportunities for public sector organizations like yours and how Baker Tilly can help.

To explore more trending topics and regulatory updates, visit our resource page at <https://www.bakertilly.com/insights/audit-committee-resource-page>.



Capital project oversight

Public sector capital projects face increasing pressure from cost escalation, supply chain disruption, regulatory complexity and heightened scrutiny around transparency and accountability. Strong planning, governance and controls are critical across the full project life cycle, from feasibility and funding strategy through execution and closeout.

Independent oversight helps chart a clear course from planning to delivery. Our teams work alongside leadership to strengthen governance, establish financial and contractual controls, align funding with project goals and monitor performance throughout execution, helping projects stay on schedule, within budget and aligned with community priorities.



Succession planning

An aging workforce, rising retirement rates and competition for specialized talent make succession planning a fiscal and operational a priority for public sector organizations.

By identifying critical roles, assessing workforce risk, building internal talent pipelines and integrating succession planning with broader workforce strategies, Baker Tilly helps organizations preserve institutional knowledge and maintain continuity, today and into the future.



Economic development

Successful economic development depends on disciplined planning, sound financial analysis and coordinated execution. Public sector leaders must balance incentives, infrastructure investment, funding opportunities and stakeholder priorities while maintaining fiscal responsibility.

Baker Tilly's supports local governments with strategic and financial planning, incentive structuring and negotiation, tax increment financing administration, project financing, grant strategy and economic and fiscal impact analysis. This integrated approach helps leaders move from vision to action, strengthening communities and advancing sustainable, long-term growth.

Client service team

	Bethany Ryers, CPA Principal 4807 Innovate Lane Madison, WI 53718 United States T: 608 24 2382 Madison bethany.ryers@bakertilly.com
	Dan La Haye, CPA Director 4807 Innovate Lane Madison, WI 53718 United States T: 608 24 2534 Madison dan.lahaye@bakertilly.com
	Jalissa Pier, CPA Senior Manager 4807 Innovate Lane Madison, WI 53718 United States T: 608 24 2601 Madison jalissa.pier@bakertilly.com

Accounting changes relevant to Platte River Power Authority

Future accounting standards update

GASB Statement Number	Description	Potentially Impacts You	Effective date
103	Financial reporting model improvements		12/31/26
104	Disclosure of certain capital assets		12/31/26
105	Subsequent events		12/31/27

Further information on upcoming [GASB pronouncements](#).

Changes to the financial reporting model

GASB Statement 103, Financial Reporting Model Improvements, builds on Statement 34 by providing key targeted improvements to the financial reporting model. Its requirements are designed to:

- Enhance the effectiveness of governmental financial reports in providing information essential for decision making and assessing a government's accountability, and
- Address certain application issues.

The targeted improvements contained in Statement 103 establish or modify existing accounting and financial reporting requirements related to:

- Management's discussion and analysis - While the overall requirements do not substantially change management's discussion and analysis, the modifications are meant to improve the analysis included in this section and provide details about the items that should be discussed as currently known facts, decisions, or conditions expected to have a significant financial effect in the subsequent period.
- Unusual or infrequent items (previously known as extraordinary and special items) - The new statement simplifies GASB literature by eliminating the separate presentation of extraordinary and special items. Under the requirement of Statement 103, applicable items will either be identified as unusual or infrequent, or both.
- Presentation of the proprietary fund statement of revenues, expenses and changes in fund net position - The changes are designed to improve consistency around the classification of items in these statements by better defining what should be included in operating revenues and expenses and nonoperating revenues and expenses including, for example, the addition of subsidies received or provided as a new category of nonoperating revenues and expenses.
- Major component unit information, and budgetary comparison information - Statement 103 is designed to improve the consistency of the reporting of major component unit information and budgetary comparison information by specifying required placement of that information.

Revisions to disclosures for certain capital assets

Governments are required to provide information on capital assets in the footnotes to the financial statements as outlined in GASB Statement No. 34. Recent standards have impacted the accounting and reporting for capital assets and as a result GASB issued Statement No. 104, Disclosure of Certain Capital Assets to provide enhanced disclosures for certain capital assets, including

- a) Lease assets reported under Statement No. 87, intangible right-to-use assets reported under Statement No. 94 and subscription assets reported under Statement No. 96 should all be disclosed separately, and by major class of underlying asset. In addition, if there are any other intangible assets reported they should also be disclosed separately.
- b) Capital assets that are held for sale should have the ending balance with separate disclosure for historical cost and related accumulated depreciation as well as any outstanding debt for which the asset is pledged as collateral disclosed by major class of asset. Assets held for sale are defined as those for which the government has decided to pursue the sale, and it is probable that the sale will be finalized within one year of the financial statement date.

While these changes are focused on footnote disclosures it is important to plan ahead to ensure the required information is available for implementation.

Updated guidance for the financial reporting of subsequent events

GASB Statement No. 105, *Subsequent Events, which supersedes GASB Statement No. 56*, is intended to enhance consistency in the application of requirements for subsequent events.

The Statement defines subsequent events as transactions or other events that occur after year end but before the date the financial statements are available to be issued. The date the financial statements are available to be issued is the date at which (a) the financial statements are complete in a form and format that complies with generally accepted accounting principles (GAAP) and (b) approvals necessary for issuance have been obtained, or typically the opinion date. The definition of subsequent events in this Statement modifies the subsequent events time frame throughout the GASB literature.

The Statement also clarifies:

- The different types of subsequent events (recognized and non-recognized events).
- When note disclosures are required.

The information that should be included in those note disclosures.



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Memorandum

Date: 10/21/2026

To: Board of directors

From: Jason Frisbie, general manager and chief executive officer
 Dave Smalley, chief financial officer and deputy general manager
 Shelley Nywall, chief financial officer – designate
 Kristin Turner, director, accounting, financial reporting and budget
 Jason Harris, senior manager, financial planning and rates

Subject: **Proposed 2027 Strategic Budget – public hearing**

As previewed during the September budget work session, staff anticipated changes to the proposed 2027 Strategic Budget. The changes are based on updates and refinements to resources, production costs, departmental operations and maintenance expenses, capital projects and debt service expenditures. The updated budget includes total revenues of \$434.4 million, total expenditures of \$621.2 million and a board contingency appropriation of \$117.0 million. Change in net position, after deferring \$10.7 million of regulatory revenues under the board-approved deferred revenue and expense accounting policy, is projected to be \$10.1 million, with fixed obligation charge coverage at 1.79 times.

The budget has been updated to reflect the most current information for revenues, operating expenses, capital additions and debt service expenditures as listed below.

Amount favorable (unfavorable)	Revenues	Description
\$42.0 M	Sales for resale	Short-term sales increased due to the updated production cost model and adjustments based on market experience
\$0.8 M	Interest and other income	Interest income increased due to higher average investment and operating fund balances
\$0.1 M	Renewable energy certificate sales	Increased due to an estimated higher average price

(\$11.0 M)	Wheeling	Decreased due to adjustments based on market experience and correction of a tagging error by WAPA CRSP
\$31.9 M	Total increase in revenues	

Amount favorable (unfavorable)	Operating expenses	Description
(\$32.4 M)	Purchased power	• (\$23.5 M) – Operating reserves increased due to adjustments based on market experience • (\$8.9 M) – Market purchases increased based on the updated production cost model and actual market experience
(\$13.9 M)	Fuel	• (\$21.8 M) – Generation volume increased for natural gas resources due to the updated production cost model • \$7.9 M – Generation volume and average price decreased for coal due to the updated production cost model
(\$4.0 M)	Operating expenses	• (\$1.3 M) – Contracted labor increased due to turnover and not backfilling internal positions at Rawhide in preparation for plant closure • (\$1.3 M) – Wheeling increased based on market experience • (\$1.0 M) – Non-routine projects increased due to aligning the hot gas path on combustion turbine Units A and B with capital upgrades • (\$0.4 M) – Legal services increased based on experience • (\$0.3 M) – Various adjustments were made to department budgets due to more accurate information received • \$0.3 M – Personnel expenses decreased due to more wages allocated to capital and billable projects
(\$50.3 M)	Total increase in operating expenses	

Amount favorable (unfavorable)	Capital additions	Description
(\$7.0 M)	Combustion component upgrade - combustion turbine Unit B	New project to upgrade the combustion hardware on combustion turbine Unit B
(\$5.7 M)	Combustion and turbine component spare parts - combustion turbine Unit F	New project to purchase spare parts for combustion turbine Unit F to maintain reliability and reduce outage time of planned or forced outages
(\$5.6 M)	Transmission line foundation upgrades - LaPorte Rawhide	Increased as assessment results indicate additional foundation upgrades
(\$5.0 M)	Technology infrastructure building - headquarters	Increased due to updated schematic design pricing
(\$2.8 M)	Enterprise asset management	New project to implement a solution that will effectively and efficiently maintain and manage both the existing frame combustion turbines and the aeroderivative combustion turbines; accounted for as subscription-based software and payment is needed ahead of go-live and other implementation costs
(\$2.8 M)	Turbine section spare parts - combustion turbine Units A-D	New project to purchase spare turbine section parts on combustion turbine Units A-D to maintain reliability and reduce outage time of planned or forced outages
(\$1.9 M)	Combustion component spare parts - combustion turbine Units A-D	New project to purchase a spare set of combustion component hardware to maintain reliability of combustion turbine Units A-D and reduce outage time of planned or forced outages
(\$1.5 M)	Relay upgrades and breaker replacements 162, 262, 362 - Meadow Substation	Increased as the scope of the project was expanded to include breaker replacements
(\$1.0 M)	Water infrastructure - aeroderivative units	Increased due to revised project timeline

(\$1.0 M)	Site preparation (fire training facility) - aeroderivative combustion turbines	New project as additional excavation of PFAS impacted material is required
(\$0.5 M)	Energy management system firewall replacement	New project to replace hardware and software which will be at the end of their useful life and no longer supported
(\$0.4 M)	Combustion component upgrade - combustion turbine Unit A	Increased due to updated cost estimates from vendor
(\$0.4 M)	Distributed energy resources management system	Increased due to updated cost estimates for information technology hardware
(\$0.4 M)	Transmission line structure replacements - Loveland	Increased due to updated procurement timing and revised project timeline
(\$0.4 M)	Station service - Dixon Creek Substation	Increased as the scope of the project now includes transformer relay replacements
(\$0.3 M)	Fiber Manager data migration	New project to migrate Fiber Manager software and database to a new compatible environment
(\$0.3 M)	Ovation control system upgrade - frame combustion turbines	New project for software that will improve operation, maintenance and troubleshooting capabilities; accounted for as a subscription-based software and payment is needed ahead of go-live and other implementation costs
(\$0.3 M)	Optical ground wire replacement - Rawhide to Roundhouse	New project to replace a damaged section of the overhead optical ground wire cable system
(\$0.2 M)	Vehicle fleet replacements	Increased due to additional vehicle purchases for security services
(\$0.2 M)	Internal network monitoring	New project required for NERC CIP compliance; accounted for as a subscription-based software and payment is needed ahead of go-live and other implementation costs

(\$0.2 M)	Rectifier addition - Rawhide Pump Station	New project to increase cathodic protection on the waterline
(\$0.1 M)	Compliance management software	New project for software that will assist staff in performing and tracking supervisory control and data acquisition compliance activities; accounted for as subscription-based software and a payment is needed ahead of go-live
(\$0.1 M)	Transmission line wildfire mitigation - Craig to Rifle 345-kilovolt PSCo	New project to remediate wildfire defects found on the Rifle to Meeker portion of the transmission line
(\$0.1 M)	Craig Generating Station projects	Increased due to updated cost estimates from Tri-State
(\$ 0.1 M)	Various projects (4) with changes less than plus or minus \$50 K	Net increase due to new projects and revised labor estimates partially offset by a canceled project
\$0.1 M	Gunshot detection system - Boyd Substation	Canceled and will be budgeted in a future year to allow for evaluation of gunshot detection system on another substation
\$0.1 M	Continuous emission monitoring system uninterruptible power supply upgrade - Rawhide Unit 1	Canceled due to limited resources
\$0.3 M	Transformer T3 addition - Crossroads Substation	Decreased due to a delay in project timeline to align with the City of Loveland's schedule
\$0.4 M	Transformer T3 addition - Fordham Substation	Decreased as a delivery point was removed from the scope
\$0.4 M	Distributed energy resources management system - distribution management foundation	Decreased due to updated timing and cost estimates based on contract milestones

\$9.9 M	Aeroderivative combustion turbines - Rawhide	Decreased due to revised project payment timeline and a portion of required 2027 costs funded with a 2026 carryover request
(\$27.1 M)	Total increase in capital additions	

Amount favorable (unfavorable)	Debt service expenditures	Description
(\$3.9 M)	Interest expense – power revenue bonds	Increased due to updating assumptions for the next debt financing (Series MM)
(\$0.1 M)	Principal – lease and subscription liabilities	Increased due to new leases and subscription-based assets qualifying as GASB 87 and 96, respectively
(\$4.0 M)	Total increase in debt service expenditures	

Amount favorable (unfavorable)	Contingency appropriation	Description
(\$15.0 M)	Contingency appropriation	Increased to maintain the contingency appropriation of 20% of operating expenses and capital additions
(\$15.0 M)	Total increase in contingency appropriation	

The following table summarizes the proposed 2027 Strategic Budget and outlines impacts from the current changes made to the revenue and expenditure categories.

\$ in thousands	Proposed budget	Model & market update impacts	Other O&M net increase and contingency increase	Capital additions impacts	Power revenue bonds impacts	Favorable (unfavorable) changes	Updated proposed budget
Revenues							
Sales to owner communities	\$ 278,522					\$ -	\$ 278,522
Sales for resale - long-term	61,952					-	61,952
Sales for resale - short-term	29,078	\$ 42,018				42,018	71,096
Wheeling	24,193	(10,975)				(10,975)	13,218
Renewable energy certificate sales	1,114	82				82	1,196
Interest and other income	7,656	760				760	8,416
Total revenues	\$ 402,515	\$ 31,885				\$ 31,885	\$ 434,400
Operating expenses							
Purchased power	\$ 82,655	\$ (32,442)				\$ (32,442)	\$ 115,097
Fuel	49,462	(13,883)	\$ 4			(13,879)	63,341
Production	66,694		(2,710)			(2,710)	69,404
Transmission	22,904		(1,617)			(1,617)	24,521
Energy storage	300					-	300
Administrative and general	50,524		335			335	50,189
Distributed energy resources	13,352		9			9	13,343
Total operating expenses	\$ 285,891	\$ (46,325)	\$ (3,979)			\$ (50,304)	\$ 336,195
Capital additions							
Production	\$ 189,643			\$ (10,365)		\$ (10,365)	\$ 200,008
Transmission	19,210			(7,264)		(7,264)	26,474
General	14,652			(9,483)		(9,483)	24,135
Total capital additions	\$ 223,505			\$ (27,112)		\$ (27,112)	\$ 250,617
Total operating expenses and capital additions	\$ 509,396	\$ (46,325)	\$ (3,979)	\$ (27,112)		\$ (77,416)	\$ 586,812
Debt service expenditures							
Principal	\$ 9,346		\$ (160)			\$ (160)	\$ 9,506
Interest expense	21,044		(20)		\$ (3,856)	(3,876)	24,920
Total debt service expenditures	\$ 30,390		\$ (180)		\$ (3,856)	\$ (4,036)	\$ 34,426
Total expenditures	\$ 539,786	\$ (46,325)	\$ (4,159)	\$ (27,112)	\$ (3,856)	\$ (81,452)	\$ 621,238
Contingency appropriation	\$ 102,000		\$ (15,000)			\$ (15,000)	\$ 117,000
Total expenditures and contingency appropriation	\$ 641,786	\$ (46,325)	\$ (19,159)	\$ (27,112)	\$ (3,856)	\$ (96,452)	\$ 738,238

Attachment

- 2027 Strategic Budget at a glance



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2027 Strategic Budget at a glance

Public hearing

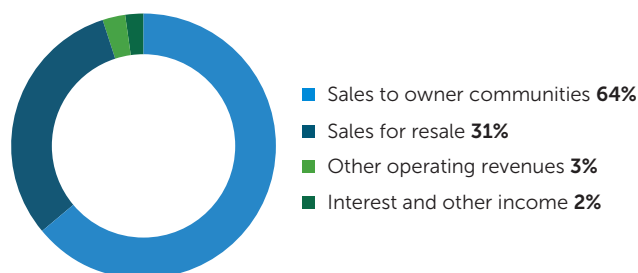
The Platte River Power Authority 2027 Strategic Budget, produced under the direction of the organization's leadership, aligns with the long-range strategic plan to give community leaders, stakeholders and the public a transparent roadmap of Platte River's tactical, operational and capital plans for the coming year.

Platte River's 2027 budget enables ongoing investments to transform the organization based on its strategic initiatives and sustain core operations. These investments advance Platte River's vision to be a respected leader and responsible power provider, while upholding the organization's mission to safely provide reliable, financially sustainable and environmentally responsible energy and services to the owner communities. Together with the strategic plan, these priorities guide the resource allocations, revenues and expenses detailed in the budget.

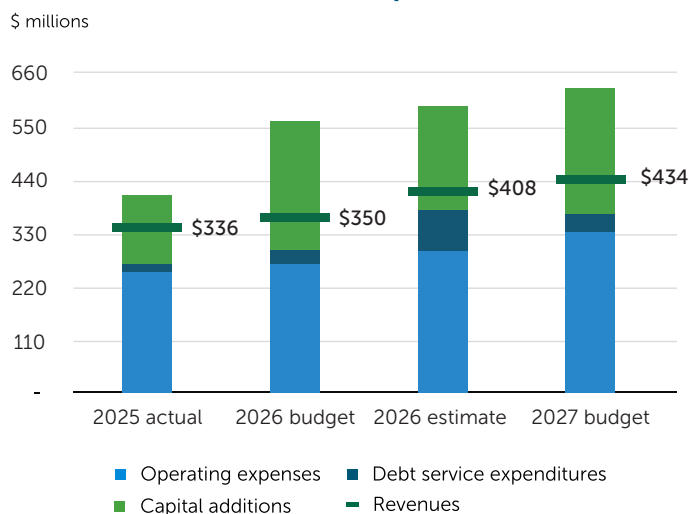
Platte River manages expenses from a broad perspective with the goal of maintaining a safe, compliant and reliable electric system, advancing environmental stewardship and supporting long-term rate stability. Platte River communicates and collaborates with the owner communities to align processes and outcomes for the benefit of all customers.

Platte River's budget includes \$738.2 million in total uses consisting of operating, capital, debt and contingency. Sources total \$434.4 million from revenues and \$303.8 million from prior reserves and debt financing. Of the \$586.8 million in operating expenses and capital additions, approximately 59% and 41% are allocated to activities supporting core operations and strategic initiatives, respectively.

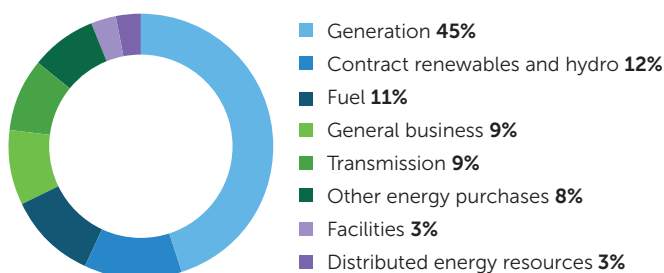
Revenues



Revenues and expenditures



Operating and capital additions



Strategic initiatives

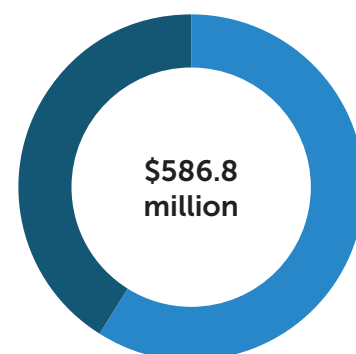
\$239.5 million, 41% of operating and capital

- Portfolio diversification, integration and optimization, \$227.6 million, 39%
- Partnership, engagement and alignment, \$6.8 million, 1%
- Organizational dynamics, \$5.1 million, 1%

Activities

- Portfolio diversification, integration and optimization
 - Dispatchable capacity through energy storage (Weld Energy Storage and distribution-level batteries), virtual power plant (distributed energy resources management systems and programs) and aeroderivative units
 - New control building at Rawhide Energy Station to support long-term operational resiliency, business continuity, accessibility and technology infrastructure requirements
 - Noncarbon resources including pursuing a new wind project
 - 2028 Integrated Resource Plan development and analysis
 - Market performance and portfolio optimization, including integration of advanced battery optimization, monetizing excess renewable energy certificates and capacity, participation in Southwest Power Pool Regional Transmission Organization stakeholder forums and strengthening natural gas risk management and procurement
 - Design rates and incentive programs to promote system benefits for the energy transition
- Partnership, engagement and alignment including engagement strategy development and deployment, joint training events and educational materials
- Organizational dynamics including leadership development programs, workforce modernization and commitment to the Just Transition Plan

Operating expenses and capital additions



- Core operations **59%**
- Strategic initiatives **41%**

Core operations

\$347.3 million, 59% of operating and capital

- Generation, including fuel, \$167.5 million, 28%
- Energy purchases including wind, solar and hydropower energy, \$115.1 million, 20%
- Transmission, \$55.1 million, 9%
- Customer energy programs, \$9.6 million, 2%

Activities

- Rawhide Energy Station and Craig Generating Station preventive, proactive maintenance and capital improvements for reliability, safety, efficiency and environmental compliance
- Rawhide Unit 1 two-week scheduled minor maintenance outage
- Continued generation from wind and solar resources under power purchase agreements, along with hydropower contracts with the Western Area Power Administration
- Ongoing operations and maintenance of the transmission and fiber optic systems
- Proactive capital investments including construction of a new substation and enhancements to physical security at existing locations
- Customer energy programs
- Ongoing communications and community engagement
- Facilities improvements
- Staffing plan to support organization changes and strategic initiatives



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Memorandum

Date: 10/21/2026

To: Board of directors

From: Jason Frisbie, general manager and chief executive officer
Dave Smalley, chief financial officer and deputy general manager
Shelley Nywall, chief financial officer – designate
Kristin Turner, director, accounting, financial reporting and budget
Jason Harris, senior manager, financial planning and rates

Subject: **Proposed 2026 Supplemental Budget and Appropriation – public hearing**

The board approved and adopted the 2026 Strategic Budget and Appropriation (Resolution No. 13-25) making appropriations for the fiscal year 2026 of \$636.1 million. An additional \$18.2 million of unspent 2025 capital appropriations were carried over into the 2026 Strategic Budget. As discussed in the financial health report, these appropriations included \$102.0 million of contingency, approximately 20% of operating expenses and capital additions prior to the capital carryover. Based on current trends and forecasts, these appropriations may be insufficient to cover Platte River's expenditures and require supplemental appropriation. However, Platte River has sufficient cash generated through revenues, prior period reserves and financing to cover these increased expenditures.

Staff recommends an additional 10% (total 30%) of operating expenses and capital additions (prior to 2025 capital appropriations to 2026) – a contingency increase of \$51.0 million to be appropriated through the attached draft supplemental budget and appropriation resolution. After 2025 capital carryover and this proposed supplement, total 2026 expenditure appropriations would be \$705.3 million. This change does not impact budgeted change in net position, Strategic Financial Plan metric results or Firm Power Service Tariff charges for either 2026 or 2027.

The total contingency of \$153.0 million is expected to be sufficient to fund Platte River's projected increases in operating expenses due to market operations, debt expenditures with the early cash redemption of Series JJ bonds and capital additions for timing shifts of projects and out-of-budget projects. Staff monitors contingency appropriations and transfers actual requirements to operating expenses, debt service expenditures and capital additions as needed as part of financial year-end close process.

At the October board meeting, staff will provide a brief overview of the proposed 2026 Supplemental Budget and Appropriation and the board will convene the required public hearing. Board adoption is scheduled for December.

Attachments

- Proposed 2026 Supplemental Budget and Appropriation
- Resolution XX-26: 2026 Supplemental Budget and Appropriation – draft

Proposed 2026 Supplemental Budget and Appropriation

Source and use of funds	2026 Strategic Budget, original appropriation	Unspent capital appropriations from 2025 budget	Supplemental budget	2026 Strategic Budget, as amended
Source of funds				
Operating revenues				
Sales to owner communities	\$ 260,939,776	\$ -	\$ -	\$ 260,939,776
Sales for resale - long-term	9,378,316	-	-	9,378,316
Sales for resale - short-term	59,826,849	-	-	59,826,849
Wheeling	7,618,644	-	-	7,618,644
Renewable energy certificate sales	2,105,000	-	-	2,105,000
Total operating revenues	339,868,585	-	-	339,868,585
Other revenues				
Interest income	9,449,450	-	-	9,449,450
Other income	833,128	-	-	833,128
Total other revenues	10,282,578	-	-	10,282,578
Total revenues	350,151,163	-	-	350,151,163
Funds from prior reserves and debt financing	285,961,662	18,153,527	51,000,000	355,115,189
Total sources	\$ 636,112,825	\$ 18,153,527	\$ 51,000,000	\$ 705,266,352
Use of funds				
Operating expenses				
Purchased power	\$ 83,804,201	\$ -	\$ -	\$ 83,804,201
Fuel	39,380,243	-	-	39,380,243
Production	58,098,933	-	-	58,098,933
Transmission	21,694,115	-	-	21,694,115
Administrative and general	46,421,681	-	-	46,421,681
Distributed energy resources	15,246,983	-	-	15,246,983
Total operating expenses	264,646,156	-	-	264,646,156
Capital additions				
Production	219,655,451	1,329,470	-	220,984,921
Transmission	16,947,559	5,010,508	-	21,958,067
General	5,935,669	11,113,549	-	17,049,218
Asset retirement obligations	1,538,649	700,000	-	2,238,649
Total capital additions	244,077,328	18,153,527	-	262,230,855
Total operating expenses and capital additions	508,723,484	18,153,527	-	526,877,011
Debt service expenditures				
Principal	16,491,805	-	-	16,491,805
Interest expense	8,897,536	-	-	8,897,536
Total debt service expenditures	25,389,341	-	-	25,389,341
Total expenditures	534,112,825	18,153,527	-	552,266,352
Contingency appropriation	102,000,000	-	51,000,000	153,000,000
Total uses	\$ 636,112,825	\$ 18,153,527	\$ 51,000,000	\$ 705,266,352

Note: Excludes projections for contingency transfers, which will be determined at year end.

RESOLUTION NO. XX-26

Background

A. Platte River Power Authority (Platte River) is a municipally owned utility and political subdivision of the state of Colorado, subject to the Local Government Budget Law of Colorado, Colorado Revised Statutes (C.R.S.) § 29-1-101, *et seq.*

B. The board of directors (board) approved and adopted the 2026 Strategic Budget and Appropriation (Resolution No. 13-25), making appropriations for the fiscal year 2026 of \$636,112,825. Resolution No. 13-25 also carried over \$18,153,527 of unspent 2025 budget capital appropriations into the 2026 Strategic Budget.

C. Originally appropriated funds may be insufficient to cover Platte River’s anticipated 2026 expenditures and require supplemental appropriation. Platte River has sufficient cash generated through revenues, prior period reserves and financing to cover these increased expenditures. Platte River staff has prepared and submitted to the board a proposed 2026 Supplemental Budget and Appropriation for the fiscal year that begins on Jan. 1, 2026, and ends on Dec. 31, 2026, and issued a public notice (on Oct. 21, 2026) that the 2026 Supplemental Budget and Appropriation was available for public inspection as required by C.R.S. § 29-1-106.

D. The board received the proposed 2026 Supplemental Budget and Appropriation and held a public hearing on Oct. 29, 2026, to consider any public comments on or objections to the 2026 Supplemental Budget and Appropriation as required by C.R.S. § 29-1-109.

E. The board has reviewed the proposed 2026 Supplemental Budget and Appropriation and determined that the cash generated through revenues, prior period reserves, and financing is sufficient to meet Platte River’s updated expenditures and financial results will provide an adequate earnings margin, all in accordance with the power supply agreements with the owner communities, Platte River’s General Power Bond Resolution (Resolution No. 05-87) and the Strategic Financial Plan (Resolution No. 13-23).

Resolution

The board of directors of Platte River Power Authority therefore resolves that:

1. The 2026 Supplemental Budget and Appropriation, in the form submitted, is approved and adopted.

RESOLUTION NO. XX-26

2. This resolution constitutes the “Platte River Power Authority 2026 Supplemental Budget and Appropriation Resolution.” This resolution increases appropriations and authorizes supplemental expenditures by \$51,000,000 for the fiscal year 2026. Together with Resolution No. 13-25, this resolution represents a complete financial plan and makes total expenditure appropriations for the fiscal year 2026 of \$705,266,352.

AS WITNESS, I have executed my name as secretary and have affixed the corporate seal of the Platte River Power Authority this 10th day of December, 2026.

Secretary

Adopted:

Vote:



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Memorandum

Date: 10/21/2026

To: Board of directors

From: Jason Frisbie, general manager and chief executive officer
Tim Blodgett, chief strategy officer
Kendal Perez, senior manager, communications, community relations, and public education
Keith Kaderly, managing partner, Inside Information

Subject: **Community survey results**

This presentation will provide an overview of the community surveys conducted in September 2026 and summarize the key findings and results.

Platte River partnered with Inside Information, Inc., an organization that specializes in surveying electric utility customers, to deploy the surveys. Residential and commercial customers were selected at random to receive the survey.

Platte River and the owner communities' communications teams collaborated to survey customers about:

- Satisfaction with their electric utility
- Awareness of their wholesale power provider
- Sentiments about the energy transition, electric utility rates and electric system reliability
- Interest in customer energy programs

Keith Kaderly, managing partner of Inside Information, will present the survey results.

This presentation is for informational purposes only and does not require board action.



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Memorandum

Date: 10/21/2026

To: Board of directors

From: Jason Frisbie, general manager and chief executive officer
Jeremy Clark, director, power markets

Subject: Southwest Power Pool market reliability operations update

At the October board meeting, Platte River staff will provide a high-level overview of Platte River's market reliability operations during the first six months of market operations in the Southwest Power Pool's Regional Transmission Organization.

Platte River entered the market on April 1, 2026 after extensive coordinated efforts beginning in mid-2023.

This presentation is for informational purposes only and does not require board action.



Platte River
Power Authority

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Operational health report

September 2026



Executive summary

System operations remained reliable throughout the month of September and net variable cost to serve load was significantly below budget despite above budget municipal loads and demand. This variance is primarily due to significantly higher market sales volume and pricing and ancillary service sales.

Platte River's generation fleet performed well. Rawhide Unit 1, Craig Unit 2 and the combustion turbines (CT) ran reliably throughout the month as directed by the Southwest Power Pool (SPP) Regional Transmission Organization (RTO). Wind generation was below budget as the Roundhouse Wind project underperformed forecasts and experienced RTO curtailments. Solar generation was also lower than expected due to RTO curtailments and some instances of wind stow. The Rawhide Prairie Solar project paired battery system had 30 discharge cycles.

Higher gas generation volume, market purchase volume and pricing and solar generation pricing resulted in above budget resource costs for the month. Higher resource costs were offset by significantly higher market sales volume and pricing, stronger ancillary service sales and lower coal generation pricing, resulting in significantly below budget net variable cost to serve load.

Performance snapshot – September

Resources	Actual versus budget (MWh)	Costs (\$/MWh)	Overall result
Coal	▼ (7,824)	▼ 5.07	- Lower Rawhide Unit 1 generation - Increased CT generation due to ancillary service sales
Natural gas	▲ 59,664	▼ 7.87	
Noncarbon	▼ (15,942)	▲ 1.71	Weaker wind and solar for the month
Generated for load	▼ (18,269)	▼ 15.48	Generated less for load and market purchases for load were at a price higher than budget
Purchased for load	▲ 29,500	▲ 5.27	
Generated for sales	▲ 54,167	▲ 26.72	Increased generation allowed for significantly more RTO sales at a much higher price

Key takeaways

Above budget municipal loads and demand increased market purchases, allowing generation to be sold at more favorable market prices. Significantly higher market sales volume and pricing and stronger ancillary service sales offset partially by significantly higher gas generation volume and market purchase volume and pricing drove net variable cost to serve load \$2.0 million significantly below budget. CT dispatch continues to be significantly higher than anticipated in the RTO, driven by low natural gas prices and the need for flexible generation to support grid reliability services. Combined with lower wind and solar output, this resulted in nearly 35% of September's total energy generation¹ being supplied by noncarbon energy resources. Year to date, approximately 40% of total energy generation¹ has been supplied by noncarbon energy.

¹This statistic measures total energy production from Platte River's resources. It does not reflect renewable energy for the owner communities, because these numbers do not account for renewable energy certificate (REC) sales, which reduce the amount of renewable energy credited to the owner communities.

Variances

September operational results

Owner community load	Budget	Actual	Variance	% variance	
Owner community demand	586 MW	639 MW	53 MW	8.9%	●
Owner community energy	265 GWh	279 GWh	14 GWh	5.6%	●
Net variable cost ¹ to serve owner community energy	\$5.9M	\$3.9M	(\$2.0M)	(37.4%)	●
	\$22.38/MWh	\$14.01/MWh	(\$8.37/MWh)		

¹The net variable operating cost to serve owner community load is equal to the sum of fuel, energy purchases and operating reserves less bilateral energy sales and total SPP settlement values, including day-ahead and real-time, transmission congestions rights (TCR) auction and transmission settlements.

Market impacts to net variable cost

Downward pressure	
Generation and market variances pushing costs lower	
Higher market sales volume and pricing	\$4.3M
Higher ancillary service sales	\$1.2M
Lower coal generation pricing	\$0.7M

Upward pressure	
Generation and market variances pushing costs higher	
Higher gas generation volume	\$3.5M
Higher market purchase volume and pricing	\$1.5M
Higher solar generation pricing	\$0.4M

Variance key: Favorable: ● | Near budget: ◆ | Unfavorable: ■

YTD operational results

Owner community load	Budget	Actual	Variance	% variance	
Owner community demand	4,878 MW	5,117 MW	239 MW	4.9%	●
Owner community energy	2,464 GWh	2,511 GWh	47 GWh	1.9%	◆
Net variable cost ¹ to serve owner community energy	\$47.0M	\$42.0M	(\$5.0M)	(12.3%)	●
	\$19.08/MWh	\$16.73/MWh	(\$2.35/MWh)		

¹The net variable operating cost to serve owner community load is equal to the sum of fuel, energy purchases and operating reserves less bilateral energy sales and total SPP settlement values, including day-ahead and real-time, TCR auction and transmission settlements.

Market impacts to net variable cost

Downward pressure	
Generation and market variances pushing costs lower	
Higher market sales volume and pricing	\$21.2M
Higher ancillary service sales	\$6.8M
Lower gas generation pricing	\$6.5M

Upward pressure	
Generation and market variances pushing costs higher	
Higher gas generation volume	\$20.9M
Higher market purchase pricing	\$5.9M
Higher solar generation pricing and volume	\$3.2M

Variance key: Favorable: ● | Near budget: ◆ | Unfavorable: ■

Disturbances

System disturbances

There were no system disturbances resulting in owner community loss of load during the month of September.

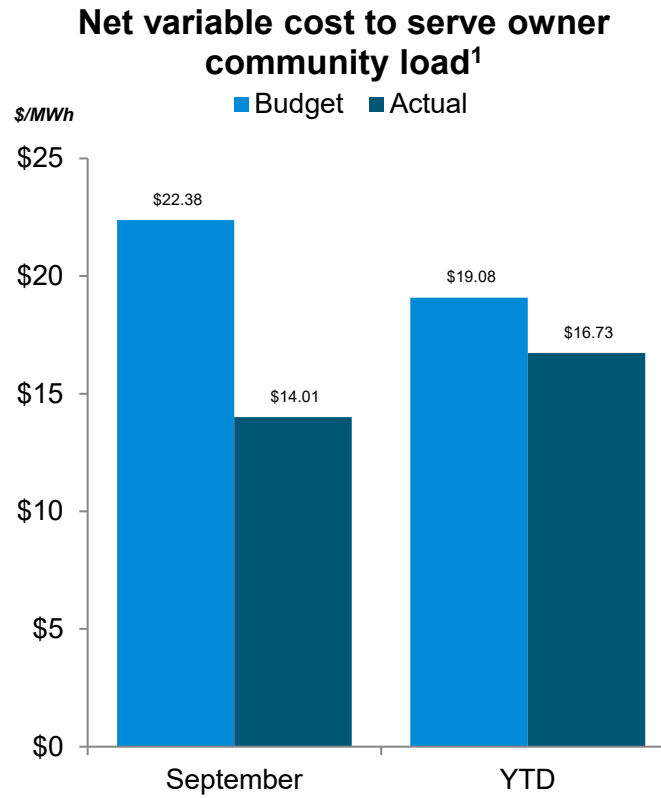
September goal		September actual		YTD total	
0	●	0	●	2	■

Communications disturbances

There were no losses in customer communications connectivity during the month of September.

September goal		September actual		YTD total	
0	●	0	●	1	■

Net variable cost to serve owner community load



¹The net variable operating cost to serve owner community load is equal to the sum of fuel, energy purchases and operating reserves less bilateral energy sales and total SPP settlement values, including day-ahead and real-time, TCR auction and transmission settlements.

Events of significance

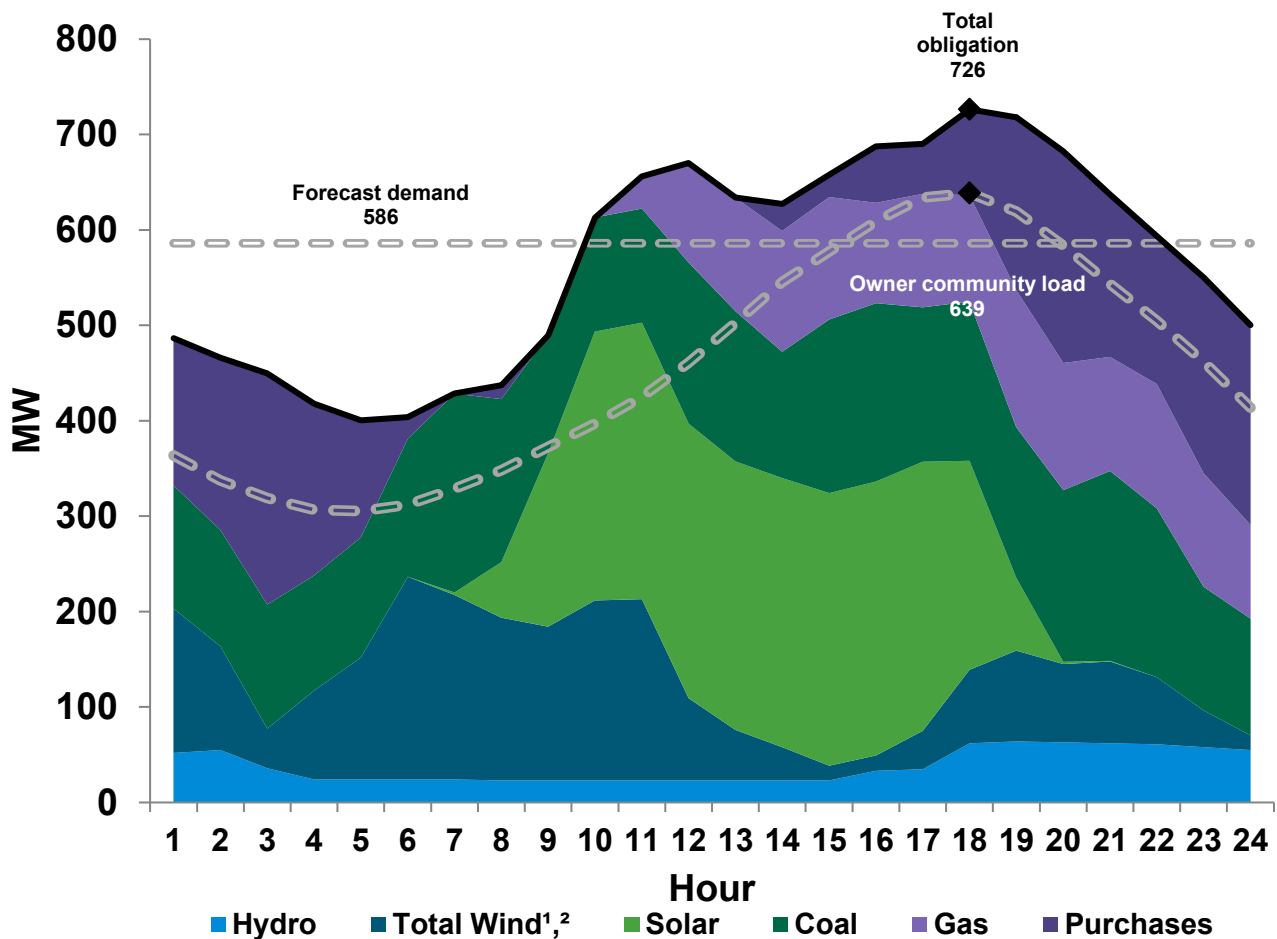
- In September, the sale of two unfirmed Windy Gap units was completed, generating \$10.4 million in revenue.
- On Sept. 1, Black Hollow Sun solar (BHS) phase 2 began commercial operation, adding 107 MW to the project and bringing its total capacity to 257 MW.
- On Sept. 14, Platte River and BNSF Railway (BNSF) entered into a transportation contract for coal deliveries to Rawhide through December 2029. This is expected to be Platte River's final coal transportation agreement with BNSF.
- On Sept. 22, the fuel handling team began a strategy of releasing BNSF locomotive power, beginning with a period of two weeks. With trains being unloaded less frequently while operating at lower loads, trains can sit for extended periods and incur significant demurrage charges. Releasing power and reclaiming coal from the stockpile eliminates or minimizes those charges.
- On Sept. 25, the Department of Energy issued a fourth emergency availability order for Craig Unit 1, directing that the unit remain available for 90 days, from Sept. 27 through Dec. 25, 2026.
- On Sept. 25, Platte River completed the sale of surplus coal inventory to Tri-State Generation and Transmission Association, Inc. The transaction supports Platte River's overall inventory management strategy.

Peak day

Peak day obligation

Peak demand for the month was 639 MW which occurred on Sept. 4, 2026, at hour ending 18:00 and was 53 MW above budget. Platte River's obligation at the time of the peak totaled 726 MW. Demand response was not called upon at the time of peak.

Peak day obligation: Sept. 4, 2026



¹Some off-system wind RECs and associated energy have been sold to another utility and, therefore, cannot be claimed as a renewable resource by Platte River or its owner communities.

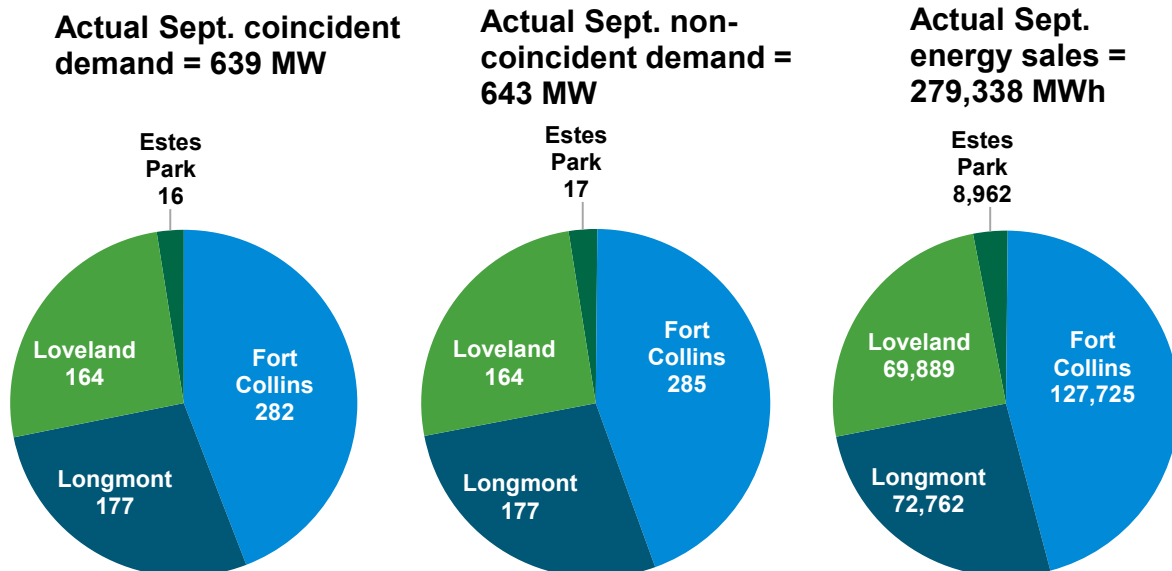
²Although Roundhouse energy remains a Platte River resource, some Roundhouse RECs have also been sold and, therefore, cannot be claimed as renewable by Platte River or its owner communities.

Owner community loads

	Sept. budget	Sept. actual	Minimum	Actual variance	
Coincident demand (MW)	586	639	516	8.9%	●
Estes Park	15	16	12	5.0%	●
Fort Collins	264	282	231	6.8%	●
Longmont	164	177	145	8.0%	●
Loveland	143	164	128	14.1%	●
Non-coincident demand (MW)	592	643	526	8.6%	●
Estes Park	16	17	22	0.0%	◆
Fort Collins	264	285	231	8.2%	●
Longmont	168	177	145	5.5%	●
Loveland	144	164	128	14.1%	●
Energy sales (MWh)	264,577	279,338		5.6%	●
Estes Park	9,417	8,962		(4.8%)	■
Fort Collins	123,252	127,725		3.6%	●
Longmont	69,525	72,762		4.7%	●
Loveland	62,383	69,889		12.0%	●

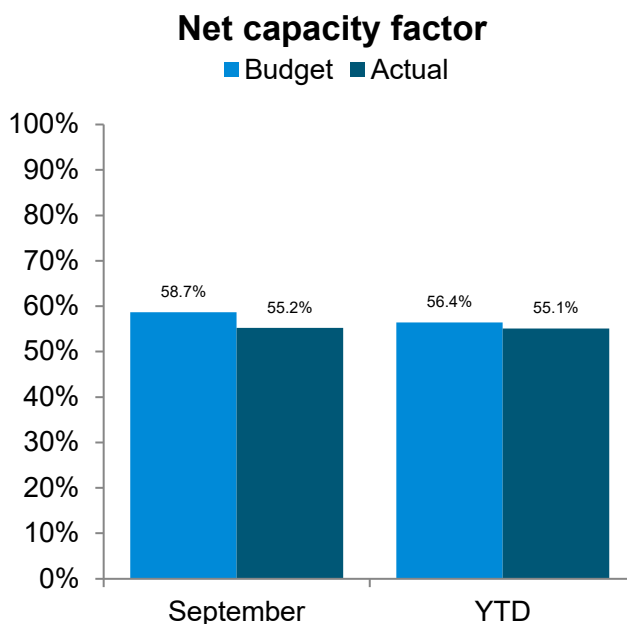
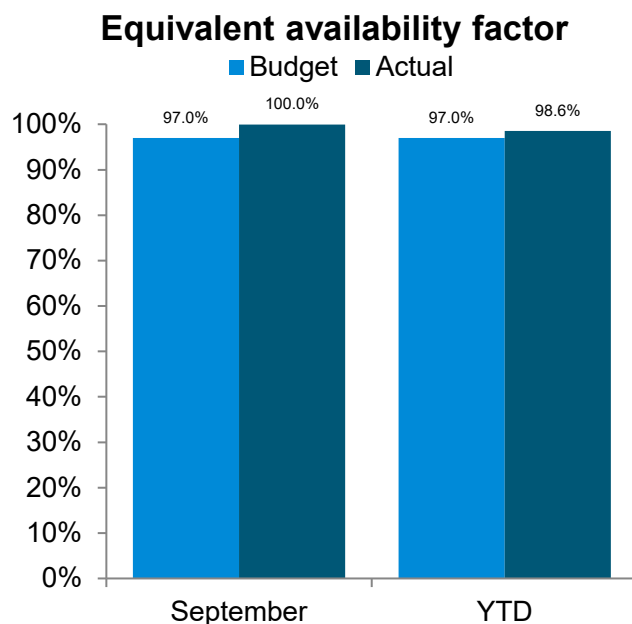
Variance key: Favorable: ● | Near budget: ◆ | Unfavorable: ■

Note: The bolded values above were those billed to the owner communities, based on the maximum of either the actual metered demand or the annual minimum ratchet.

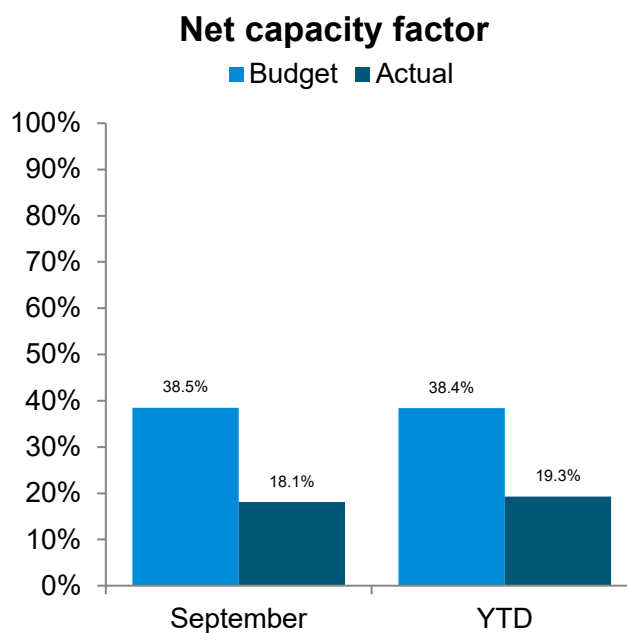
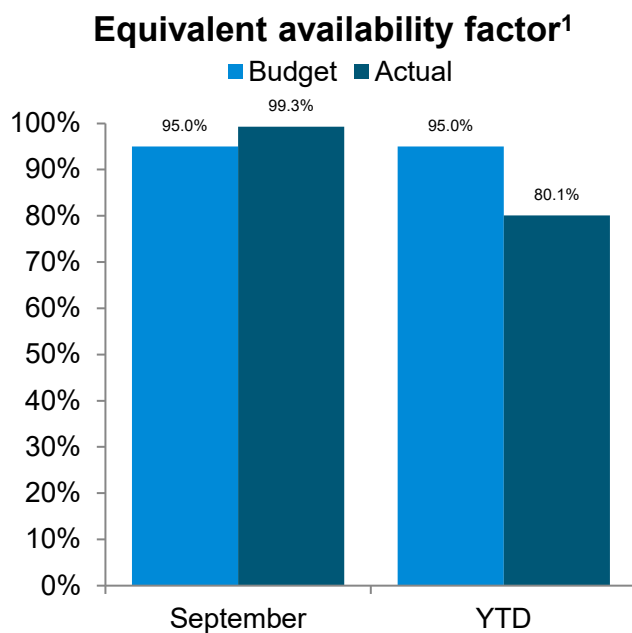


Thermal resources

Power generation – Rawhide

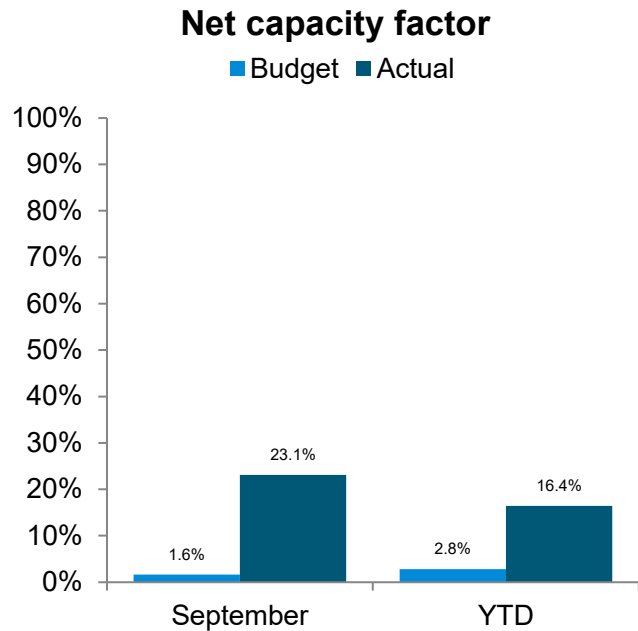
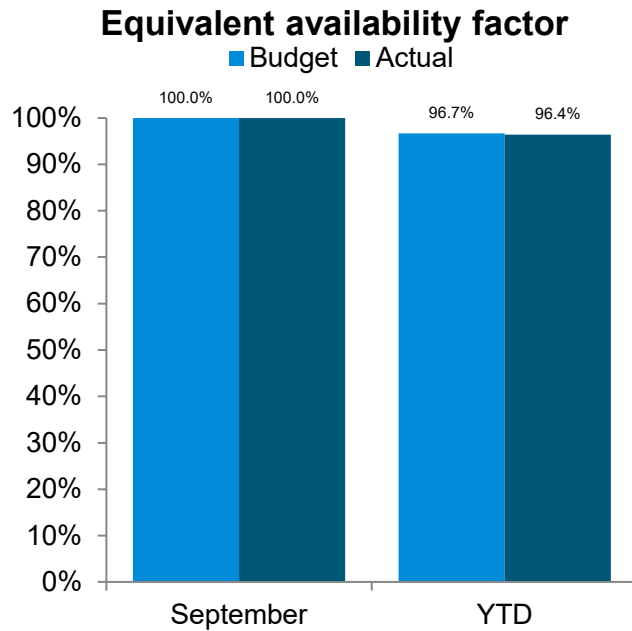


Power generation – Craig



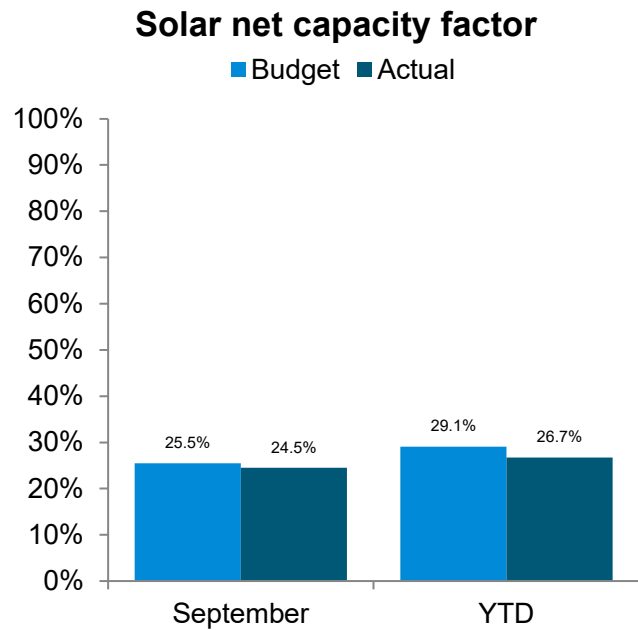
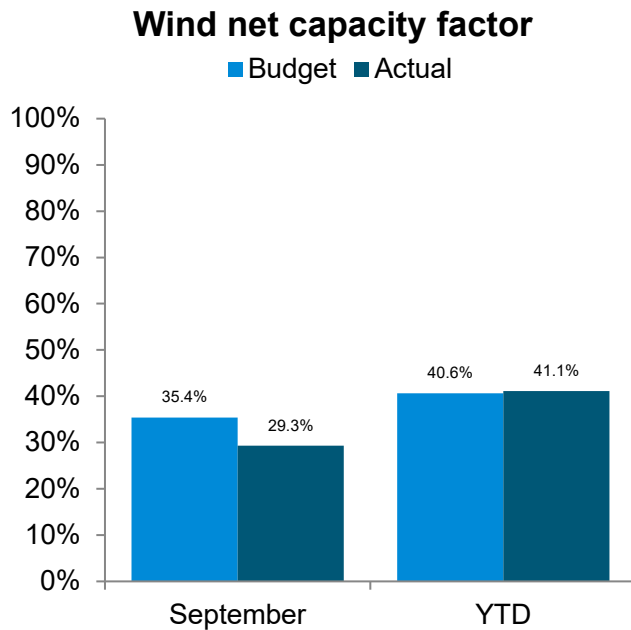
¹Estimated due to a delay of the actual results

Power generation – combustion turbines

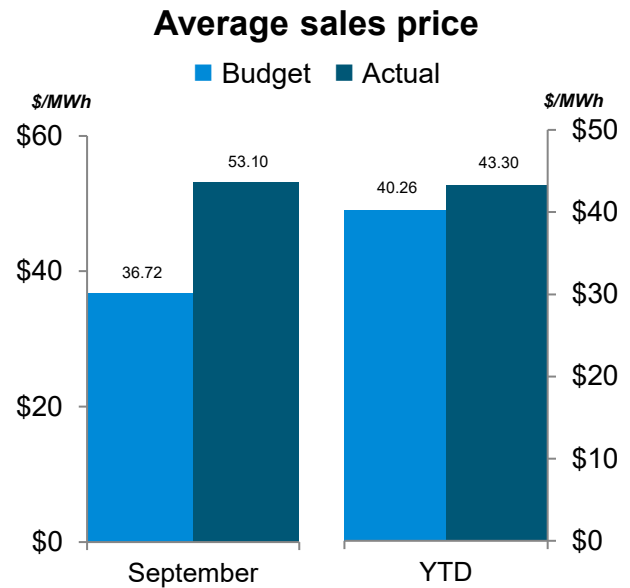
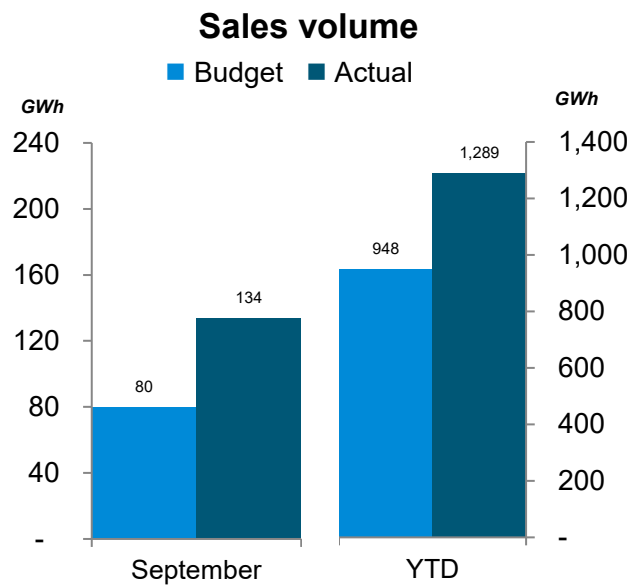


Renewable resources

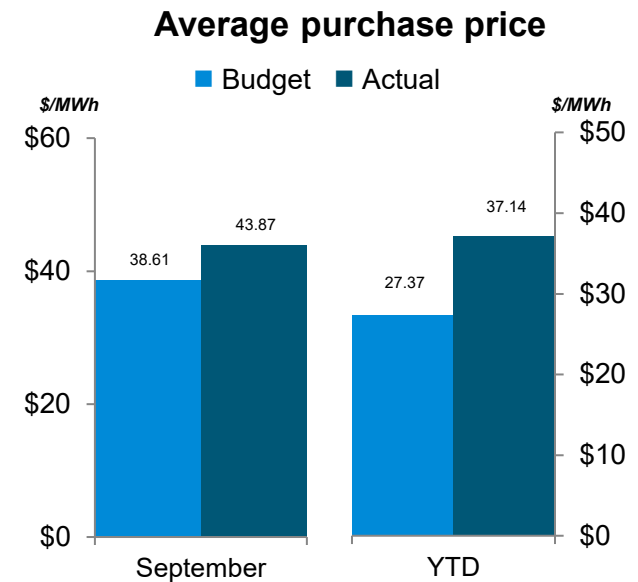
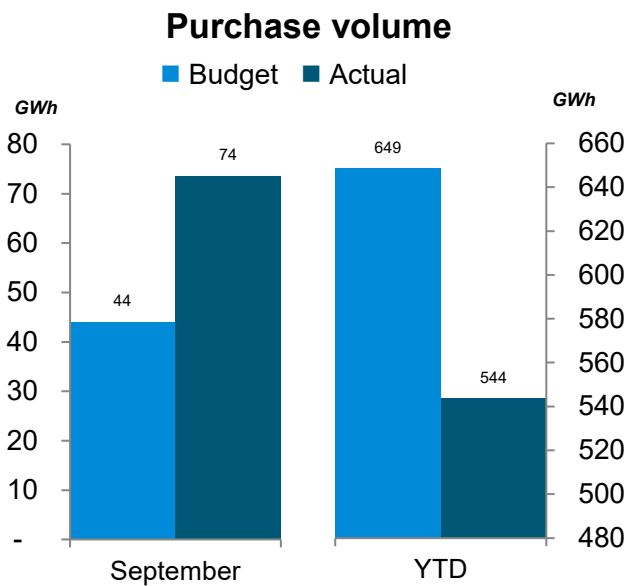
Power generation – wind and solar production



Surplus sales – energy only

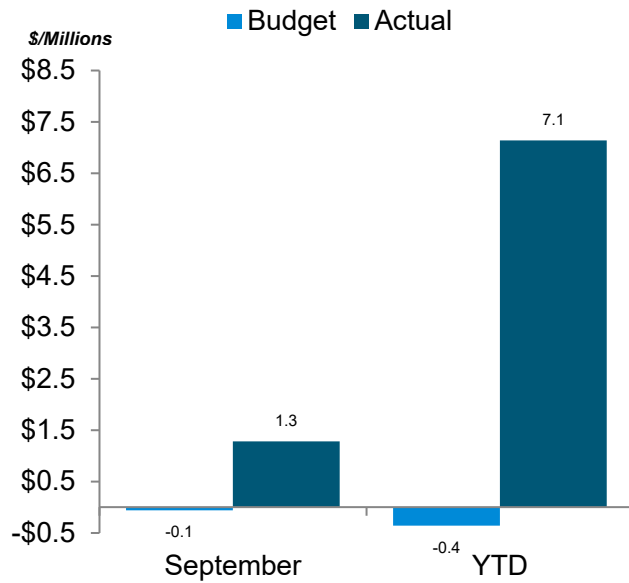


Purchased power – energy only



Ancillary Services

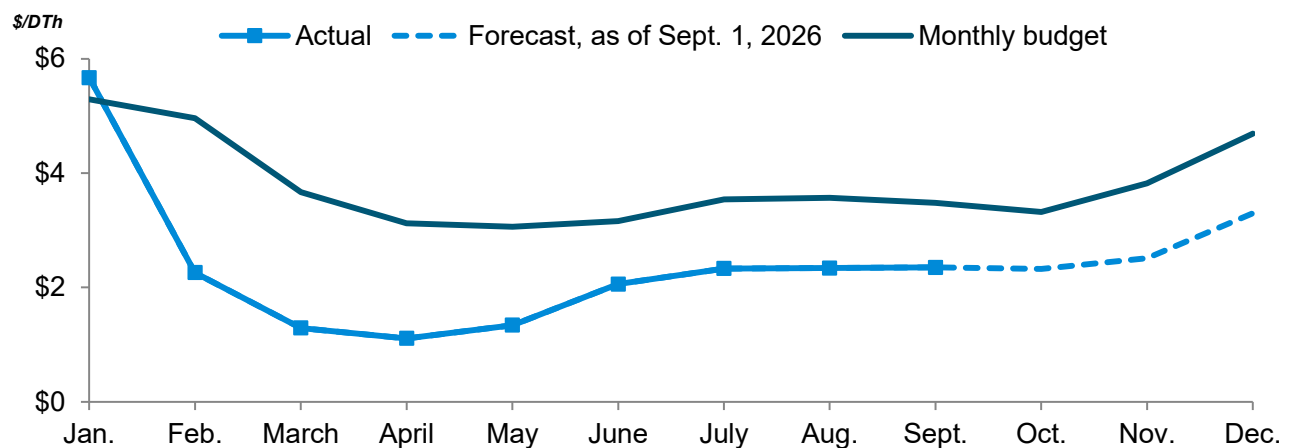
Ancillary services - sales (buyer)¹



¹Ancillary services include net sales and purchases of regulation up/down, ramp up/down, spinning reserve, supplemental reserve and uncertainty reserve.

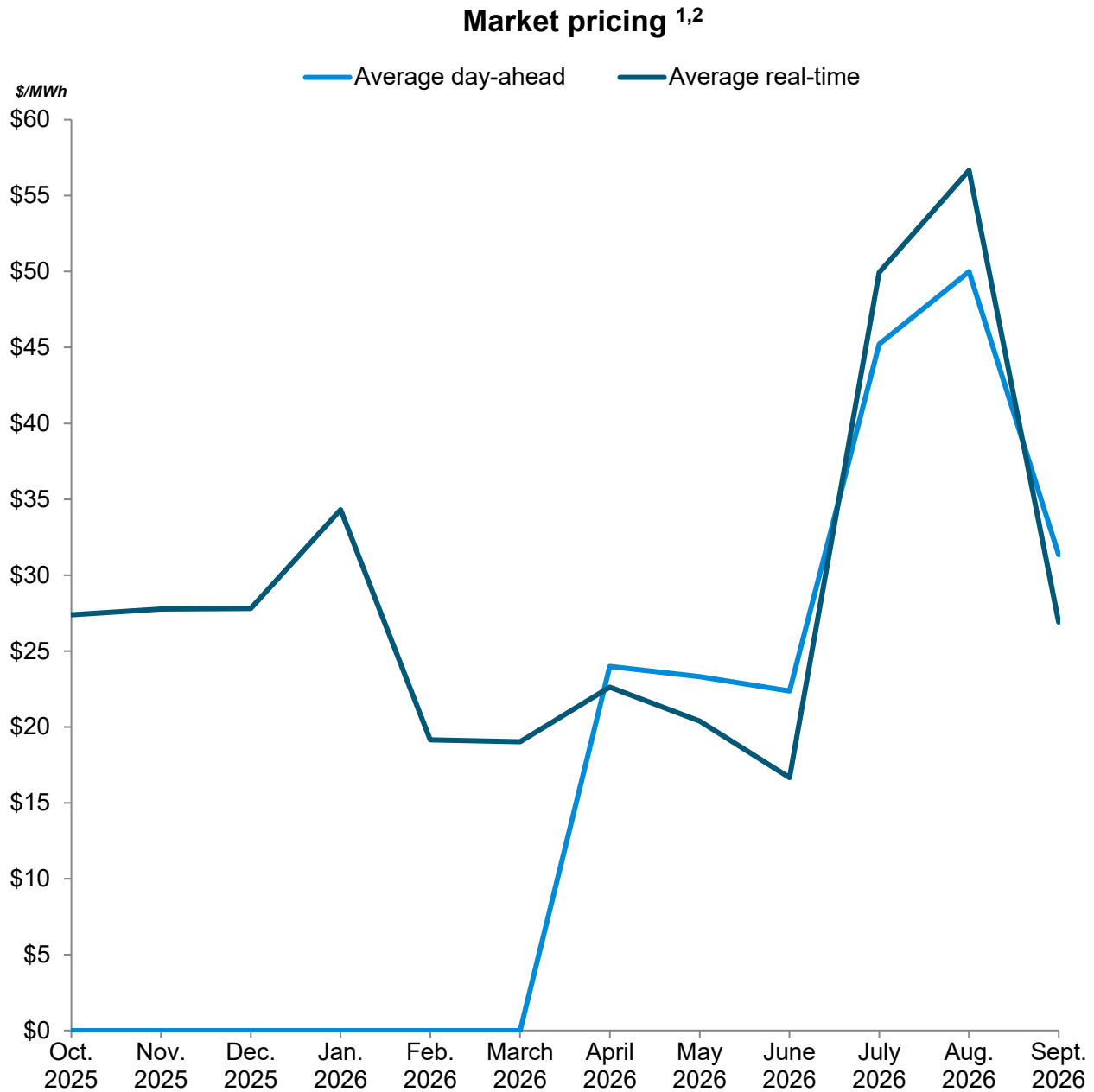
Natural gas pricing

Natural gas pricing¹



¹Forecast based on Argus North American Natural Gas forward curves. Pricing does not include transport.

Market pricing

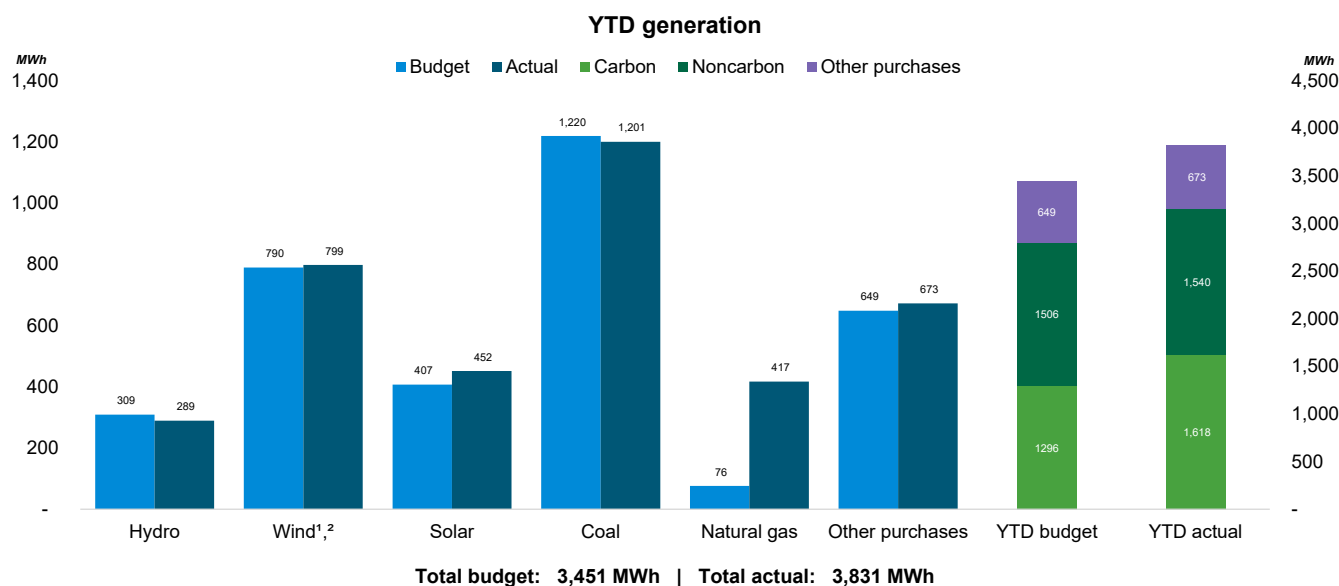
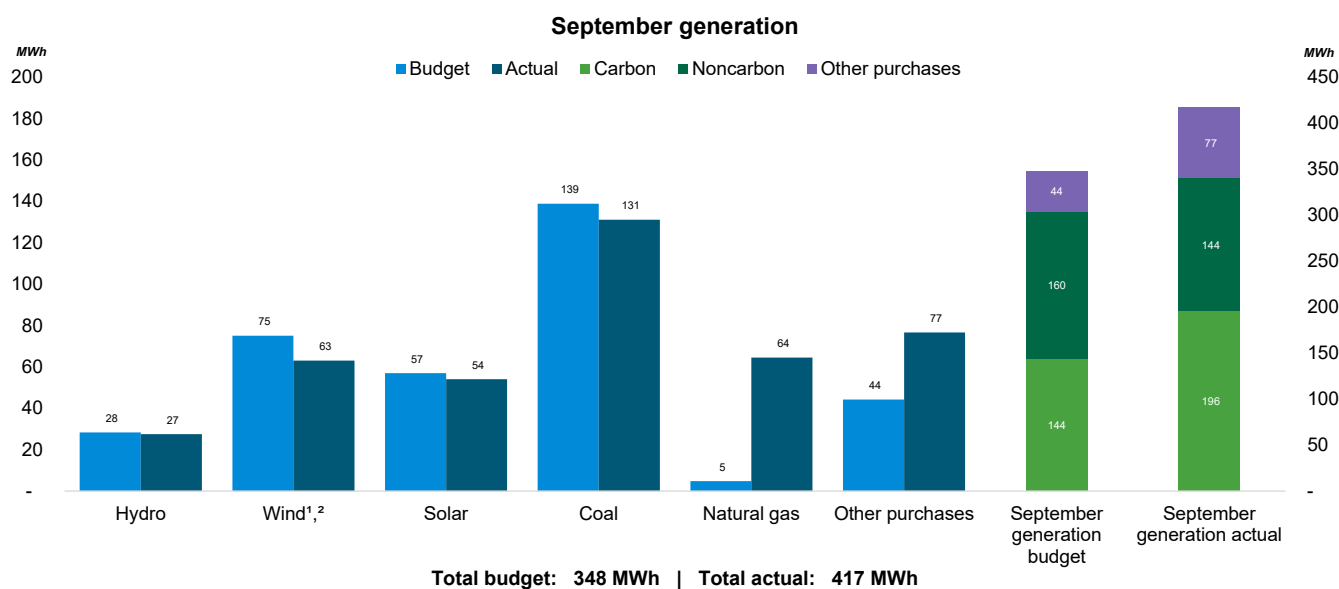


	Oct. 2025	Nov. 2025	Dec. 2025	Jan. 2026	Feb. 2026	March 2026	April 2026	May 2026	June 2026	July 2026	Aug. 2026	Sept. 2026
Maximum day-ahead	-	-	-	-	-	-	\$71.73	\$82.13	\$66.11	\$249.40	\$142.93	\$102.03
Maximum real-time	\$1,096.91	\$636.97	\$1,505.84	\$1,648.91	\$1,537.04	\$1,516.96	\$1,868.64	\$1,381.39	\$1,745.42	\$3,641.58	\$3,498.22	\$2,175.11
Minimum day-ahead	-	-	-	-	-	-	-\$10.01	-\$6.57	-\$5.85	-\$6.07	\$15.15	-\$2.04
Minimum real-time	-\$171.40	-\$40.57	-\$43.08	-\$50.61	-\$40.98	-\$69.87	-\$1,310.18	-\$633.71	-\$1,183.82	-\$1,265.47	-\$560.69	-\$567.81

¹SPP's static market pricing thresholds: Max = \$5,000 and Min = -\$1,000

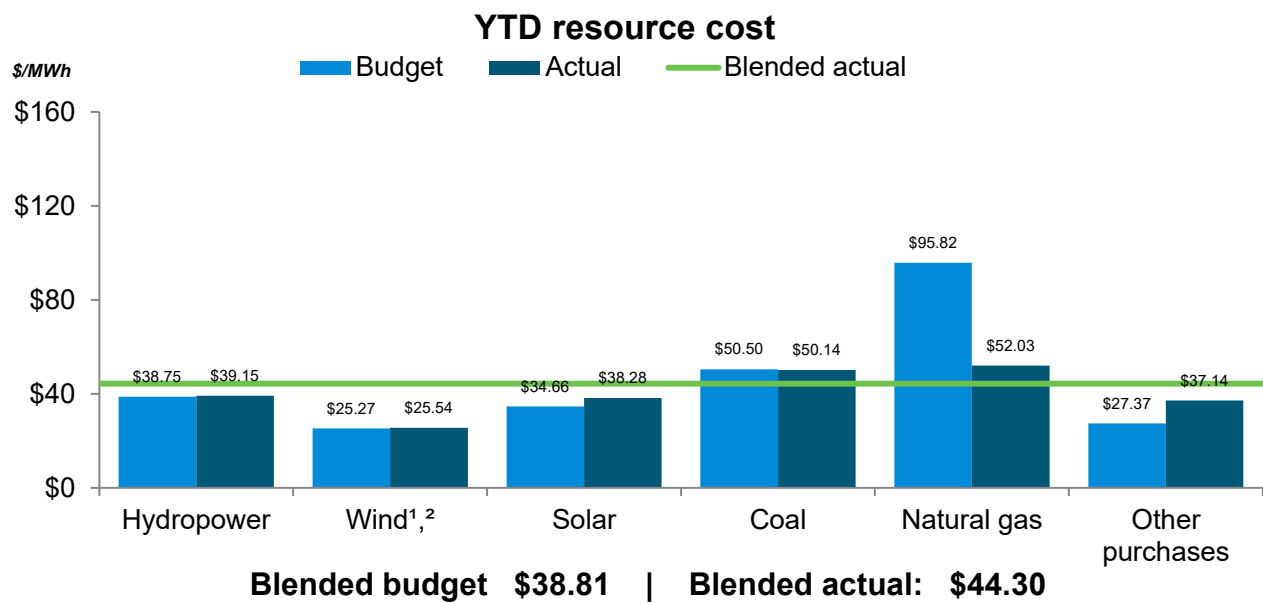
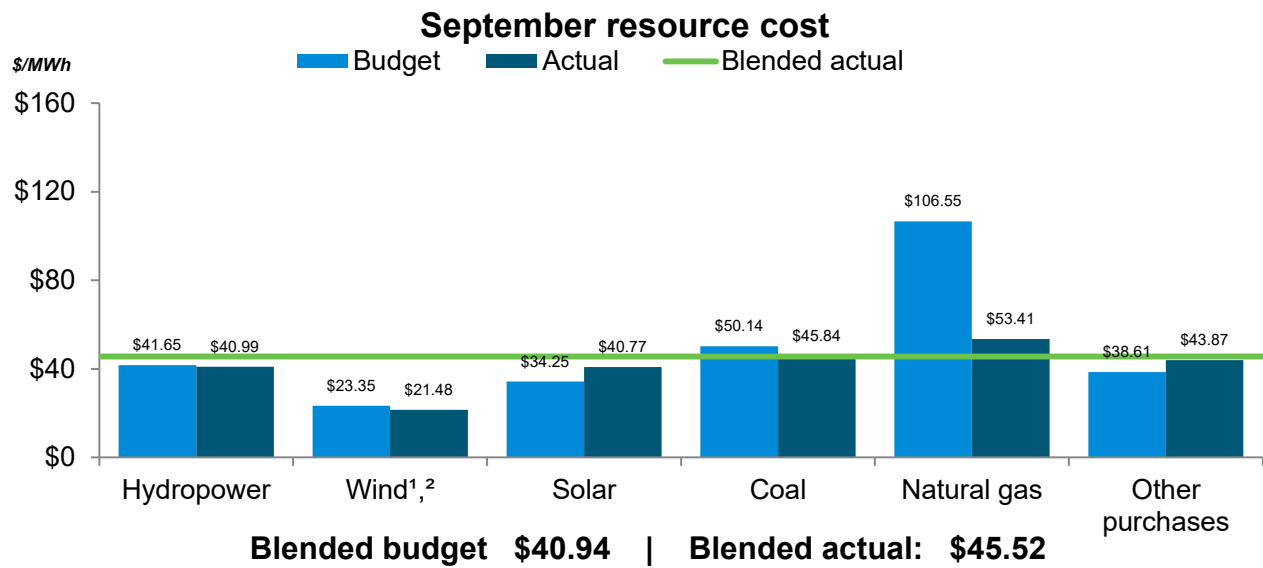
²RTO operations started April 1, 2026.

Total resources



¹Some off-system wind RECs and associated energy have been sold to another utility and, therefore, cannot be claimed as a renewable resource by Platte River or its owner communities.

²Although Roundhouse energy remains a Platte River resource, some Roundhouse RECs have also been sold and, therefore, cannot be claimed as renewable by Platte River or its owner communities.



¹Some off-system wind RECs and associated energy have been sold to another utility and, therefore, cannot be claimed as a renewable resource by Platte River or its owner communities.

²Although Roundhouse energy remains a Platte River resource, some Roundhouse RECs have also been sold and, therefore, cannot be claimed as renewable by Platte River or its owner communities.



Platte River
Power Authority

Estes Park • Fort Collins • Longmont • Loveland

Financial health report

September 2026



Financial highlights year to date

Platte River reported favorable results year to date. Change in net position of \$46.8 million was favorable by \$23.4 million compared to budget primarily due to above-budget operating revenues and above-budget nonoperating revenues (expenses), net, partially offset by above-budget operating expenses. Platte River joined the Southwest Power Pool Regional Transmission Organization (SPP RTO) on April 1, 2026. Participation represents a significant shift in how some revenues and expenses are realized. While the first several months in the market have been favorable, this may not be indicative of future results. In July, the owner communities set a new peak load of 738 MW on July 20 at 4 p.m. and recorded the highest ever energy delivered in a month of 357,252 MWh.

Key financial results ⁽¹⁾ (\$ millions)	September		Favorable (unfavorable)		Year to date		Favorable (unfavorable)		Annual budget		
	Budget	Actual			Budget	Actual					
Change in net position	\$ 2.0	\$ 1.6	■	\$ (0.4)	(20.%)	\$ 23.4	\$ 46.8	●	\$ 23.4	100. %	\$ 7.9
Fixed obligation charge coverage	2.07x	1.38x	■	(0.69x)	(33.3%)	2.19x	2.74x	●	0.55x	25.1 %	1.54x

>2% ● Favorable | 2% to -2% ◆ At or near budget | <-2% ■ Unfavorable

(1) The key financial results for the annual budget reflect projected deferred revenues of \$29.4 million according to the deferred revenue and expense accounting policy discussed in the other financial information section. The actual deferral will be determined at the end of the year.

Budgetary highlights year to date

The following budgetary highlights are presented on a budgetary basis not in conformity with generally accepted accounting principles (GAAP).

Key budgetary results (\$ millions)	September		Favorable (unfavorable)			Year to date		Favorable (unfavorable)			Annual budget
	Budget	Actual				Budget	Actual				
Total revenues	\$ 28.5	\$ 29.5	●	\$ 1.0	3.5%	\$ 265.8	\$ 311.6	●	\$ 45.8	17.2%	\$ 350.2
Sales to owner communities	22.4	23.8	●	1.4	6.3%	199.5	204.2	●	4.7	2.4%	261.0
Sales for resale - long-term	0.4	0.3	■	(0.1)	(25.0%)	7.9	7.5	■	(0.4)	(5.1%)	9.4
Sales for resale - short-term	3.7	10.2	●	6.5	175.7%	43.2	78.2	●	35.0	81.0%	59.8
Wheeling	0.6	(6.0)	■	(6.6)	(1,100.0%)	5.8	10.1	●	4.3	74.1%	7.6
Renewable energy certificate sales	0.6	-	■	(0.6)	(100.0%)	1.5	2.4	●	0.9	60.0%	2.1
Interest and other income	0.8	1.2	●	0.4	50.0%	7.9	9.2	●	1.3	16.5%	10.3
Total operating expenses	\$ 21.6	\$ 26.2	■	\$ (4.6)	(21.3%)	\$ 200.6	\$ 227.1	■	\$ (26.5)	(13.2%)	\$ 264.6
Purchased power	6.8	9.4	■	(2.6)	(38.2%)	64.7	81.6	■	(16.9)	(26.1%)	83.8
Fuel	2.9	5.1	■	(2.2)	(75.9%)	28.3	42.8	■	(14.5)	(51.2%)	39.4
Production	5.0	5.3	■	(0.3)	(6.0%)	45.1	43.7	●	1.4	3.1%	58.1
Transmission	1.6	1.6	◆	-	0.0%	16.8	17.3	■	(0.5)	(3.0%)	21.7
Administrative and general	4.2	3.5	●	0.7	16.7%	35.4	32.8	●	2.6	7.3%	46.4
Distributed energy resources	1.1	1.3	■	(0.2)	(18.2%)	10.3	8.9	●	1.4	13.6%	15.2
Capital additions	\$ 14.0	\$ 21.5	■	\$ (7.5)	(53.6%)	\$ 199.3	\$ 94.4	●	\$104.9	52.6%	\$ 262.2
Debt service expenditures	\$ 2.1	\$ 63.8	■	\$ (61.7)	(2,938.1%)	\$ 18.0	\$ 78.6	■	\$ (60.6)	(336.7%)	\$ 25.4

>2% ● Favorable | 2% to -2% ◆ At or near budget | <-2% ■ Unfavorable

Total revenues, \$45.8 million above budget

Key variances greater than plus or minus 2%

- **Sales to owner communities** were above budget \$4.7 million. Demand revenues were \$3.1 million or 4.2% above budget as non-coincident and coincident billing demand were above budget 4.1% and 3.9%, respectively. Energy revenues were \$1.3 million or 1.2% above budget. Owner community charge revenues were \$0.3 million or 1.9% above budget.

- **Sales for resale - long-term** were below budget \$0.4 million due to below-budget wind generation resold to third parties and no calls on a capacity contract.
- **Sales for resale - short-term** were above budget \$35.0 million. Market energy sales were \$21.2 million above budget as volume and average price were above budget 317.9% and 0.6%, respectively. In addition, operating reserves were \$19.1 million above budget and partially offset by \$2.2 million below-budget transmission congestion rights surplus hedge revenue. Bilateral sales were \$2.8 million below budget as energy volume and average price were below budget 10.2% and 3.4%, respectively. Short-term capacity sales were \$0.3 million below budget due to no calls on a capacity contract.
- **Wheeling** was above budget \$4.3 million primarily due to above-budget point-to-point and network integration transmission revenues which are a component of market operations.
- **Renewable energy certificate sales** were above budget \$0.9 million due to unbudgeted sales of 2025 vintage renewable energy certificates, partially offset by below-budget sales of 2026 vintage renewable energy certificates and unfavorable pricing.
- **Interest and other income** was above budget \$1.3 million primarily due to higher interest income earned on investments.

Total operating expenses, \$26.5 million above budget

Key variances greater than plus or minus 2%

- **Purchased power** was \$16.9 million above budget. The above-budget expenses include: 1) operating reserves, 2) market purchases and 3) solar and wind generation (commercial operation for Black Hollow Sun phase 2 began on Sept. 1, 2026). The below-budget expenses include: 1) bilateral purchases and 2) hydropower purchases.
- **Fuel** was \$14.5 million above budget.

Natural gas 99% of the variance at \$14.4 million. Generation was above budget primarily due to frame combustion turbines generating at much higher capacity factors, as dispatched in the SPP RTO market, due to the units' flexibility and ramp rates combined with historically low commodity prices. Additional fuel was required due to a lower average heat rate. Partially offsetting the above-budget variances was a below-budget average price due to lower commodity market prices.

Coal - Rawhide Unit 1 1% of the variance at \$0.1 million. Price was above budget due to an unbudgeted stockpile adjustment and higher than anticipated fuel surcharge. Generation was below budget primarily due to market conditions and unplanned outages. Less fuel was required due to a more efficient heat rate.
- **Distributed energy resources** were \$1.4 million below budget due to personnel expenses, slower participation in commercial energy upgrades, retro-commissioning services, advising and assessment services, consumer engagement rebate offerings and delayed virtual power plant program development, partially offset by higher participation in residential retrofits.

- **Production, transmission, and administrative and general** were \$3.5 million below budget. The below-budget expenses include: 1) Rawhide non-routine projects, 2) software and hardware, 3) personnel, 4) Rawhide Unit 1's scheduled screen outage and unplanned outages, 5) resource planning initiatives and 6) travel and training. The above-budget expenses include: 1) wheeling, 2) costs incurred in response to the emergency orders from the U.S. Department of Energy regarding Craig Unit 1, 3) Craig operating expenses, 4) technology consulting, 5) Windy Gap water expenses and 6) environmental services. The net below-budget variance is expected to be spent by the end of the year.

Capital additions, \$104.9 million below budget

Year-end estimates as of September 2026

The projects listed below are projected to end the year with a budget variance of more than \$100,000. In addition, the amounts below are costs for 2026 and may not represent the total cost of the project. Further changes to capital projections are anticipated and staff will continue to monitor spending estimates and appropriate funding.

Project (\$ thousands)	2026 budget	Estimate	Favorable (unfavorable)	Carryover request
Below budget projects				
* Aeroderivative combustion turbines - Rawhide - This project will be below budget due to vendor payment timing shifting to future years after revised payment schedules were received. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 210,789	\$ 145,555	\$ 65,234	\$ 65,234
Substation expansion and reliability upgrade - Rawhide Substation - This project will be below budget due to contract delays and long lead times on equipment. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 9,000	\$ 3,500	\$ 5,500	\$ 5,500
** Fiber optic expansion - Long-Haul West (Loveland to Longmont) - This project will be below budget due to delays with the remaining crossing agreements as there are multiple ditches along this fiber span. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 3,837	\$ 450	\$ 3,387	\$ 3,387
Transformer T1 replacement - Longs Peak Substation - This project will be below budget due to long lead times on equipment and construction will be delayed to 2027. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 1,408	\$ 100	\$ 1,308	\$ 1,308
12.47-kilovolt switchgear replacement - Rawhide - This project will be below budget due to restricted outage schedules for the frame combustion turbines. Installation of the switchgear cannot occur until a longer combustion turbine Unit F outage in late 2027. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 2,295	\$ 1,295	\$ 1,000	\$ 1,000
Distribution battery storage interconnection - City of Loveland - This project will be below budget due to delays in obtaining land rights, which is now complete. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 950	\$ 5	\$ 945	\$ 945

Project (\$ thousands)	2026 budget	Estimate	Favorable (unfavorable)	Carryover request
480 V switchgear replacement - combustion turbine Unit F - This project will be delayed due to internal resource limitations and resources shifting to higher priority projects. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 856	\$ 20	\$ 836	\$ 836
Water infrastructure - aeroderivative units - This project will be below budget as the project schedule has shifted to align with the aeroderivative combustion turbine project. Conceptual design and equipment selection will occur this year. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 1,005	\$ 205	\$ 800	\$ 800
** Distributed energy resources management system - This project will be below budget as a portion of software costs are not expected until next year. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 2,854	\$ 2,092	\$ 762	\$ 762
Distribution battery storage interconnection - Town of Estes Park - This project will be below budget due to additional time needed to assess cost impacts to the site's mountainous topography. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 949	\$ 200	\$ 749	\$ 749
Circuit switcher (T1 and T2) addition - Rogers Road Substation - This project will be below budget due to long lead times on equipment. The equipment will not be received this year and construction will be delayed to 2027. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 750	\$ 10	\$ 740	\$ 740
Trapper Mine post-mining reclamation - This asset retirement obligation will be below budget due to slower than anticipated reclamation activity. Additionally, Trapper mine will begin funding mine reclamation activities once mining operations conclude in September with minimal, if any, future owner contributions.	\$ 1,539	\$ 818	\$ 721	\$ -
Substation - Loveland Southeast - This project will be below budget due a delay in the construction timeline and design is no longer required this year. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 701	\$ 11	\$ 690	\$ 690
Distribution battery storage interconnection - City of Fort Collins - This project will be below budget as the project schedule and cost estimates were refined based on preliminary engineering completed in 2026. <i>A portion of the below-budget funds will be requested to be carried over into 2027.</i>	\$ 949	\$ 299	\$ 650	\$ 250
Distribution battery storage interconnection - City of Longmont - This project will be below budget as the project schedule and cost estimates were refined based on preliminary engineering completed in 2026. <i>A portion of the below-budget funds will be requested to be carried over into 2027.</i>	\$ 949	\$ 299	\$ 650	\$ 250
Relay panel and breaker replacements transformer T3 addition - Airport Substation - This project will be below budget due to efficiencies gained in combining projects at the substation which reduced project labor and limited transmission system outages. <i>A portion of the below-budget funds will be requested to be carried over into 2027.</i>	\$ 3,096	\$ 2,517	\$ 579	\$ 150

Project (\$ thousands)	2026 budget	Estimate	Favorable (unfavorable)	Carryover request
Network replacement - Rawhide - This project will be below budget due to less equipment needed and lower project management costs than anticipated.	\$ 600	\$ 161	\$ 439	\$ -
Fire training pond closure - This asset retirement obligation will be below budget due to less excavation required after confirmation from Colorado Department of Public Health and Environment.	\$ 700	\$ 275	\$ 425	\$ -
** 115-kilovolt transmission line replacement - Drake transmission line - This project will be below budget as site restoration work was completed by the pole bracing contractor, resulting in cost savings.	\$ 1,841	\$ 1,553	\$ 288	\$ -
Purge credit - frame combustion turbine - This project will be below budget as the project schedule is delayed to align with the frame combustion turbine outage in the spring of 2027 in an effort to combine all major maintenance and capital work. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 476	\$ 201	\$ 275	\$ 275
Generator step-up protection migration - combustion turbine units A-D - This project will be below budget due to restricted outage schedules for the frame units resulting in delayed installation and project completion. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 275	\$ 15	\$ 260	\$ 260
* Evergreen controls hardware upgrade - Rawhide Unit 1 - This project will be below budget due to vendor costs being lower than anticipated at project closeout.	\$ 71	\$ (182)	\$ 253	\$ -
Gas control valve replacement - frame combustion turbine - This project will be below budget as the project schedule is delayed to align with the frame combustion turbine outage in the spring of 2027 in an effort to combine all major maintenance and capital work. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 740	\$ 500	\$ 240	\$ 240
* Data management and analytics platform - This project will be below budget as fewer contract hours were required to complete final data modeling and engineering than originally anticipated.	\$ 381	\$ 147	\$ 234	\$ -
Relay upgrades - Meadow Substation - This project will be below budget due to internal resources shifting to higher priority projects. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 220	\$ 70	\$ 150	\$ 150
* Fiber optic optical ground wire installation - Long-Haul East (Timberline to Harmony) - This project will be below budget due to lower material and labor costs than anticipated.	\$ 591	\$ 472	\$ 119	\$ -
Above budget projects				
Server and storage replacement - This project will be above budget due to significant price increases in the technology equipment supply chain and excessive lead times. Additional capacity was purchased to align with projects forecasted in upcoming years. Equipment was ordered in 2026 to be received timely and at the lowest cost.	\$ 658	\$ 4,936	\$ (4,278)	\$ -

Project (\$ thousands)	2026 budget	Estimate	Favorable (unfavorable)	Carryover request
* Storage outbuilding - headquarters - This project will be above budget due to acceleration of the project, moving construction to the current year. After internal design changes and permitting delays, construction will shift further into 2027. <i>Additional funds were requested in 2026, of which a portion will be requested to be carried over into 2027.</i>	\$ 100	\$ 1,142	\$ (1,042)	\$ 2,848
Evergreen controls hardware upgrade - gas yard - This project will be above budget due to the project timeline being accelerated to occur in 2026 rather than occurring over two years with completion in 2027. Completing the project in the current year will avoid potential part failures impacting monitoring capabilities and reliability of the combustion turbines.	\$ 1,118	\$ 1,818	\$ (700)	\$ -
Regional transmission organization market software - This project will be above budget due to the complexity of the market implementation and additional licenses.	\$ 214	\$ 710	\$ (496)	\$ -
Transformer T3 replacement - Timberline Substation - This project will be above budget due to increased construction contractor costs. The 2026 budget was finalized prior to receiving construction bids.	\$ 400	\$ 887	\$ (487)	\$ -
* Operator station retrofit - Boyd Substation - This project will be above budget to complete a retrofit of the building's interior to provide a dedicated space for operator stations. The project began in 2025 but timing did not allow all costs to be included in the 2026 budget.	\$ 69	\$ 278	\$ (209)	\$ -
Compliance management software - This project will be above budget due to a subscription payment required ahead of the software go live date.	\$ 348	\$ 488	\$ (140)	\$ -
* HVAC unit replacements - substations - This project will be above budget as the roof top units being replaced will be upgraded to meet the anticipated cooling requirements of the selected space. The mechanical and electrical infrastructure as well as the fire suppression system will need to be modified as a result of the units selected.	\$ 124	\$ 245	\$ (121)	\$ -
Out-of-budget projects				
** Combustion component spare parts - combustion turbine units A-D - This project will purchase a spare set of combustion hardware. Due to increased starts and runtime of the units in the SPP RTO market, the spare parts will significantly reduce downtime for maintenance and increase reliability and availability of the units.	\$ -	\$ 1,921	\$ (1,921)	\$ -
Site preparation (fire training facility) - aeroderivative combustion turbines - This project will complete excavation and proper disposal of soil previously planned to serve as backfill for the aeroderivative combustion turbine project. <i>Funds were requested in 2026, of which a portion will be requested to be carried over into 2027.</i>	\$ -	\$ 1,740	\$ (1,740)	\$ 175
** Combustion and turbine component spare parts - combustion turbine Unit F - This project will purchase refurbished combustion and turbine components that can be used as emergency spares or installed during an outage. The spare components reduce the risk of a prolonged forced or planned outage and increase reliability and availability of the unit.	\$ -	\$ 1,144	\$ (1,144)	\$ -

Project (\$ thousands)	2026 budget	Estimate	Favorable (unfavorable)	Carryover request
Energy management system and Rawhide controls server replacement - This project will replace aging infrastructure servers that support the energy management system and Rawhide's control network. This infrastructure supports critical operations and is used to monitor and control the bulk electric system and generation. Due to long lead times, equipment must be ordered in the current year.	\$ -	\$ 865	\$ (865)	\$ -
Technology infrastructure networking - This project will purchase and install equipment to establish high capacity network connectivity between headquarters and the disaster recovery center.	\$ -	\$ 521	\$ (521)	\$ -
* Optical ground wire replacement - Rawhide to Roundhouse - This project will replace damaged optical ground wire used for communication between Rawhide Substation and the Roundhouse wind generation facility.	\$ -	\$ 504	\$ (504)	\$ -
** Enterprise asset management - This project will implement a solution to effectively and efficiently maintain and manage both the existing frame combustion turbines and the aeroderivative combustion turbines. The solution will provide the ability to monitor, track, maintain and repair the turbines as part of an overall ongoing maintenance plan. Current year costs are anticipated to be used for planning and design.	\$ -	\$ 500	\$ (500)	\$ -
Technology infrastructure building - headquarters - This project will construct a new building which will include rack space, a staging area with secured storage, mechanical and electrical rooms and a room for additional office space. Current year costs are anticipated to be used for project design and permitting.	\$ -	\$ 350	\$ (350)	\$ -
Metering current transformer KV8A replacement - Ault Substation Western Area Power Administration (WAPA) - This project will replace a high voltage current transformer on the Severance transmission line terminal at the WAPA Ault Substation.	\$ -	\$ 285	\$ (285)	\$ -
Bently security upgrades - combustion turbine units A and B - This project will upgrade existing vibration racks and transient data interface secure modules on combustion turbine units A and B.	\$ -	\$ 240	\$ (240)	\$ -
** Switch 1683 replacement - Ault Substation WAPA - This project will replace a failed 230-kilovolt switch at the WAPA Ault Substation.	\$ -	\$ 200	\$ (200)	\$ -
Station service - Dixon Creek Substation - This project will install electric equipment required for a new source of station service power. Current year costs are anticipated to be used for project design and material procurement.	\$ -	\$ 150	\$ (150)	\$ -
Dust and vent scrubber addition - Rawhide Unit 1 - This project will add a dust and vent scrubbing system to the recycle mix tanks to remove fugitive dust from tank head space which will increase reliability of dust level indication and automated system control.	\$ -	\$ 143	\$ (143)	\$ -
Headquarters building mechanical system upgrade - This project will upgrade the mechanical system at the headquarters building. Current year costs are anticipated to be used for project design and formal scope definition.	\$ -	\$ 134	\$ (134)	\$ -

Project (\$ thousands)	2026 budget	Estimate	Favorable (unfavorable)	Carryover request
** Information technology server room modifications - headquarters - This project will upgrade electrical and mechanical components in the server room to house additional information technology equipment.	\$ -	\$ 121	\$ (121)	\$ -
Exhaust silencer replacement - combustion turbine Unit F - This project will replace the exhaust silencers with an upgraded material as the existing silencers are degrading. A 10% milestone payment is needed in 2026 and the replacement will occur in 2027.	\$ -	\$ 119	\$ (119)	\$ -
Delayed projects				
** Fiber optic expansion - Lyons to Longmont - This project will be delayed due to ongoing contract negotiations with the counterparty. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 1,112	\$ -	\$ 1,112	\$ 1,112
** Fiber Manager data migration - This project will be delayed to reach a consensus with the owner communities on overall project direction. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 213	\$ -	\$ 213	\$ 213
Dissolvable gas analysis - combustion turbine units A-D - This project will be delayed due to internal resource limitations and resources shifting to higher priority projects. <i>The below-budget funds will be requested to be carried over into 2027.</i>	\$ 198	\$ -	\$ 198	\$ 198
Canceled projects				
Turbine lube oil filtration skids upgrade - combustion turbine units A-D - This project was canceled as no contaminants were found in oil testing and the additional filtration system is no longer needed.	\$ 200	\$ -	\$ 200	\$ -

* Project details or amounts have changed since last report.

** Project is new to the report.

Debt service expenditures, \$60.6 million above budget

Key variances greater than plus or minus 2%

Debt service expenditures include principal and interest expense for power revenue bonds and for lease and subscription liabilities.

Debt service expenditures (\$ thousands)	September		Favorable (unfavorable)		Year to date		Favorable (unfavorable)		Annual budget
	Budget	Actual			Budget	Actual			
Total bond redemption	\$ -	\$ 62,033	■	\$ (62,033) (100.0%)	\$ -	\$ 62,033	■	\$ (62,033) (100.0%)	\$ -
Early redemption of Series JJ	-	62,033	■	(62,033) (100.0%)	-	62,033	■	(62,033) (100.0%)	-
Total principal	\$ 1,242	\$ 941	●	\$ 301 24.2%	\$ 11,759	\$ 11,261	●	\$ 498 4.2%	\$ 16,492
Power revenue bonds	1,224	93	●	1,131 92.4%	10,739	9,551	●	1,188 11.1%	14,412
Lease and subscription liabilities	18	848	■	(830) (4,611.1%)	1,020	1,710	■	(690) (67.6%)	2,080
Total interest expense	\$ 866	\$ 874	◆	\$ (8) (0.9%)	\$ 6,252	\$ 5,347	●	\$ 905 14.5%	\$ 8,897
Power revenue bonds	865	828	●	37 4.3%	6,217	5,268	●	949 15.3%	8,812
Lease and subscription liabilities	1	46	■	(45) (4,500.0%)	35	79	■	(44) (125.7%)	85
Total debt service expenditures	\$ 2,108	\$ 63,848	■	\$ (61,740) (2,928.8%)	\$ 18,011	\$ 78,641	■	\$ (60,630) (336.6%)	\$ 25,389

>2% ● Favorable | 2% to -2% ◆ At or near budget | <-2% ■ Unfavorable

- **Bond redemption** was \$62.0 million above budget. On Sept. 15, 2026, Platte River cash redeemed Series JJ bonds maturing in 2027 through 2036 at par, making a one-time \$62.0 million payment to bondholders beyond regularly scheduled debt service. Remaining amortizations of bond-related financing costs were written off and resulted in a \$3.8 million increase to change in net position.
- **Lease and subscription liabilities** were \$0.7 million above budget due to earlier than anticipated payments and unbudgeted projects for subscription liabilities.
- **Power revenue bonds** were \$2.1 million below budget due to early redemption of Series JJ bonds and delayed issuance of Series LL bonds.

Platte River sold \$175.0 million of Series LL bonds which closed June 11. The bonds sold at a \$10.9 million premium, providing overall proceeds of \$185.9 million. Issuance costs totaled \$1.1 million. The bonds have a true interest cost of 4.5% and an average life of 20.7 years. These bonds are the first of three planned debt issuances to partially finance the aeroderivative combustion turbines, which advance the three-pronged approach to dispatchable capacity for the energy transition.

The outstanding principal for Series KK is associated with transmission assets and Series LL is associated with the Rawhide Energy Station. Principal and interest payments are made June 1 and interest only payments are made Dec. 1. The table below shows current power revenue bond debt outstanding.

Series	Debt outstanding (\$ thousands)	Par issued (\$ thousands)	True interest cost	Maturity date	Callable date	Purpose
Series KK - December 2020	20,320	25,230	1.6%	6/1/2037	N/A*	Refund a portion of Series II (\$6.5M net present value/27.6% savings)
Series LL - June 2026	175,000	175,000	4.5%	6/1/2056	6/1/2036	Partially fund the aeroderivative combustion turbine project
Total par outstanding	195,320					
Unamortized bond premium	10,832					
Total revenue bonds outstanding	206,152					
Less: due within one year	(1,110)					
Total long-term debt, net	\$ 205,042					

Fixed rate bond premium costs are amortized over the terms of the related bond issues.

*Series KK is subject to prior redemption, in whole or in part as selected by Platte River, on any date.

Contingency appropriation

\$102.0 million reserved to board

At this time, operating expenses are expected to be above budget at the end of the year primarily due to fuel and purchased power. Capital additions are expected to be above budget at the end of the year after capital carryovers. Debt service is above budget due to fully redeeming all outstanding Series JJ bonds. A budget contingency appropriation will be required as shown in the table below. Projections will be updated in the October financial health report. See other financial information for discussion of the proposed 2026 Supplemental Budget and Appropriation. Staff will evaluate the budgetary results at the end of the year and apply the contingency appropriation accordingly.

Contingency summary		\$ millions
Operating expenses		
2026 estimated operating expenses	\$	293.0
2026 operating expenses budget		264.6
Operating expenses contingency transfer required	\$	28.4
Capital additions		
2026 estimated capital additions	\$	189.7
2026 capital additions budget		262.2
Below-budget variance	\$	(72.5)
Estimated capital carryover from 2026 to 2027		88.3
Capital additions contingency transfer required	\$	15.8
Debt service expenditures		
2026 estimated debt service expenditures	\$	19.2
2026 debt service expenditures budget		25.4
Below-budget variance	\$	(6.2)
Estimated early redemption of Series JJ		62.0
Debt service expenditures contingency transfer required	\$	55.8
Total contingency transfer required	\$	100.0

Other financial information

- **Windy Gap Firing Project (Chimney Hollow Reservoir)** - When the original subordinate debt was amended in January 2025, Platte River did not record its share of the full potential increase. Rather, increases are recorded to the extent funds are drawn. The final draw on the pooled financing arrangement occurred and the subordinate debt transitioned to a 30-year fixed repayment schedule. Platte River recognized its share of final drawn funding, \$9.4 million, as an increase to regulatory assets and other long-term obligations, which are now complete and final.
- **Excess coal sale** - Platte River sold excess coal from the stockpile at the Craig Generating Station in September resulting in net gain.
- **Proposed 2026 Supplemental Budget and Appropriation** - At the October board meeting, Platte River staff will provide a proposed 2026 Supplemental Budget and Appropriation of \$51.0 million to be added to contingency. These funds will cover projected additional expenses in 2026. Board adoption is scheduled for December.
- **Change in depreciation method accounting policy** - This policy allows for recognition of gains and losses on retirement of capital assets under the specific identification method to achieve rate smoothing and recovery. Under this method, gains and losses on retirement of capital assets will accumulate for a year and the net gain or loss will either be recognized in a single year or amortized over a specified period not to exceed 10 years. Staff will evaluate the financial statements at the end of the year and apply the policy accordingly, which would impact the change in net position.
- **Deferred revenue and expense accounting policy** - This policy allows deferring revenues and expenses to reduce rate pressure and achieve rate smoothing during the resource transition. Staff will evaluate the financial statements at the end of the year and apply the policy accordingly, which would impact the change in net position.

Budget schedules

Schedule of revenues and expenditures, budget to actual

September 2026

Non-GAAP budgetary basis (in thousands)

	Month of September		Favorable
	Budget	Actual	(unfavorable)
Revenues			
<i>Operating revenues</i>			
Sales to owner communities	\$ 22,376	\$ 23,788	\$ 1,412
Sales for resale - long-term	378	242	(136)
Sales for resale - short-term	3,710	10,221	6,511
Wheeling	602	(5,976)	(6,578)
Renewable energy certificate sales	600	-	(600)
Total operating revenues	27,666	28,275	609
<i>Other revenues</i>			
Interest income ⁽¹⁾	717	1,166	449
Other income	84	5	(79)
Total other revenues	801	1,171	370
Total revenues	\$ 28,467	\$ 29,446	\$ 979
Expenditures			
<i>Operating expenses</i>			
Purchased power	\$ 6,789	\$ 9,385	\$ (2,596)
Fuel	2,956	5,108	(2,152)
Production	4,963	5,303	(340)
Transmission	1,553	1,580	(27)
Administrative and general	4,178	3,485	693
Distributed energy resources	1,111	1,287	(176)
Total operating expenses	21,550	26,148	(4,598)
<i>Capital additions</i>			
Production	11,449	17,520	(6,071)
Transmission	1,036	3,106	(2,070)
General	1,410	762	648
Asset retirement obligations	128	157	(29)
Total capital additions	14,023	21,545	(7,522)
<i>Debt service expenditures</i>			
Bond redemption	-	62,033	(62,033)
Principal	1,242	941	301
Interest expense	866	874	(8)
Total debt service expenditures	2,108	63,848	(61,740)
Total expenditures	\$ 37,681	\$ 111,541	\$ (73,860)
Revenues less expenditures	\$ (9,214)	\$ (82,095)	\$ (72,881)

⁽¹⁾ Excludes unrealized holding gains and losses on investments.

Schedule of revenues and expenditures, budget to actual

September 2026 year-to-date

Non-GAAP budgetary basis (in thousands)

	September year to date		Favorable	Annual
	Budget	Actual	(unfavorable)	budget
Revenues				
<i>Operating revenues</i>				
Sales to owner communities	\$ 199,547	\$ 204,244	\$ 4,697	\$ 260,940
Sales for resale - long-term	7,910	7,467	(443)	9,378
Sales for resale - short-term	43,143	78,178	35,035	59,827
Wheeling	5,813	10,056	4,243	7,619
Renewable energy certificate sales	1,505	2,448	943	2,105
Total operating revenues	257,918	302,393	44,475	339,869
<i>Other revenues</i>				
Interest income ⁽¹⁾	7,031	8,418	1,387	9,449
Other income	833	734	(99)	833
Total other revenues	7,864	9,152	1,288	10,282
Total revenues	\$ 265,782	\$ 311,545	\$ 45,763	\$ 350,151
Expenditures				
<i>Operating expenses</i>				
Purchased power	\$ 64,662	\$ 81,551	\$ (16,889)	\$ 83,804
Fuel	28,295	42,755	(14,460)	39,380
Production	45,093	43,770	1,323	58,099
Transmission	16,822	17,289	(467)	21,694
Administrative and general	35,403	32,795	2,608	46,422
Distributed energy resources	10,302	8,893	1,409	15,247
Total operating expenses	200,577	227,053	(26,476)	264,646
<i>Capital additions</i>				
Production	172,989	80,358	92,631	220,985
Transmission	12,322	6,853	5,469	21,958
General	12,184	6,405	5,779	17,049
Asset retirement obligations	1,854	844	1,010	2,239
Total capital additions	199,349	94,460	104,889	262,231
<i>Debt service expenditures</i>				
Bond redemption	-	62,033	(62,033)	-
Principal	11,759	11,261	498	16,492
Interest expense	6,252	5,347	905	8,897
Total debt service expenditures	18,011	78,641	(60,630)	25,389
Total expenditures	\$ 417,937	\$ 400,154	\$ 17,783	\$ 552,266
Contingency reserved to board	-	-	-	102,000
Total expenditures and contingency	\$ 417,937	\$ 400,154	\$ 17,783	\$ 654,266
Revenues less expenditures and contingency				
	\$ (152,155)	\$ (88,609)	\$ 63,546	\$ (304,115)

⁽¹⁾ Excludes unrealized holding gains and losses on investments.

Financial statements

Statements of net position

Unaudited (in thousands)

	September 30	
	2026	2025
Assets		
<i>Electric utility plant, at original cost</i>		
Land and land rights	\$ 19,940	\$ 19,446
Plant and equipment in service	1,547,678	1,509,142
Less: accumulated depreciation and amortization	(1,081,268)	(1,048,716)
Plant in service, net	486,350	479,872
Construction work in progress	260,081	152,716
Total electric utility plant	746,431	632,588
<i>Special funds and investments</i>		
Restricted funds and investments	12,718	15,559
Dedicated funds and investments	200,861	152,442
Total special funds and investments	213,579	168,001
<i>Current assets</i>		
Cash and cash equivalents	65,338	44,785
Other temporary investments	53,086	54,178
Accounts receivable - owner communities	23,752	19,811
Accounts receivable - other	12,589	9,767
Fuel inventory, at last-in, first-out cost	25,581	21,164
Materials and supplies inventory, at average cost	20,757	21,889
Prepayments and other assets	11,248	6,089
Total current assets	212,351	177,683
<i>Noncurrent assets</i>		
Regulatory assets	141,839	144,011
Other long-term assets	10,980	9,334
Total noncurrent assets	152,819	153,345
Total assets	1,325,180	1,131,617
Deferred outflows of resources		
Deferred loss on debt refundings	-	1,168
Pension deferrals	626	5,730
Asset retirement obligations	27,340	30,574
Total deferred outflows of resources	27,966	37,472
Liabilities		
<i>Noncurrent liabilities</i>		
Long-term debt, net	205,042	91,893
Net pension liability	14,085	27,285
Other long-term obligations	99,716	103,047
Lease and subscription liabilities	2,391	1,721
Asset retirement obligations	46,648	47,607
Other liabilities and credits	14,929	12,639
Total noncurrent liabilities	382,811	284,192
<i>Current liabilities</i>		
Current maturities of long-term debt	1,110	13,965
Current portion of other long-term obligations	3,331	2,148
Current portion of lease and subscription liabilities	1,584	1,232
Current portion of asset retirement obligations	2,239	3,436
Accounts payable	53,464	14,522
Accrued interest	2,859	1,253
Accrued liabilities and other	7,725	9,190
Total current liabilities	72,312	45,746
Total liabilities	455,123	329,938
Deferred inflows of resources		
Deferred gain on debt refundings	79	90
Regulatory credits	162,182	124,015
Pension deferrals	5,826	-
Lease deferrals	2,415	584
Total deferred inflows of resources	170,502	124,689
Net position		
Net investment in capital assets	516,517	524,308
Restricted	9,858	14,306
Unrestricted	201,146	175,848
Total net position	\$ 727,521	\$ 714,462

Statements of revenues, expenses and changes in net position

Unaudited (in thousands)

	Month of September	September year to date	
		2026	2025
Operating revenues			
Sales to owner communities	\$ 23,788	\$ 204,244	\$ 185,590
Sales for resale	10,463	85,645	56,176
Other operating revenues	(5,976)	12,504	7,921
Total operating revenues	<u>28,275</u>	<u>302,393</u>	<u>249,687</u>
Operating expenses			
Purchased power	9,385	81,551	49,722
Fuel	5,108	42,755	36,091
Production	5,212	44,024	40,189
Transmission	1,563	17,036	16,765
Administrative and general	3,506	33,116	29,473
Distributed energy resources	1,296	8,969	7,555
Depreciation, amortization and accretion	3,862	34,096	37,880
Total operating expenses	<u>29,932</u>	<u>261,547</u>	<u>217,675</u>
Operating income	<u>(1,657)</u>	<u>40,846</u>	<u>32,012</u>
Nonoperating revenues (expenses)			
Interest income	1,145	8,274	8,489
Other income	5	734	1,775
Interest expense	(874)	(5,347)	(3,173)
Amortization of bond financing costs	3,847	4,638	880
Net (decrease)/increase in fair value of investments	(860)	(2,363)	1,074
Total nonoperating revenues (expenses)	<u>3,263</u>	<u>5,936</u>	<u>9,045</u>
Change in net position	<u>1,606</u>	<u>46,782</u>	<u>41,057</u>
Net position at beginning of period, as previously reported	<u>725,915</u>	<u>680,739</u>	<u>673,405</u>
Net position at end of period	<u>\$ 727,521</u>	<u>\$ 727,521</u>	<u>\$ 714,462</u>

Statements of cash flows

Unaudited (in thousands)

	Month of September	September year to date	
		2026	2025
Cash flows from operating activities			
Receipts from customers	\$ 32,261	\$ 296,184	\$ 246,905
Payments for operating goods and services	(9,898)	(168,706)	(136,663)
Payments for employee services	(6,087)	(54,862)	(51,355)
Net cash provided by operating activities	16,276	72,616	58,887
Cash flows from capital and related financing activities			
Additions to electric utility plant	(134)	(72,714)	(71,152)
Payments from accounts payable incurred for electric utility plant additions	(7,893)	(7,444)	(3,494)
Proceeds from disposal of electric utility plant	10,422	10,441	181
Proceeds from issuance of long-term debt	-	185,907	-
Issuance costs of long-term debt	-	(1,105)	-
Bond redemption	(62,033)	(62,033)	-
Principal payments on long-term debt	(3,362)	(17,327)	(13,400)
Interest payments on long-term debt	(842)	(2,721)	(2,196)
Payments related to other long-term obligations	-	(5,887)	(4,436)
Principal payments on lease and subscription liabilities	(848)	(1,710)	(1,055)
Interest payments on lease and subscription liabilities	(46)	(79)	(90)
Receipts from lease receivables	-	705	-
Net cash (used in)/provided by capital and related financing activities	(64,736)	26,033	(95,642)
Cash flows from investing activities			
Purchases and sales of temporary and restricted investments, net	2,936	(74,243)	12,605
Interest and other income, including realized gains and losses, net	1,143	8,327	10,367
Net cash provided by/(used in) investing activities	4,079	(65,916)	22,972
(Decrease)/increase in cash and cash equivalents	(44,381)	32,733	(13,783)
Balance at beginning of period in cash and cash equivalents	109,719	32,605	58,568
Balance at end of period in cash and cash equivalents	\$ 65,338	\$ 65,338	\$ 44,785
Reconciliation of net operating income to net cash provided by operating activities			
Operating income	\$ (1,657)	\$ 40,846	\$ 32,012
Adjustments to reconcile operating income to net cash provided by operating activities			
Depreciation	3,603	31,993	31,194
Amortization	(45)	(599)	(1,262)
Operating expenses relating to other long-term obligations	487	4,403	2,558
Changes in assets and liabilities that provided/(used) cash			
Accounts receivable	3,987	(6,209)	(2,781)
Fuel and materials and supplies inventories	1,269	(4,948)	(2,941)
Prepayments and other assets	583	(5,267)	(286)
Regulatory assets	93	836	(69)
Deferred outflows of resources	176	1,580	4,618
Accounts payable	7,185	9,474	(5,635)
Asset retirement obligations	(157)	(880)	1,566
Other liabilities	670	664	(1,694)
Deferred inflows of resources	82	723	1,607
Net cash provided by operating activities	\$ 16,276	\$ 72,616	\$ 58,887
Noncash capital and related financing activities			
Additions of electric utility plant through incurrence of accounts payable	21,126	21,126	2,103
Additions of electric utility plant through leasing and subscription	1,596	2,881	577
Additions of regulatory assets through incurrence of other long-term obligations	-	9,352	11,789
Amortization of regulatory asset (debt issuance costs)	95	147	50
Amortization of bond premiums, deferred loss and deferred gain on refundings	(3,942)	(4,786)	(930)

Note: Certain previously stated line items have been updated or reclassified to conform with final audited financial statements including restatement of prior year where applicable.

Schedule of net revenues for bond service and fixed obligations

Unaudited (in thousands)

	Month of September	September year to date	
		2026	2025
Bond service coverage			
Net revenues			
Operating revenues	\$ 28,275	\$ 302,393	\$ 249,687
Operations and maintenance expenses, excluding depreciation, amortization and accretion	<u>26,070</u>	<u>227,451</u>	<u>179,795</u>
Net operating revenues	2,205	74,942	69,892
Plus interest income on bond accounts and other income ⁽¹⁾	<u>1,171</u>	<u>9,152</u>	<u>10,401</u>
Net revenues before rate stabilization	3,376	84,094	80,293
Rate stabilization			
Deposits	-	-	-
Withdrawals	<u>-</u>	<u>-</u>	<u>-</u>
Total net revenues	<u>\$ 3,376</u>	<u>\$ 84,094</u>	<u>\$ 80,293</u>
Bond service			
Power revenue bonds	<u>\$ 921</u>	<u>\$ 14,819</u>	<u>\$ 13,321</u>
Coverage			
Bond service coverage ratio	3.67	5.67	6.03

	Month of September	September year to date	
		2026	2025
Fixed obligation charge coverage			
Total net revenues, above	\$ 3,376	\$ 84,094	\$ 80,293
Fixed obligation charges included in operating expenses ⁽²⁾	<u>2,283</u>	<u>22,120</u>	<u>16,028</u>
Adjusted net revenues before fixed obligation charges	<u>\$ 5,659</u>	<u>\$ 106,214</u>	<u>\$ 96,321</u>
Fixed obligation charges			
Power revenue bonds, above	\$ 921	\$ 14,819	\$ 13,321
Fixed obligation charges ⁽²⁾⁽³⁾	<u>3,177</u>	<u>23,910</u>	<u>17,173</u>
Total fixed obligation charges	<u>\$ 4,098</u>	<u>\$ 38,729</u>	<u>\$ 30,494</u>
Coverage			
Fixed obligation charge coverage ratio	1.38	2.74	3.16

⁽¹⁾ Excludes unrealized holding gains and losses on investments.

⁽²⁾ Fixed obligation charges included in operating expenses are debt-like obligation payments including those for demand or capacity on contracted assets and any debt service associated with off-balance sheet obligations.

⁽³⁾ This value also includes lease and subscription debt service expenditures which are not included in operating expenses.



Platte River
Power Authority

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Organizational report

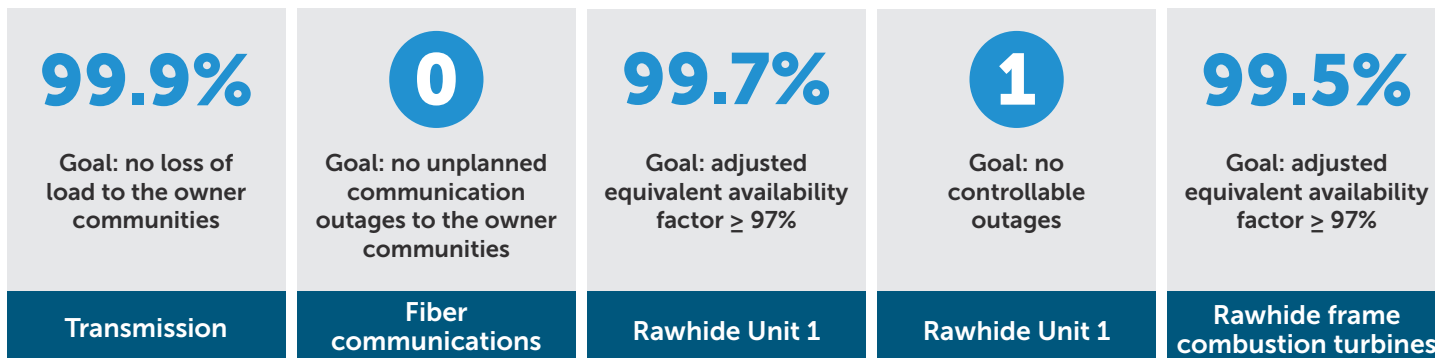
Q3 2026



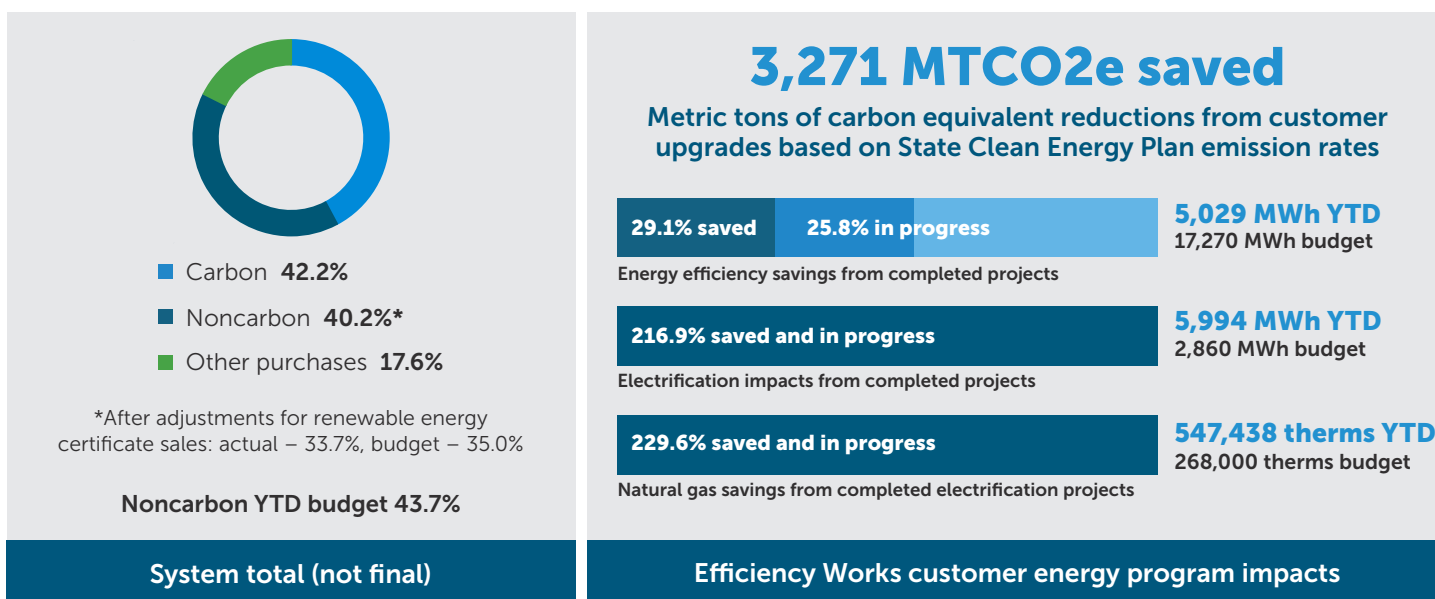
Performance dashboard

YTD through September 30, 2026

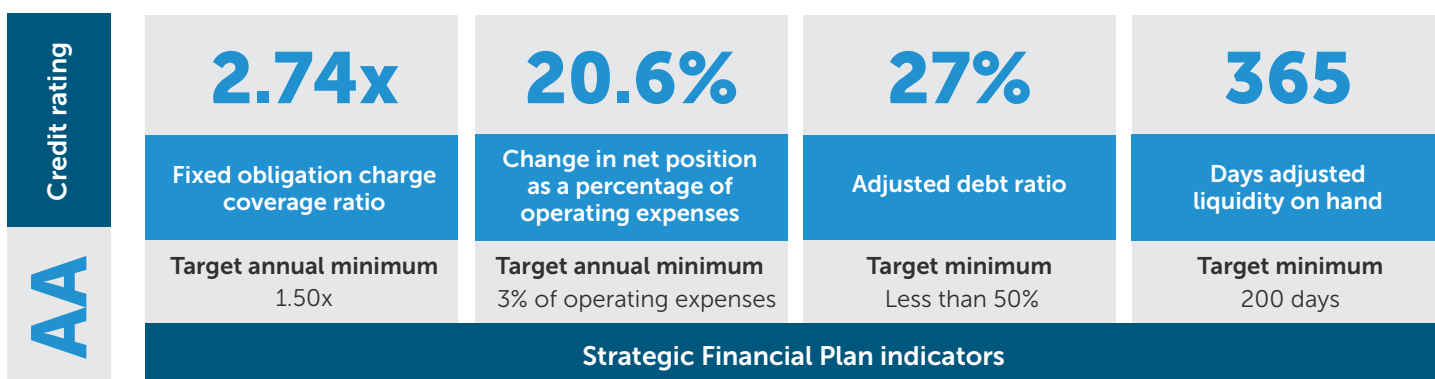
Reliability



Environmental responsibility



Financial sustainability



Business strategies

Communications, community relations, marketing and external affairs

- The communications team:
 - Collaborated with the owner communities to issue a call for conservation to their customers in response to the Southwest Power Pool (SPP) Regional Transmission Organization (RTO) Energy Emergency Alert on July 20. Social media posts, a [press release](#) and media interviews supported communications around this event.
- The community engagement team:
 - Collaborated with Fort Collins and Longmont to engage residents during community events and promote awareness of local public power.
 - Represented Platte River at Colorado State University during EnergyFest and two football games to strengthen understanding of the utility's role in the community and its strategic objectives.
 - Partnered with the United Way of Larimer County to organize the annual employee fundraising campaign, resulting in overall donations of more than \$100,000, including Platte River's Cornerstone sponsorship.
 - Collaborated with the owner communities' communications teams to develop and deploy surveys to residential and commercial customers on Sept. 8. A [blogpost](#) and notices in chamber of commerce newsletters supported communications around the survey that closed on Sept. 21.
 - Partnered with ContourGlobal for the Sept. 30 ribbon-cutting event for the Black Hollow Sun solar complex. Social media posts and [a press release](#) supported communications around the milestone.
- The public education team:
 - Launched the public education campaign about the virtual power plant on Sept. 1. The first month of the campaign shows strong, multi-channel performance:
 - Video click-through rates on Meta and YouTube have a high view rate average of 44.19% and an average click-through rate of 2.42%. Placements on streaming outlets generated exceptionally high view rates (93–97%) and broad reach across all communities.
 - Website engagement on prpa.org/progress, a new landing page, performed strongly with over 22,000 views during September, exceeding the prpa.org/future metrics.
 - Developed and launched integrated marketing campaigns for Efficiency Works, including a brand awareness campaign, residential retail products rebates campaign, business rebates campaign, business lighting rebates campaign, and several targeted appliance recycling campaigns. These efforts contributed to strong website performance and increased engagement compared to Q2 2025:
 - Website views exceeded 77,000, representing a 2.6% increase.

- User engagement events exceeded 222,000 (including scrolling activity, link clicks, newsletter sign-ups, and video views), indicating sustained interest with website content.
- The external affairs team:
 - Attended the annual Colorado Association of Municipal Utilities (CAMU) conference in July, where Platte River staff presented a recap on the 2026 state legislative session and participated on the power markets panel.
 - Supported Platte River's general manager/CEO, Chief Strategy Officer, and the legal and transmission teams in their presentation to the Fort Collins' Energy Board and City Council, Longmont's Sustainability Advisory Board and City Council, and Loveland's Utility Commission on topics including the large load policy and renewable energy credit sales.
 - Participated in the SPP Government Affairs Conference in Washington, D.C., marking the first year as full RTO expansion participants. During this visit, external affairs held meetings with staff from Senators Bennett's and Hickenlooper's offices, Congressmen Evans' and Neguse's offices, and Congresswoman Boebert's office. Topics of discussion included general updates from Platte River, permitting reform, private use, and Fix Our Forests Act initiatives.
 - Participated in the Colorado State Chamber's candidate endorsement interview process through CAMU's membership.
 - Hosted in-person meetings with Congressman Neguse and Congresswoman Boebert. Each meeting included general Platte River updates; Congresswoman Boebert received a tour of headquarters, including an inside look to both the markets and system operations desks.
 - Participated in Longmont Chamber's Unity in the Community event, hosting the Public Policy Plaza for the second year.
 - Held at least 30 different touchpoints with policymakers and their staffs this quarter.

Human resources

Platte River completed a comprehensive redesign of its Employee Handbook, migrating to a cloud-based platform that improves accessibility and employee experience. The new handbook includes interactive search capabilities while streamlining and modernizing content designed to enhance clarity and engagement. A formal quarterly review and update cadence was established to support continuous compliance and timely communication of policy changes to employees.

Platte River's Benefits Task Force conducted a comprehensive evaluation of the employee benefits program and provided recommendations to the senior leadership team to inform 2027 benefits planning and decision-making.

People leader training was provided on performance evaluation and merit allocation processes to strengthen alignment, consistency, and effective decision-making during the annual performance and compensation review cycle.

Safety

- The safety department:
 - Conducted live fire extinguisher, all-employee training at Rawhide and headquarters.
 - Successfully supported a forced Unit F combustion turbine outage without incident or injury.
- One safety team member completed fall protection competent person training to become a certified fall protection equipment inspector.
- One safety team member attended a Four Cities Safety Roundtable meeting with the owner communities' utilities departments.

Injury statistics	2024 year end	2025 year end	YTD through September 2025	YTD through September 2026
Recordable injury rate	1.50	0.73	0.98	2.47
DART	0.00	0.00	0.00	0.74
Lost time rate	0.00	0.00	0.00	0.74

Platte River had one recordable injury during Q3 2026.

Emergency response team

- The emergency response team:
 - Completed required annual hazardous materials operations refresher training.
 - Completed flow meter replacements and annual required testing and inspections of Rawhide fire water supply pumps as well as all apparatus pump flow testing.
 - Performed required Annual National Fire Protection Association fire protection system inspection and testing for all building protection at Rawhide.
 - Completed all other annual inspection and testing including, but not limited to, fire hose and ladders, self-contained breathing apparatus and compressor, and coal transfer conveyor deluge systems.

Financial services

2027 budget preparation

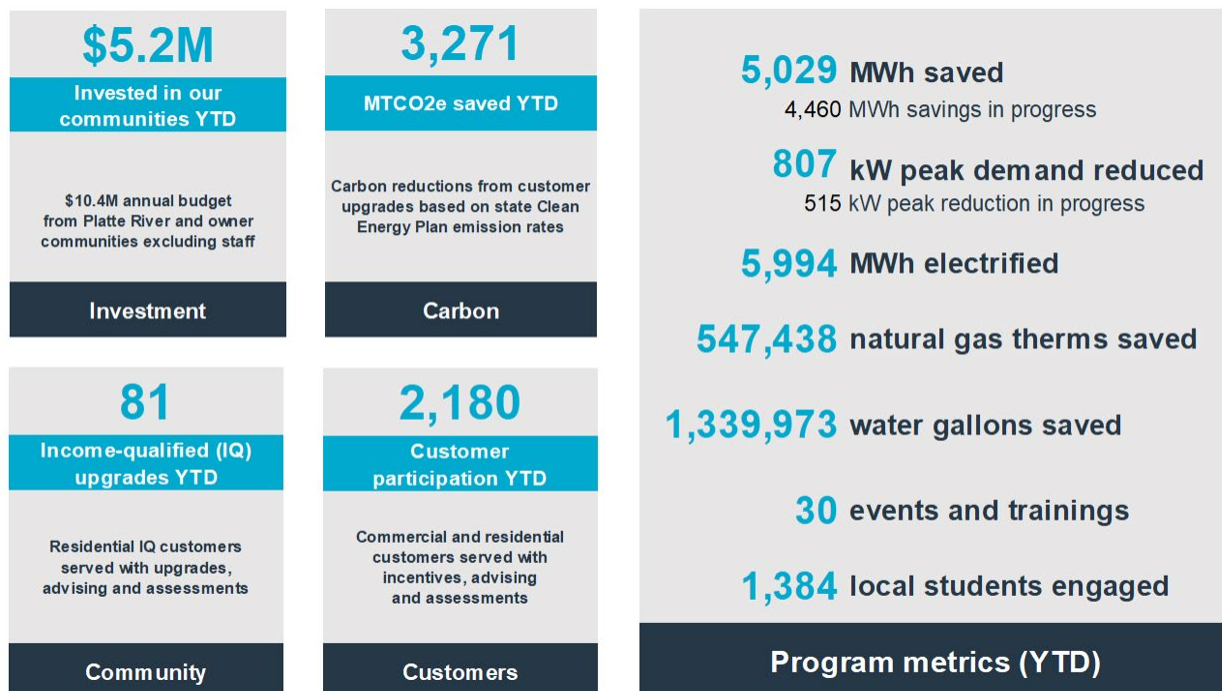
Platte River's 2027 budget process is nearly complete. Below is a condensed schedule to show the overall budget process.

March to May	Kickoff presentations and preparation of budget details by departments
June	Data compilation, division budget reviews and reporting
July	Senior leadership and General Manager/Chief Executive Officer budget review
August	Refine budget and document preparation
September	Budget work session with board
October	Public hearing and board review of budget modifications
November	Prepare final budget document
December	Final budget review with board and request adoption

Power supply

Distributed energy resources and solutions

A snapshot of the Q3 2026 results of Efficiency Works™ programs and services is shown below.



- The Intergovernmental Agreement for Distributed Energy Resource (DER) Programs and Projects between Platte River and the owner communities was signed and became effective in September. Platte River and the owner communities took the opportunity to reform the DER Advisory Committee, which is the group of designated representatives from each utility that oversees the coordination and collaboration on DER programs and projects. The DER Advisory Committee formed the following working groups to focus on programs and projects that require a higher degree of collaboration among subject matter experts from each utility:
 - A DER Customer Solutions Team that provides direction and oversight for customer programs administered by Platte River under the Efficiency Works brand. The DER Commercial Programs Team and DER Residential Programs Team coordinate program activities for each of these customer segments.
 - A DER Dispatch Team that is focused on developing dispatch and operating strategies for the flexible DERs included in the virtual power plant (VPP).
- The Efficiency Works Flex Thermostat program launched in August in the four owner communities. This is the first program Platte River and the owner communities have offered together to build a common VPP that will give Platte River and the owner communities dispatchable capacity for the decarbonization transition. Customers with eligible thermostats can enroll in the VPP in exchange for an enrollment incentive and, with continued participation, an incentive at the end of each cooling season. Over 250 customers have enrolled in the program thus far. A single test dispatch event was completed in September, prior to the end of the cooling season, to collect basic data on the operation of the system.
- Platte River signed a task order with its edge DER management system (DERMS) and DER aggregator to develop and launch an electric vehicle smart charging program. This program is expected to launch by December 2026.
- Platte River signed a task order with its consultant ICF in September to research and develop an updated approach to commercial energy programs to support energy efficiency and electrification initiatives focused on both electricity and natural gas with a new rebate and implementation structure for future years. This project was launched in October 2026, and implementation of efforts are expected to begin in January 2028.
- The development of four 5-MW battery storage projects continues to advance. The Fort Collins system impact study is complete, the Longmont study is underway, and studies for Loveland and Estes Park will follow. Interconnection and energy storage service agreements are nearing finalization, enabling projects to move into procurement, permitting, and community engagement activities.
- Platte River signed a contract with Emerson for the implementation of a grid DERMS. This project includes two phases that may run partly concurrently. Phase 1 is expected to launch later this year and be completed in early 2028. It will focus on the control of the four 5-MW distribution-scale batteries that will be installed in the owner communities in early 2028. Additional DERs may be included for testing purposes in the DERMS, as DER data from the

owner communities becomes available. Phase 2 is expected to run from mid-2027 until early 2029. It is focused on providing distribution-level awareness and the management of DERs by incorporating an accurate representation of the distribution network model based on as-builts captured in the owner communities' geographic information systems (GISs) and updated to show an as-operated representation of the system through integrations to the owner communities' supervisory control and data acquisition systems. This work is contingent on the GIS utility network conversion being undertaken by the owner communities in collaboration with Platte River. The current goal is for preliminary model conversion data to be available mid-2027, which will allow the launch of Phase 2 at that time and completion in approximately 18 months, near the end of 2028.

- Staff completed a program gap analysis with consulting support from E Source for Efficiency Works programs in September. The project included benchmarking against utilities across the country, the analysis of claimed program benefits, and recommendations to scale existing offerings and leverage program services into demand flexibility potential. This information will help guide our program evolution for future years.
- Staff attended and presented at the Rocky Mountain Utility Exchange and the E Source Forum conferences in September.
 - Staff presented on their work to quantify the wholesale system costs and benefits of DER technologies, such as electrification, energy efficiency, and flexible load programs.
 - Staff presented on their work with Platte River's residential income-qualified vendor to develop a decision matrix of upgrades for efficiency and electrification of heating, ventilations, and air conditioning (HVAC) systems. This model is now being used statewide, serving other jurisdictions served by the vendor.
 - Staff presented on their work to implement innovative technical assistance programming for commercial customers. These services include identification, planning and implementation of various energy efficiency upgrades, building electrification upgrades, electric vehicle fleet transitions, and state building performance standards compliance.
 - Staff presented on Efficiency Works Building Tune-up programming. The focus was on a newly implemented commercial HVAC optimization program and technical support that maximizes operational energy efficiency.
 - Staff participated in a panel discussion with Austin Energy, ComEd and Enbridge Gas on how utilities are evolving to support the energy transition while balancing both cost-effective energy efficiency and electrification.
- Staff attended the Association of Energy Service Professionals' Flex Connect Conference to engage with other North American utilities on best practices for demand response programs, improving customer experience, and build out customer desired VPP service offerings.

- The Distributed Energy Solutions team hosted Colorado Energy Office staff in September for a meeting to share ongoing program developments and further align regional offerings where possible.
- Staff attended the Large Public Power Council's Strategic Trends and Innovation Network in-person meeting at Santee Cooper's headquarters. The group discussed changes in the group's charter to refocus its purpose and scope on serving as a peer forum for strategy and planning professionals monitoring long-horizon trends, strategic planning practices and identifying emerging issues.

Fuels and water

- 2026 Windy Gap water year operations summary (*Water year: Oct. 1, 2025 – Sept. 30, 2026*)
 - Platte River received approximately 1,600 acre-feet of carryover Windy Gap water that was pumped in 2025 and available for use during the 2026 water year.
 - The Windy Gap Project did not pump water in spring 2026 because of severe drought conditions and poor snowpack.
 - Limited water supplies required modifications to Reuse Plan operations with the City of Fort Collins.
 - Platte River secured several Colorado-Big Thompson water leases to help meet the needs of the modified Reuse Plan.
- Sale of two unfirmed Windy Gap units
 - Platte River used a competitive request-for-proposals process to market up to two unfirmed Windy Gap units, with bids received in May.
 - The sale was completed in September, generating \$10.4 million in revenue.
- Trapper Mine Operations
 - In September, Platte River sold a portion of its surplus coal inventory to Tri-State Generation and Transmission Association, Inc.
 - Trapper Mine concluded active mining operations in late September and is transitioning to final reclamation. Reclamation activities will be completed by a contractor and are expected to continue for approximately three years.
- Coal Transportation Agreement
 - Platte River finalized a coal transportation agreement with BNSF Railway for deliveries from Antelope Mine in Wyoming to Rawhide.
 - The agreement begins Jan. 1, 2027, and will remain in effect through the retirement of Rawhide Unit 1.
 - This contract is expected to be the final rail transportation agreement required for Rawhide.



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Memorandum

Date: 10/21/2026

To: Board of directors

From: Jason Frisbie, general manager and chief executive officer

Subject: Executive session – personnel matters

Consistent with Colorado law governing open meetings, the Platte River Board of Directors may convene an executive session to determine positions relative to personnel matters. Staff therefore recommends the board convene an executive session to discuss personnel matters. Convening an executive session to discuss this matter is permitted by section 24-6-402(4)(e)(I) of the Colorado Revised Statutes.

The board will take no action during executive session.

There is no documentation for public use.